CC-270 (1-1-50)

RECORD OF PHYSICAL EXAMINATION OF OFFICERS AND SPECIAL AGENTS FEDERAL BUREAU OF INVESTIGATION, U. S. DEPARTMENT OF JUSTICE

TOWADDO House of Long
NAME EDWARDS, Howard Lynn AGE35 YEARS, 5 MONTHS
NATIVITY(state of birth) Penna MARRIED, SINGLE, WIDOWED: M NUMBER OF CHILDREN 1
FAMILY HISTORY Mother died auto accident. Father living and well, brothers and
sisters living and well except one brother with 80% loss hearing
allegedly family history.
HISTORY OF ILLNESS OR INJURY Append. 1925 normal recovery, duodenal ulcer 194
low metabolism -21 to -34) 1948-49; low blood pressure 1949-50. No
thyroid medication last 8 mos. Bloating post-prandially associated with
HEAD AND FACE neg ant. chest pain-no chest pain associated associated and the second and the second associated
EYES: PUPILS (size, shape, reaction to light and distance, etc.) with exercise.
DISTANT VISION RT. 20/ 20 , corrected to 20/ 20
LT. $20/30$, corrected to $20/20$
COLOR PERCEPTION normal AOC
(state edition of Stilling's plates or Lamps used) DISEASE OR ANATOMICAL DEFECTS neg
EARS: HEARING RT. WHISPERED VOICE 15 /15' CONVERSATIONAL SPEECH /15'
LT. WHISPERED VOICE 15/15' CONVERSATIONAL SPEECH /15'
DISEASE OR DEFECTS neg
NOSEneg
(Disease or anatomical defect, obstruction, etc. State degree)
SINUSES neg
150
TONGUE, PALATE, PHARYNX, LARYNX, TONSILS neg - 111
TEETH AND GUMS(disease or anatomical defect):
MISSING TEETH AS indicated
NONVITAL TEETH AS TRACER LEED IN
PERIAPICAL DISEASE
MARKED MALOCCLUSION
PYORRHEA ALVEOLARIS
TEETH REPLACED BY BRIDGES PROPERTY THE THE PLACED BY BRIDGES
DENTURES QUIDO O O O O O O O O O O O O O O O O O O
REMARKS 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32
rode particular be
Lear DC USN h7C
(Signature of Dental Officer)
GENERAL BUILD AND APPEARANCE med. sthenic
TEMPERATURE CHEST AT EXPIRATION 39
HEIGHT 69 CHEST AT INSPIRATION 41
WEIGHT 171 CIRCUMFERENCE OF ABDOMEN AT UMBILICUS 351
RECENT GAIN OR LOSS, AMOUNT AND CAUSE 5 1bs. (3 mos) Lack of exercise
SKIN, HAIR, AND GLANDS neg //
NECK (abnormalities, thysoid gland, trachea, larynx) negtine,
1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
SPINE AND EXTREMITIES (bones, joints, muscles, feet) neg

THORAX (size, shape, movement, rib cage, mediastinum)neg
RESPIRATORY SYSTEM, BRONCHI, LUNGS, PLEURA	A, ETC. neg
chest x-ray negati	
CARDIO-VASCULAR SYSTEM	neg <u>ECG - normal</u>
HEART (note all signs of cardiac involvement	t)
PULSE: BEFORE EXERCISE 80	BLOOD PRESSURE: SYSTOLIC 120
AFTER EXERCISE 92	DIASTOLIC 70
THREE MINUTES AFTER 78	
	CHARACTER OF PULSE Ok
CONDITION OF ARTERIES OK	HEMORRHOIDS neg
ABDOMEN AND PELVIS (condition of wall, scars, herni	iae. abnormality of viscera)
neg. except slight tenderness in re	egion of append. scar and sl. obesit
GENITO-URINARY SYSTEM negative	
URINALYSIS: SP. GR. 1.015 ALB.	n sugar n microscopical n
VENEREAL DISEASE neg	
NERVOUS SYSTEMneg	•
	tional disorders)
ROMBERG neg INCO	OORDINATION (gait, speech) neg
REFLEXES, SUPERFICIAL DEEP	(knee, ankle, elbow) neg TREMORS neg
SEROLOGICAL TESTS KAHN NEG.	BLOOD TYPE A Rh Positive
ABNORMAL PSYCHE (neurasthenia, psychasthenia,	dépression, instability, worries)
neg	, , , , , , , , , , , , , , , , , , , ,
·	
	•
SMALLPOX VACCINATION: DATE OF LAST VACCINATION	on <u>1942</u>
TYPHOID PROPHYLAXIS: NUMBER OF COURSES	
DATE OF LAST COURSE	none
REMARKS ON ABNORMALITIES NOT OTHERWISE NOTED	OR SUFFICIENTLY DESCRIBED ABOVE
Minimal scarring of the	duodenal bulb from old chronic in-
SUMMARY OF DEFECTS flammatory changes	(G.I. Series of 11/15/50). Error
of refraction left eye corrected by	y glasses.
CAPABLE OF PERFORMING DUTIES INVOLVINGST	4
IS THIS INDIVIDUAL PHYSICALLY FIT TO PARTICIPAT	
WHICH MIGHT ENTAIL THE PRACTICAL USE OF FIREAR	RMS <u>YES</u> (yes or no)
(when no is given state cause)	•
FINDINGS, RECOMMENDATIONS AND REMARKS (as per b	oards when necessary)
Req. $1/G.B.$ x -ray $2/G.I.$ So	eries 3/ ECG
4/ C.B.C. 5/ B.M.R.	6/ Blood Cholesterol.
4/	b6
	s/
	Cdr, MC USN
	12/20/50
DATE OF EXAMINATION 11/3/50	
EMPLOYEE'S INITIALS HLE	
·	

EDWARDS,	H_{ullet}	Lynn	
פטעשאוועם	77 🌩	Rayivis	

11 /50

W.B.C. 10,100	0	
Neutrophils	56	
Differential	Count	B-5
Lymphocytes	30	
Monocytes	6	
Eosinophils	3	

R.B.C. 4,400,000 Hemoglobin 13 - 90%

3/	Cdr.

Blood Cholesterol - 172

Date	<u>o f</u>	report	11/	(20/50
S	4			, ,

b6 b7C

G. B. Series

A cholecystogram shows a normally functioning gall bladder negative for stones.

s/
Cdr. MC USN

Date of report 11/8/50

G. I. Series

Examination of the upper GI tract by means of a GI series shows a normal esophagus and stomach. There is a minimal deformity of the duodenal cap on its greater curvature aspect at the proximal end of the bulb. This deformity is certainly minimal and there is no evidence of ulcer crater formation. Films taken in 1,3 and 6 hours show a normal passage of the barium thru the intestinal tract with the head of the meal in the transverse colon at the end of six hours.

IMPRESSION - Minimal scarring of the duodenal bulb from old chronic inflammatory changes.

s/
Cdr MC USN
Date of report 11/15/50

BASAL Metabolism Test

Room Temp. 20
Barometric Pressure 75²
Period of Rest (Minutes) 30
O₂ consumption per minute 245
Basal metabolic rate -6%

b6 b7C

Date of report 11/20/50

12/6/50 - See G.I. series report of 11/15/50 and history of bloating in Physical History.

Rx -Tr. Belladonna Sig. - Five drops with half glass of water 3 x 1 day.

8/		1
•		

FD-3 Revised 08.05/20/18

Clerk



SERIAL CHARG. OUT

This form is con-	cl-dated with t	he old FD-654	nated en a	Sentinel rows	1111/			
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SCI TYPE: *	requires speci		MMA* E*	Cos	SMIC(NATO)		(specify)
FD-501 Number Date of Mail	7/2/	151				•		
Originating Offic	/	107						
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	ARC	-						
	Field Office-	Room # Contain	er # or Oth	er Location V	Where Materia	l is Stored		
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Employee								
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To				•	From	·		
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Initials of								

SERIAL CHARGE-OUT

January 5, 1951

PERSONAL AND CONFIDENTIAL

Mr. H. Lynn Edwards Federal Bureau of Investigation Vashington, D. C.

Dear Mr. wards:

The Bureau has reviewed the report of the physical examination afforded you at the United States Naval Hospital, Bethesda, Maryland, on November 3, 1950, and notes that you have no disqualifying physical defects.

As you have already been advised, the special tests afforded you in this connection, including the electrocardiogram, were also negative.

The Board of Examining Physicians of the United States Naval Hospital reports that you are capable of performing strenuous physical exertion and have no physical defects that would interfere with your participation in raids or other work involving the practical use of firearms.

Sincerely yours,

John Edgar Hoover Director

cc. Mr. W. R. Glavin (P. 55c) JAN 15 1951

Tolsor Ladd_ Clegg

Glavin Nichols Rosen Tracy

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JAIN 0 1951

COMM - FBI

1/A Ulo

M

February 10, 1951

Vr. II. Lynn Edwards Federal Dureau of Investigation Zashington, D. C.

Dear Ir. dwards:

Today, as you know, you will complete ten years of service with the FBI. It given me the greatest of placeure to present to you the enclosed Ten-Year Service Evard Key on this occasion.

I do not wint to let the opportunity fo by to express to you my deep appreciation for your enduring loyalty and devotion to your more. I am not unmindful of the many accrifices you have nade and the long hours of duty you have performed during this period of service, all of which have contributed in no small necesure toward the Dureau's accomplishments, particularly in the personnel field with which you have been associated.

Your diastant afforts and fine spirit have been on example to your associates and have contributed much toward lightening the creat burdens that are placed upon ne and other officials of the Agreau. sincerely hope that the Bureau will have the benefit of many more years of such exemplary and desoted mervice.

Lith best wiches.

Sincerely,

Tolson Ladd Clegg Glavin Michols Rosen Tracy

Harbo

Belmont Tele. koom

cc - Mr. Glavin Voucher Section

WRG: akc

Enclosure



Anited States Department of Instice Rederal Bureau of Investigation Washington, D. C.



b6 b7C

Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D. C.

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Chief Clerk of the FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Chief Clerk of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Chief Clerk, directing him to pay to the designated beneficiary the sum of \$10,000. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name Archatin	u M. Ed	rde	Relationship	wife	Date V. Vo.
Address 3515 A	· South	Stapla	of St. a	Mington	, W. 5:
although in each The foll	owing person is	designated	l as my benefic	iary under	the Chas. S. Ross
Fund providing \$15	00 death benefi	t to benefi	ciary of agent	s killed in	line of duty.
Name	m as de	-n/L	Relationship		Date
Address	· · · · · · · · · · · · · · · · · · ·				
	A		Very truly	yours,	
Bury	ciep		1 Fly	a Eilar	مريريا

Special Agent

Tebruary 13, 1951

Mr. H. Lynn Edwards Federal Bureau of Investigation Washington, D. C.

Dear Mr. Edwards:

I want to thank you sincerely for your letter of February II and for the very fine expressions contained therein. It is just such an attitude and spirit as you have manifested through the years of your service with the FBI that have helped to give this Bureau its present prestige and reputation. The Bureau is justly proud of having such members as you on its staff.

With every good wish, I am

Sincerely,

20 MAR 7 1955

11011-144

SENT FROM D. O.
THE USA

JEH:EH

E-13

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Tolson
Ladd
Clegg
Clavin
Nichols
Rosen
Tracy
Harbo
Belmont
Mohr
Tole, koon

Tele, koom Nease

Gandy____

H. Lynn Edwards - SA EOD: 2710/41 GS-14 \$ 9000 Assigned: Administrative Div. as Personnel Officer

Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

Mr. Tolson Mr. Ledd . Mr. Clodg ashington, D. C. M. ebruary 11, 1951 Mr. Necre . Miss Gandy -

My tenth anniversary in the Bureau was climaxed yesterday by receiving your congratulatory letter and the FBI Service Award Key from Mr. Glavin. I hope you will excuse this intrusion upon your busy day, but I wanted to let you know what a great privilege I have always considered my being able to claim official membership in this organization.

I am sure you have seen that painting of a small boy assisting a much bigger lad, and when a stranger solicitously queried him about the load, the boy replied, "he's not heavy, Mister, he's my brother." Well, I have always had somewhat that attitude toward my Rureau job -- I've never particularly cared how big the workload or how long the hours, because my heart has always been in it, the Bureau's cause has always been such a worthy one, and I've always observed that you and my other bosses have workloads and worries much bigger than mine.

I just hope you will find my future efforts acceptable and I trust I can be permitted to go on learning from and doing my share to help ease the load of you and such capable officials as Mr. Tolson, Mr. Glavin, Mr. Mohr, and the others.

Respectfully,
H. Lynn Edwards

1 9MARS Halynn Edwards

HOWARD LYNN EDWARDS

The enclosed form should not be stamped or marked in any way

Standard Form No. 1152
Form prescribed by
Comptroller General, U. S.
October 23, 1950
(Gen. Reg. No. 104, Supp. No. 1)

DESIGNATION OF BENEFICIARY

UNPAID COMPENSATION OF DECEASED CIVILIAN EMPLOYEE

IMPORTANT

Read instructions on back of duplicate before filling in this form

INFORMAT	rion Concerning	тне Емр	LOYEE:					•
NAME-	(Last)			(First)		(Middle)	DATE OF BIRTH (MOD	nth, day, year)
	EDWARDS,	HOVA	RD LYN	V			May 14,	1915
DEPARTM	ENT OR AGENCY IN	Which]	EMPLOYED				A daniani an	+==+===
Пера	irtment of	Justi	ce	FBI			Adminis Division	
	(Department				(Bureau)		(Divisio	
nate the my death act of Au Retiremen	beneficiary or ber I understand th gust 3, 1950, Pub nt Act applicable	ieficiaries at this De lic Law 6: to my Gor	named bel esignation o 36, and in r vernment se	ow to receive an f Beneficiary rel wise will affect rvice. I further	y UNPAID COMP ates solely to l the disposition understand the	ENSATION due of Unpaid Comper to of any benefit at this Designa	heretofore made by nand payable under exisation as defined in which may become pation of Beneficiary weed in the above depart	risting law after section 2 of the ayable under the ill remain in full
INFORMA	TION CONCERNING	THE BEN	EFICIARY OR	BENEFICIARIES:				
Type or 1	print first name, middl of each benefi	e initial, and ciary	l last name	Туре о	r print address of ea	ach beneficiary	Relationship	Share to be paid to each beneficiary
Consta	ince M. Edu	ards		3515-A S. Arlingto	. Staffor on, Virgi		Wife	All
Otherw	nise to:							
							Daugh te	All
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Otheru	ise to:							b7C
${\it Estate}$	<u> </u>							
ciary who that this I her prescribed	may predecease n Designation of Be	re shall be eneficiary eserve the ller Gener	e distributed shall be vo- right to ca al of the U	l equally among a id if none of the uncel or change o united States, an	the surviving be designated ben	eneficiaries, or efficiaries is living of beneficiary ledge or consen	ned, the share of any entirely to the survive on at the time of my at any time in the nut of the beneficiary. Language of employee)	or. I understand leath.
WITNESSE	es to Signature:							
	// (Signature o				No. 1 mars 1 de		(City, zone numi	ton 9 DC Der, and State) Renator
PRINT OR	TYPE NAME AND A		E EMBI OVE		(Number and str		E RESERVED FOR RECE	10.0
F U S	Mr. H. Lynr Tederal Bur J. S. Depar Oth & Penns Tashington,	n Edwa eau o tment sylvan	rds f Inves of Jus ia Aves	stigation stice	. Л		OF EMPLOYING AGENCY M 1152 RECEIVED B FAYROLL UNIT FEB 24 1951	.DO
L				<u> </u>	ال	(Ipti	Colyn Cate and by Whom kree	eived)
					•			

IMPORTANT—The filing of this form will completely cancel any designation you may have previously filed. Be sure to name in this form all persons you wish to designate as beneficiaries of any unpaid compensation payable at your death.

EXAMPLES OF DESIGNATIONS

How To Designate One Beneficiary

Type or print first name, middle initial, and last name of each beneficiary	Type or print address of each beneficiary	Relationship	Share to be paid to each beneficiary
Catherine M. Jackson*	2808 Southern Avenue, Williams, Ind.	Sister	All

How To Designate More Than One Beneficiary

Type or print first name, middle initial, and last name of each beneficiary	Type or print address of each beneficiary	Relationship	Share to be paid to each beneficiary
Susan-L. Brown**	110 Prince Street, Anniston, N. Y.	Aunt	One-fourth
Mary Joe Carson	230 Duke Street, Anniston, N. Y.	Niece	One-fourth
Elizabeth H. Howard	2301 State Street, Weaver, Ohio	Mother	One-half

How To Designate a Contingent Beneficiary

Type or print first name, middle initial, and last name of each beneficiary	Type or print address of each beneficiary	Relationship	Share to be paid to each beneficiary
William J. Johnson, if living	244 South Ann Street, Olney, Ga.	Father	All
Otherwise to: Sarah L. Johnson	244 South Ann Street, Olney, Ga.	Sister	All
,			

How To Cancel a Designation of Beneficiary so That Amount Due Will Be Payable as Provided in the Law

Type or print first name, middle initial, and last name of each beneficiary	Type or print address of each beneficiary	Relationship	Share to be paid to each beneficiary
Cancel prior designations			•
			*
***************************************		,	

^{*}Do not write name as C. M. Jackson or as Mrs. John H. Jackson.

^{**}Be sure that the shares to be paid to the several beneficiaries add up to 100 percent.

ECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

March 8, 1951

I certify that I have maximum the following Government property for official use: returned

Key to room # 2264

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY.

20 MAR 15 MM

Very truly yours,

H. L. Edwards

OFFICE MEMORANDUM

UNITED STATES GOVERNMENT

DATE: MARCH 16, 1951

TO	MR. GLAVIN	
FROM	H. L. EDJA	RDS
SUBJECT		
	Records Se	ction Employee

b6 b7C

By routing slip of 3/15/51, the Director has inquired as to who approved leave without pay, and particularly the temporary assignment of the clerical employee to Cincinnati, incident to the injury of his roommate. The clerical employee in question is assigned to the Records Section, and his roommate was William F. Conners, also a Records Section employee. The facts are respectfully submitted as follows.

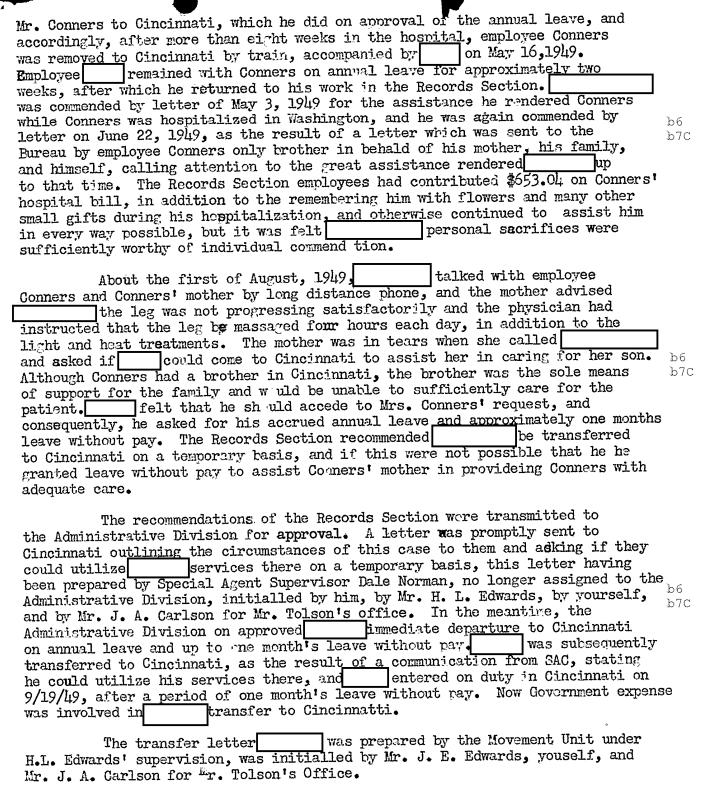
The Manual of rules and Regulations contains the following rule on leave without pay, "leave without pay is not granted for personal reasons such as a vacation, getting married, etc.; however, it is granted whenever an employee does not have sufficient leave when an emergency annual leave due to illness in the family, that is, where there is an emergency. It is also charged, of course, when an employee has insufficient leave to cover an absence on sick leave. Any request for leave without may except those involving extended sick leave or emergency annual leave due to illness in the family, etc., should be referred to the Bureau for approval."

Briefly, the situation in this case was that employee William F. Conners suffered a very serious fracture of the femoral bone in his left leg which is in the region between the knee and the hip. This accident occurred on the evening of March 1, 1949, while bowling on a Records Section Team. He was removed to Emergency Hospital, and it was determined that there was a shattering of the bone and it was necessary to place him in a cast, which the Health Service records indicate extended from well above the waist line to the knees of both legs, and it was necessary for him to wear this cast for several months. It was not until September, 1949, that he was even permitted to be up on crutches. Because of the great expense in this case, and the fact that the employee came from a poor family, it was ultimately decided that he would have to rturn to his home in Cincinnati for convalescence. He did not want to do this because it would place a great burden upon his widowed mother, but after rejecting consideration of the possibility of transfer him to Gallinger Hospital under the pauper's provision, he decided returning home would be best.

It was absolutely imperative that he be accommanied home by someone and the trip had to be made by train, and it is recalled that special arrangements had to be made to put the stretcher though the windows, in order to get ti on the train.

Records Section employed who was an acquaintance of the patient, and who had been at the Fowling alley when the infury occurred, volunteered to request annual leave for the purpose of accompanying

b6 b7C



As to who specifically approved the leave without pay in the and Conners do not Administrative Division, the files of employees clearly show just how this come about, other than the fact there is a memorandum from the Records Section in the file, showing that Mr. H. L. Edwards telephonically advised Mr. Eames of the Records Section that a letter had been directed to the Cincinnati Office, and would be temporarily transferred there if his services could be utilized. b7C it would be satisfactory for him to take leave without pay as had been recommended. Whether I talked to anyonea about this matter before getting approval is not apparent from the file, and consequently, I feel that I should accept full responsibility for having approved this leave without pay. I am sure I must have felt at the time that such action would be consistent with the best interests of the Fureau and desirable personnel procedure, giving credit to all the surrounding circumstances in this case. If I erred I am indeed sorry, and I can assure you I will endeavor to prevent any future recurrence.

HLE: pam

ADDENDUM: 3/19/51 WRG:JC

I recalled at the time this case was being considered that it had been discussed at quite some length at the Bureau. I cannot recall at this time exactly what steps were taken to secure approval for leave without pay and temporary assignment to the Cincinnati Office. The fike is silent on approval for such action. I can only say that in the future I will endeavor to be doubly sure to see that such matters are called to the attention of the Director.

NOTES: Hereafter, any requests for leave without pay should be the subject of a separate memorandum, with recommendation, for my approval or action.

Yes. This case was handled most sloppily by Glavin's Office.

Standard Form 51	7
Promulgated August 19	48
By Bureau of the Budg	аt
Circular A-32	





CLINICAL RECORD	CONSULTATIO	ON SHEET
TO: ENT	FROM: (Requesting ward or unit) Level Treet. Co	DATE OF REQUEST 4 4-16 b6 b7c
REASON FOR REQUEST (Complaints and findings) Luck vo Luck vo Salanda Phan Salanda Phan	metis, Emelling	berne lasmetal barenessed barned
PROVISIONAL DIAGNOSIS		\
DOCTOR'S SIGNATURE APPR		ROUTINE EMERGENCY
CONSULTATION REPORT TONS TONS CONSULTATION REPORT TONS TON	græl ere ale	laveril narl
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south.	an rancolar	The All
	e sar himetr	serdentaggen
Sar	by po on blis	T. F.
en - awa III the	geste siste o	Me novemen
the Mose was	(Continued on reverse side)	
SIGNATURE AND TITLE	DATE IDENTIFICATION NO.	ORGANIZATION
PATIENT'S LAST NAME—FIRST NAME—MIDDLE	ENAME LYMM	REGISTER NO. WARD NO.
		CONSULTATION SHEET Standard Form 513

to Lear and U @ Garres disving untentus . a.s. b whom gr rund pahit tenimate-er b6 b7C

Office Memorandum • United States Government

W. R. GLAVIN H. L. EDWARDS

SUBJECT: SICK LEAVE

voice rest.

DATE:	April 21,	1951
	* ·	
£.;	15	

Reference is made to my memorandum of April 16, 1951, wherein I set at the National Naval Medical Center and the treatment which he prescribed, the most important of which was

Tele.

b6

b7C

I have continued on voice rest and the medications which were prescribed ard all the pain in my throat has disappeared. I returned to the National Naval Medical Center on April 20, 1051, and was again seen He was very pleased with the improvement in my condition, but stated that I should remain on voice rest and return to Bethesda on April 25, 1951, continuing my present treatment at home. This will require that I remain away from the Bureau until at least Thursday, April 25, 1951.

This is submitted for your information.

out the diagnosis which was made by

2 MAY 22 1951

eraters HE

WHN:cmn

April 18, 1951

Kr. K. Lynn idvards 3515 A. Louth Stafford Street Arlington, Virginic

Dear Mr. Edwards:

I have been advised that you are suffering with a catarrhal inflammation of the larnyx, and I hope that by now your condition has improved and you are not experiencing too much discomfort.

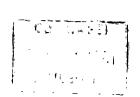
I am sure that you well realize the importance of explicitly following your doctor's recommendations. I know that it is easier said than done,
but I do hope that you will make an effort to dismiss
all thoughts of the office from your mind, and I do
not want you to return to duty until your doctor feels
that this condition has been completely cured.

If there is anything that I can do to be of assistance, please do not hesitate to call upon me.

Sincerely yours,

DER TO 5 55 FOLLOWS

A NPO: amb



Tolson
Ladd
Clegg
Clavin
Nichols
Rosen
Tracy

elmont

Office Memorandum, UNITED STATES GOVERNMENT

MR. TOLSON

FROM

W. R. GLAVIN

SUBJECT:

PERSONNEL ADVANCEMEN

With reference to the repent request comperning Special Agent personnel who could/be recommended for advancement in the Bureau's service, I wish to again point out the following Special Agent personnel assigned to the Administrative Division who could be considered for such advancement:

> Mr. N. P. Callahan Mr. J. I. X. Cavanaugh Mr. E. R. Clayton
> Mr. W. E. Clark Mr. C. R. X Davidson Mr. H. L. X Edwards Mr. J. E. XEdwards Mr. R. C. Gresham Mr. A. P. XGunsser Mr. W. S. Hyde Mr. H. V. Kennedy Mr. W. E. Leishear Mr. T. F. Ring

Mr. W. S. XTavel Mr. P. G. XTravers
Mr. C. L. Trotter

Mr. T. D. \forall Webb

Mr. R. C. Renneberger possess basic qualifications for further advancement in the Bureau, however, they are best serving the Bureau in their present positions and I do not feel that it would be to the advantage of the Bureau to make a change in their assign ments at this time.

I have a number of new supervisory Agents in this Division at this time, however, they have not been assigned here a sufficient period of time to definitely make any recommendation concerning Such recommendations will be made when it is felt that they have developed sufficiently in this Division to warrant such recommendations.

WRG:JC

lleas Glavin Michals

56681

Office Memorandum . United states government

To . The Director

FROM : The Executives Conference

SUBJECT:

Efficiency Patings

The Executives Conference of April 10, 1951, consisting of Messrs. Ladd, Clegg, Sizoo, Belmont, Rosen, Harbon Mohr, Fracy and Glavin considered a suggestion submitted by H. L. Edwards concerning Performance Ratings.

It was pointed out to the Conference that a number of Outstanding ratings have been received on personnel covering the annual rating period as well as the 60 day periods and a review of these Outstanding ratings reflects that none of those which have been submitted have complied with the specific requirements of the Performance Rating Act of 1950. He pointed out that it has been necessary to communicate with Special Agents in Charge as well as with the divisions at the Seat of Government regarding these ratings. He felt that approval of the form will greatly facilitate such correspondence in the future.

The Conference unanimously recommends the approval of the suggested form letter.

RECORDED 5

Pespectfully,
For the Conference

Clyce Telson

Filed

5 w

W TELTAL

CC: Mr. Clegg Mr. Mohr

Mohr decot &

WRG:cr

1.

THERE

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

•	\cap	11	And All	
Name of Employee:	H. LYNN EDWARDS		West of the second seco	
Where Assigned:AI	OMINISTRATIVE (Division)	PERSO NNEL. (Section	SECTION on, Unit)	
Payroll Title:				
Rating Period: from	April 1, 1950	to <i>March</i> _3	195 <u>1</u>	
ADJECTIVE RATING:	SATISFACTORY Outstanding, S	atisfactory, Unsatisfactory	Employ Initial	ree's ls
Rated by:	Signature	Field	10 3/31 Date /	
Reviewed by:	Signature	Title	Date	
Rating approved by: 4	Signature Signature	Assistant Direct Federal Bureau of Inv	tor. 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	51
	TYPE OI	REROST 2	a polici	
() Official (X) Annual	() Administra () 60-da		
	(Æ) Aimuai	() Transi	fer ation from service	

NARRATIVE COMMENTS

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the problem being his performance up to a satisfactory level.

F B I.

Jun 21 11 57 AM 351

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H. LYNN EDWARDS ADMINISTRATIVE DIVISION

Mr. Edwards has continued as the Personnel Officer of the Bureau during the past year and as such has had responsibility for the coordination of the various personnel procedures at the Seat of Government. During the past year it has been necessary to handle a great many matters pertaining to reallocations and reclassifications of positions, both at the beat of Government and in the field, and he has approached these particular projects in a sensible light and has been able to establish sound working basis for such procedures in the future. He is thoroughly familiar with the Classification Act and all its ramifications and he is sound in his recommendations concerning such matters.

As Personnel Officer he is also responsible for the applicant recruitment placement policies, the preparation of administrative and disciplinary memoranda, and all other matters pertaining to personnel of the Bureau. He has accepted his responsibilities without complaint and has worked long hours continuously in order to keep abreast of the work being referred to him for attention.

By letter dated May 17, 1950, he was cautioned because of an undue delay in the acknowledgment by a section under his supervision of a letter from ASAC F. C. Finley advising of the purchase of a house and change in his office of preference.

Also on November 6, 1950, he was cautioned in connection with his approval of a letter addressed to Special Agent Elmer W. Larson, Jr. referring to Larson's desire to transfer to the Boston Office rather than to the Chicago Office to which he had requested a transfer.

On December 26, 1950, his attention was called to a delay in the submission of the November voluntary overtime report for the Seat of Government which was handled in a section under his over-all supervision.

He possesses a high degree of loyalty to the Director and the Bureau and I would have no hesitancy in recommending him from an efficiency standpoint to an executive field position. He has full knowledge of the Bureau's responsibilities and would be a better than average supervisory employee on the investigative side of our work as well as on the administrative side. I rate Mr. Edwards as a most Satisfactory employee.

WRG: JC

PERFORMANCE RATING GUEEFOR INVESTIGATIVE PERSONNEL

(For use as attachment to Performance Rating Form No. · FD - 185)

Name of Employee H. LYNN EDWARDS	Title Special Agent
	Rating Period: from <u>4/1/5Q</u> to <u>3/31/53</u>
RATING GU	JIDE AND CHECK-LIST
Outstanding (exceeding excellent and deserving special commer Satisfactory (ranging from good to excellent but not sufficient to Unsatisfactory. No opportunity to appraise performance during rating period. Guide for determining adjective rating: An 'Outstanding' rating cannot be justified unless all elements rated are 'plu as set out below.	o rate outstanding). Is', and in addition, of course, supporting comments must comply with the requirements
light of the elements rated. All minus marks must be supported by narrativ set out below.	sible to provide a mechanical formula for computing the various 'plus', 'check', and 'minus' ood judgment must be exercised to insure that the adjective rating is reasonable in the e detail, and of course, all 'Unsatisfactory' ratings must comply with the requirements as
(1) Personal appearance. (2) Personality and effectiveness of his personal contacts. (3) Attitude (including dependability, cooperativeness, loyalty, enthusiasm, amenability and willingness to equitably share work load). (4) Physical fitness (including health, energy, stamina). (5) Resourcefulness and ingenuity. (6) Forcefulness and aggressiveness as required. (7) Judgment, including common sense, ability to arrive at proper conclusions; ability to define objectives. (8) Initiative and the taking of appropriate action on own responsibility. (9) Planning ability and its application to the work. (10) Accuracy and attention to pertinent detail. (11) Industry, including energetic consistent application to duties and rate of progress on or completion of assignments. Also consider adherence to deadlines unless failure to meet is attributable to causes beyond employee's control. (13) Knowledge of duties, instructions, rules and regulations, including readiness of comprehension and 'know how' of application. (14) Technical or mechanical skills. (15) Investigative ability and results: (a) Internal security cases (b) Criminal or general investigative cases (c) Fugitive cases (d) Applicant cases (e) Accounting cases (16) Physical surveillance ability.	(20) Performance as a witness. (21) Executive ability: (22) Ability to handle personnel (23) Assignment of work (4) Making decisions (5) (6) Assignment of work (7) Training subordinates (8) Devising procedures (9) Devising procedures (1) Homotional stability (1) Promoting high morale (2) Ability on raids and dangerous assignments: (22) Ability on raids and dangerous assignments: (23) As leader (b) As participant (23) Organizational interest, such as making of suggestions for improvement. (24) Ability to work under pressure. (25) Miscellaneous. Specify and rate:
tor, etc.):	such as security, criminal, applicant squad, or as resident Agent, supervisor, instruc-
B. Specify employee's most noteworthy special talents (such as investigated)	tor, desk man, research, instructor, speaker):
C. (1) Is employee available for general assignment wherever needs of s (2) Is employee available for special assignment wherever needs of se	ervice require? (If answer is not 'yes', explain in narrative comments.)
D. Has employee had any abnormal sick leave record during rating period	od? 16 so, explain in narrative comments.)
ADJECTIVE RATING: SATTSFACTOR	2. Y utstanding, Satisfactory, Unsatisfactory

July 3, 1951

Nr. H. Lynn Edwards Federal Bureau of Investigation Washington, D. C.

Dear Str.

The recent incident wherein the name of Special Agent was erroneously omitted from the list of employees to receive Service Award Keys in April, 1951, has been brought to the attention of the Bureau, and it is apparent that the carelessness manifested by employees under your supervision in this instance should not have occurred.

resement which results from an emission of this nature, and it is essential that immediate and appropriate steps de taken by you and the employees under your supervision to make sure there is no recurrence.

Very truly yours,

171084-148

IS. HOEE I F TOP

U. S. DEPT. OF JUSTICE

SEASHOED DIVECTOR

J. Edgar Hoover

John Edgar Hoover

L8 I

WELLIALD READING ROOM

cc: Mr. Glavin

(ENTATION + La1)

Foll

COMM - FBI JUL 3 - 1951 MAILED 19

TEATH OF THE COOL

The

RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

I certify that I have refriter the following Government property for official use: returned

Key to Room 4519

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY.



Very truly yours,

L. Edwards, SA

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

August 14, 1951

I certify that I have received the following Government property for official use:

Key to room 4519

Returned key to room 4515

ALPHABETICAL

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY.

1647 1951

WEC 248

Very truly yours,

H. Lynn Edwards, SA

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OFFICE HIMORANDUM . UNITED STATES GOVERNMENT

FROM: SAC, Miami (62-3380) ATTENTION: MR. LYNN EDWARDS A I R M A I L SUBJECT: ALLEGATIONS AGAINST UNIDENTIFIED BUREAU PERSONNEL IN COMPLAINT. ReBulet 5/22 last; Butel 5/23, instructing immediate interview with surmary to reach Bureau by 9 A.M., 5/26 instant; and telephone call to Supervisor LYNN EDWARDS from SAC R. W. Wall, Jr, at 8:40 A.M., 5/26/52. Efforts to contect on the afternoon of May 22 at Miami, Florida, were negative. On May 25 at 8:15 P.M., ASAC W. W. BURKE contacted at this address. The residence at the above address
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May 22 at Miami, Florida, were negative. On May 25 at 8:15 P.M., ASAC W. W. BURKE contacted at this address. The residence at the above address
is a third or fourth rate boarding house and inasmuch as there was little offered in way of a place to conduct appropriate interview Mr. BURKE requested to walk a short distance down away from the house. stopping b7D in a lighted area near located at
Upon proper identification ASAC BURKE advised that he was there to see in reference to the letter the latter had written to the Director of the Federal Bureau of Investigation. was instructed to feel free to divulge any and all information in his possession concerning the matter which was the topic of letter to the Director. At the same time assurance was offered by ASAC BURKE that appropriate action would be taken by Bureau officials.
immediately asked what he was to ret out of it. It was explained that the thought existed that he would be quite willing to furnish this type of information in order that the matter could be properly handled by appropriate officials. became rather obnoxious and in loud tones stated that he had spent years, a lot of his blood and thousands of dollars in his efforts to obtain this information and that he did not intend to give it freely. He stated, "Your're all alike, always wanting something for nothing". Stated, "You will get it when those thieving basterds give me back what they have stolen from me". BURKE asked to explain this statement. in explanation said,

1406 11 12

Director, FBI

"I've given those besterds plenty of information about every I was promised plenty for it but I never got a God damned dire". made mention of the fact that he had given information to Agents on at least fifty occasions in Las Vegas, Nevada.	
It was noted by ASAC TURKE that the loud talk wis attracting some attention from those on the porch of the boarding house as well as from a couple of men at The conversation was discontinued on this account and BURKE took by the arm and proceeded to walk him into the office of where a call was made by BURKE to the Field Office.	b7D
SA FRANCIS J. SCHILDT was at the office at the time of instant call and was summoned to where EURKE waited in company	95.
No effort was made to continue the interview although continued to discuss in detail the matter of a bunch of "thieving basterds" taking him for everything he had. He referred to the Agents as a bunch of "God damned cheap cops who were not smart enough to work and make a case", adding they "always wanted someone to tell them the needed information". was instructed on several occasions to be quiet, that the matter would be discussed further at the FBI Office. He continued the usual obnoxious chatter and shortly made the statement, "I know your boss, JOON EDGAR HOOVER. He knows all about the information I furnished Agents." At this point BURKE commanded to "shut up." continued, "He's just like the rest, a thieving bastard". BURKE, at this point, sitting to the right at arm's lenth gave a sharp but solid, back-handed slap on the left cheek. This action brought temporary silence.	.b7D
After a few moments continued, "You're just like the rest of them. All you know is how to best the information out of people". BURKE states he advised at this time that he was not interested in the information at the time, only interested in remaining quiet; that he, would probably have an opportunity to furnish his information to a Federal Grand Jury under oath. Commented briefly regarding BURKE's having hit him with his fist. BURKE positively states only the backside of the open left hand struck on the left cheek.	Ъ 7D

ctor, FBI While sitting in the office of asked for a drink of water. According to Mr. EURKE one of the men present, although he did not notice which one, said there was no water there. As one of the men was drinking a Coco-Cola obtained from a refrirerated Coco-Cola machine, EURKE offered a Coco-Cola, which was refused by the latter. b7D other man, believed to be obtained a glass of water from a small thermos bottle, giving it to this point made the statement to BUKE, "You wouldn't give me any water but someone else did". It was pointed out by ASAC BURKE that tinued in conversation for the benefit of those present and finally said "Why don't you shut up? If I was this man I'd take you by your feet and beat your brains out against the floor if you talked to me like you talked to him". SA SCHMIDT arrived at 8:38 P.M., having been called at exectly 8:30. in company with the Accents. proceeded to the Field Office, arriving at 8:48 P.M. at the water fountain in the Field Office. drank considerable water. While drinking he commented, "It's b7D a good thing you did not hit me on this side", indicating his right cheek, "because I just had three teeth pulled". He commented in effect that the pulling of three teeth at one time was rough and asked Agents if they ever had that done. During the interview at the Field Office which culmicontinued his beligerent and obnoxious nated at 9:35 P.M. attitude. The following information was obtained furing the interview: stated he had been in Miami approximately three weeks; has been residing during this time at He advised he was born He obtained an 11th grade Figh School, having ateducation in the b7D tended grade school in a rural school four miles outside of advised he had been

Director, FBI	
that he went to Las Vegas about 1932 for a short time. He left Las Vegas and wandered around the country, finally coming to Florida in the same year. He stated that he came to Florida in the year that "Jake-Leg HOOSEVELT came into office. That was the worst calamity that ever hit this country when that restard got into office". He states he left Miami in 1933 about two days after the earthquake hit Compton, California. He said he went to Redondo, California, where he remained while working, clearing debris at Compton. He states he then went to Las Vegas. According to his statements it was while in Las Vegas that he was offered money by Agents for informa- tion concerning He named the following three Agents: ROFERT JONES, AL SUTTON And G. W. COULTHARD as Agents with whom he had dealt while in Las Vegas. He added that he had dealt with at least fifty Agents in Las Vegas but refused to furnish any further names, stating that three were enough. He again stated he had furnished information but Agents never paid him "a God damned cent".	Ъ7Д
According to he was in the business in Las Vegas and purcoased	
where he asked a fellow he named as related brought them to	
according to agreement. Stated he started running sround with and did some work for He said wouldn't pay him but started	b6 b7c b7D

Director, FBI

stated that in April, 1950, he returned to Las Vecas where he furnished information to He stated he tried to get	
to identify the murderer but he would not.	
	b6 b7C b7D
According to his statements an	
unnared doctor told him that he had no authority to release and that if he left the hospital he would have to stay out of Nevada.	
	b6 b7C b7D
smiled in a sercestic menner and stated he had given all the information he intended to give. He stated, "When the FoI agrees to pay for and the cost of collecting, then I will be ready to furnish complete information on the matter I had in midd when I wrote to the Director. If I don't get it I will take it out in trade".	
The interview was terminated as above stated at 9:35 P.M. and was driven to the company with ASAC BURKE and SA SCHMIDT.	Ъ7D
BURKE states firmly and positively that at no time did he lose control of his emotions, but stated the display in words as was being put on	

Director, FBI

stating that this character was the most vicious-tongued individual he had ever encountered in his twelve years with the Bureau plus nearly three years with the Mississippi State Patrol, and that the action taken by him was absolutely necessary under the existing circumstances.

11 A.M. TO 1 & 6 TO 8 P.M. THURS. A.M. SAT. & SUN. BY APPOINTMENT HENRY R. PEAR, M. D. 400 Pennsylvania Ave., S. E. Washington, D. C.

PHONE LI. 37327 IF NO ANSWER CALC MED. BUREAU RE 5100 REG, NO 2298

Mr. Lynn Edward, ce of gly wroghaphates + 1 cc of VI B, 2 Combined to equal 2 c.c. intramusularly

REFILL 0-1-2

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FD-3 Revised 08:05:20:18

Clerk



FEDERAL BUREAU OF SERIAL CHARGLE OUT

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SERIAL CHARGE-OUT

OFFICE ITTORMET

WILLIAM CONTRIBUTE

TO:

M. ROLLON

DATE: 6-27-51

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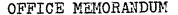
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UNITED STATES GOVERNMENT

DATE: May 1, 1951

TO : MR. GLAVIN

FROM : | H. L. EDWARDS

SUBJECT: JOHN THOMAS CURTIN

Former Special Agent

(VETERAN)

This memorandum is being submitted at your request to explain any basis I might have had for initialing an outgoing letter addressed to former Special Agent John Thomas Curtin at the Kansas City Office, dated October 25, 1950, advising him of his suspension from October 26, 1950, through November 24, 1950, and requesting his resignation, effective at the termination of his suspension. Although this letter on its face purported to give Curtin the 30 days' notice to which he was entitled as a veteran, in fact he did not receive the letter from SAC Boardman until October 28, 1950, hence, had only 28 days' notice, or 27 days if we disregard the day on which he received the letter.

Since learning of the Civil Service Commission's ruling in this case that Curtin should have had the letter in his hands for 30 full days before we could legally dismiss him, I can assure you that this case has been productive of a great deal of concern and worry on my part. There is no excuse for my initialing the letter. I was wrong in so doing, and the least I can say is that it has taught me a lesson I shall never forget. I wish to assure you that I will do everything in my power to insure that the regulations in these cases are carried out to the letter.

I wish to reiterate that I am very sorry this letter got through me. I fully appreciate the magnitude of this error, and it goes without saying that whatever disciplinary action you see fit to recommend against me could be nothing but reasonable under the circumstances.

HLE:pam/bm

A Alle & Bar

OFFICE MEMORIADUM

---UNITED STATES GOVERNMENT

DATE: September 29, 1951

TO : MR. GLAVIN

FROM : H. L. EDWARDS

SUBJECT: INITIALING OF ETRO EOUS WIFE

An erroneous wire of 9/22/51, was sent to Newark instructing that Special Agent B rhard E. Buscher he suspended without pay from September 24, 1951, through October 18, 1951, whereas the suspension should have been through October 8, 1951,

This wire was initiated in the Administrative Division by ryself and you, and unfortunately it was not detected beyond the Administrative Division and, consequently, went out by teletype to Rewark in its erroneous condition. The error was rectified on the morning of 9/24/51, by being detected in the Personnel Action Unit in checking the familial and by irrediately thereafter calling the SAC at Newark and giving him the correct dates. The confirmatory letter went out in correct form.

I have no excuse for failing to detect this error when I reviewed the wire and initialed it. The action was being carried through as I recall because it was expedite and urgent, but nevertheless this is no excuse for my failing to check it corefully to make certain the dates were correct.

In accordance with my conversation with you, I am reporting herein also that you similarly are advancing no excuse for y unfailure to detect this error.

LECOMMENDATION

- (1) That I receive a severe letter of censure for this error.
- (2) That you be sent a letter of censure for this er or.

LL:re

HECTO'S MOTATION" O.H."(F)H. VLSON'S MOTATION"YES" (S)T.

and the major

OFFICE MEMORANDUM

UNITED STATES GOVERNMENT

TO : MR. GLAVIN

DATE: September 29, 1951

FROM : 'H.

H. L. EDWARDS

SUBJECT:

BERNARD E. BUSCHER

Special Agent wewark Office

RE: CLERICAL ERROR IN CORRESPONDENCE

By wire dated 9-22-51 to the Neward Office, the Bureau instructed that the captioned Agent be suspended without pay from 9-24-51 through 10-18-51, whereas the suspension should have been through 10-8-51. The wire containing this error was prepared in the Personnel be action Unit by clerical employee it was checked by clerical employee in the sam Unit; thereafter it was initialed by me, by you and by rs. for Tr. Tolson's Office and after that it cleared the Reading Room, the Director's Office and was sent out by the Teletype Unit.

The error was detected in checking the fanfold action on the suspension on the morning of 9-24-51, and was immediately rectified by telephonically contacting the SAC at Newark. The confirmatory letter regarding the suspension went out of the Bureau in correct form. Consequently, the only error in this case was in the wire.

There are attached individual memoranda concerning two clerical employees involved with recommendations for disciplinary action as well as a memorandum recommending appropriate action for certain of the individuals who initialed the outgoing wire.

ATTACHMENTS HLE:rd

DIRECTOR'S NOTATION: "I SHOULD SAY SO. "H.
TOLSON'S NOTATION: "A VERY EMBARRASSING ERROR." T.

O OCT SCHOOL

October 17, 1951

Ur. H. Lynn Edwards Federal Bureau of Investigation Vashington, D. C.

Dear Mr. Edwards:

The Bureau has noted that in connection with a recent personnel matter involving a married female employee of the Identification Division, you caused this employee to be questioned concerning whether or not she became pregnant prior to her recent marriage. You should have realized that such an interview of an employee along these lines would be most embarrassing to the employee and could reflect unfavorably upon the Bureau in view of the fact that this employee was married.

It is expected that you will exercise more considered judgment under such circumstances in the future to avoid any action such as this, which resulted in an intrusion upon the privacy of an employee and could cause considerable embarrassment to the Bureau. Should it again become necessary to call your attention to a similar failure, further administrative action may result.

Very truly yours,

COMM - FBJ 00T 1 7 1951 MAILED 20 19. NY SS 6 PARTOHOUVER

John Edger Koover

John Fector

CC: Un Glavin (Confidential)

Lersonnel File of H. Lynn Edwards

FOR PDH: ps, 22

OCT 22 1951

FD-3 Revised 08:05:20:08



SERIAL CHARG L-OUT

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SERIAL CHARGE-OUT

OFFICE MEMORALDUM

UNITED STATES GOVERNMENT

TO

: Mr. Glavin

DATE: October 12, 1951

FROM

H.L. Edwards

SUPJECT

Identification Dividion Employee

b6 b7C

This memorandum is submitted in response to the Director's inquiry as to who was responsible for intruding upon the privacy of the captioned Ident employee, the Director referring to the fact that the Administrative Dividion had requested the Identification Division Personnel Office to interview on the basis of information obtained and confirmed bour Health Service to the effect was married August 11, 1951, and yet furnished the Health Service with information from her doctor on 9-4-51 to the effect that the doctor had pronounced her approximately two months pregnant.
SA Supervisor of the Personnel Section, who super-
vises the Health Service, prepared the initial memorandum in this case contain-
ing the Health Service information mentioned above and he recommended
be interviewed concerning this matter and if the facts were ascertained
to be true as to her premancy predating her marriage, that she he requested to
submit her resignation. He discussed this memorandum with me on the point of
whether it would be permissable to have this interview conducted by the Identifi- b7

submit her resignation. He discussed this memorandum with me on the point of whether it would be permissable to have this interview conducted by the Identification Dividion Personnel Office or whether we should conduct it in the Personnel Section. As a result of my discussion of the matter with you at staff conference on the point of which division should conduct the interview, it was agreed that it would be appropriate for the Identification Division Personnel Office to conduct the Interview. Thereafter, I referred that matter to Miss Frances Lo Medice, Personnel Counselor in the Identification Division, in the absence of Mr. J. M. O'Conrol, Indonnel Assistant, who was on arnual leave. I assume responsivility for having instructed that this interview be conducted and I do not feel that you were at all responsible because the case was presented to you primarily from the standpoint of who should conduct the interview rather than the question of whether the interview should be conducted.

Mr. J. M. O'Connor returned from annual leave shortly after I referred the case overtthe Identification Division and he conducted the interview at my request, although he was not in agreement with the idea of interviewing the employee, as is confirmed by his subsequent memorandum.

I am wery sorry I misinterpreted what I thought would be the Bureau's desires in this case. My reasoning was based upon the fact that if the Doctor was correct in his statement that the girl was two-months pregnant and yet had been married only three weeks, there was a primafacie indication of misconduct of a type which we would not condone in the facts came to our attention before the marriage.

TO OUT OF

Memorandum to Mr. Glavin - Continued

I realize to my regret that my reasoning was not in accord with the policy which has now been clarified by the Executives Conference and the Director and I can assure you that I will abide by the desired policy in the future without deviation.

HLE:etw

UNITED STATES COVERNMENT

TO

MR. H. L. EDWARDS

DATE:

October lo, 1951

FROM

W. E. CLARK

SUBJECT:

Clerk, GS-2

Identification Division

b6 b7C

You have requested my explanation for an error in a memorandum I dictated concerning the error consisting of her being identified in the caption as a Grade GS-3 clerk rather than a Grade GS-2 Clerk.

The Director, noting that the caption indentified as being a Grade GS-3 Clerk, and that the memorandum concerns the question as to when she should be considered for promotion to Grade GS-3, has commented, "This confuses me. How can she be considered for promotion when it dindicates she is in Grade GS-3?"

I have checked with the stenographer towhom the memorandum was dictated, and she has advised me that her notes indicate that I dictated the caption just as it was typed. should have been indentified as a Grade G-2 clerk, and it thus appears that actually, I committed two errors: I dictated the caption wrong, and in reviewing the typed product, I failed to note that the caption was wrong.

For these errors, there is no excuse. I will do my best to avoid such mistakes in the future.

WEC: FSB

ADDENBUM - October 10, 1951

I similarly am at fault for having initialed this memorandum without detecting the fact that the caption indicated this employee as being in Grade GD-3 instead of GS-2. I have no excuse fot this carelessness.

RECOMMENDATION: In view of this instance of inexcusable carleessness, I recommend that letters of censure be sent to Mr. Clark and to me.

H. L. Edwards/pam

DIRECTOR'S NOTATION: "OK" H. TOLSON'S NOTATION: "OK" T.

Name: HOWARD L. EDWARDS

Entered on Duty: February 10, 1941

Salary: GS-14 \$9000

Office of Preference:

ASSISTANT DIRECTOR GLAVIN:

Mr. Edwards has been Personnel Officer of the Bureau assigned to the Administrative Division since 5-2-47. During this period of time I feel that he has performed outstanding duties in his assignment. He has indicated a continued personal interest in all of the problems of the Bureau concerning personnel and has given generaously of his time in an effort to have set up an outstanding personnel service in the FBI.

He has developed a number of contacts in the Government service in Washington which have been of particular benefit to the Bureau. He has performed a considerable amount of overtime; as a matter of fact he averages 3 hours or more a day. He is at the office Sundays, holidays, and many working days late into the evening hours handling the many assignments which have been given to him.

I have endeavored during the years to operate the Administrative Division on an absolute minimum number of employees with the result that Special Agent Supervisors assigned to this Division must be thoroughly familiar with all duties performed in the Division and must be willing to do more than just a satisfactory job.

I would place Mr. Edwards among the top supervisors in the Bureau in his loyalty and in his conscientious performance of duty. It has been mainly through his personal efforts that our excellent contacts have been established with the Civil Service Commission insofar as classification matters are concerned. Our physical examining program presently covering facilities of the Army, Navy and Air Corps is a

Inspection Report Personnel Section Administrative Division Assistant Director Clegg Date: refelction of his sincere desire to do an outstanding job. He has been able to secure medical attention for many a Special Agent in the Bureau through his contacts at the Naval Hospital in this city with would otherwise have to be personally borne by Special Agents out of their own funds.

He is thoroughly familiar with all of the personnel activities of the Bureau and can be relied upon to exercise excellent judgment in the handling of very confidential matters affecting the Bureau and/or its employees. Mr. Edwards, due to his educational background, is particularly adept in the handling of important correspondence and he has been commended by the Director for certain communications prepared by him.

I feel in his present position he is a very highly satisfactory supervisory employee and he can best serve the Bureau in that position. I consider him as an excellent employee, an excellent administrator, and one whose loyalty to the Director and the Bureau have been proven many times in the past.

ASSISTANT DIRECTOR CLEGG: (J. N. DINSMORE)

By letter 11/6/50 Mr. Edwards was cautioned for erroneously preparing a letter addressed to SA Elmer W. Larson, Jr., referring to Larson's desire for a transfer to the Boston Office rather than to the Chicago Office, to which he had requested a transfer. By letter dated 12/26/50 Mr. Edwards was censured for the insufficient thought and consideration given to the supervision of the submission of the November overtime report for the SCG personnel. By letter dated 7/3/51 Mr. Edwards received a letter of caution in record to erroneously omitting the name of SA from the list of employees to receive service award keys in April, 1951.

b7C

b6

Mr. Edwards was awarded the 10-year Service Key on 2/10/51. On 3/31/51 Mr. Glavin rated Mr. Edwards as satisfactory and advised that as Personnel Officer Mr. Edwards had responsibility for the coordination of the various personnel procedures at the Seat of Government.

Mr. Eduards presents a good appearance, is intelligent and capable. He possesses a sincere, warm and friendly personality. Mr. Edwards is considered for above average and to be entirely loyal and faithful to the Bureau.

ASSISTANT DIRECTOR CLEGG:

I consider Mr. H. L. Edwards to be a competent employee. I feel that he is engrossed very busily in handling a large number of papers and documents and that it would be well if he could spend more time personally in conducting interviews with certain select In-Service Agents and Supervisory staff to help identify personnel problems and reach a solution before these problems have developed to a serious extent. The personnel under his supervision were found to be loyal, enthusiastic and a high degree of morale prevailed.

He is also to be commended for his part in the management of a recruiting program which recruited a large number of clerical and Special Agent employees within a comparatively short period of time. The supervision that was given under his over-all supervision to investigate Special Agent applicants found considerable to be desired, particularly since a large number of Special Agents were appointed who were found to be lacking in basic qualifications, and there was found to be inadequate information in many of the reports on investigation to see that the instructions which had been issued to the Field were being enforced. In general over-all capabilities and qualifications, Mr. H. L. Edwards is definitely above average.

THÂNGÂRD FORM NO. GO

fice Memorandum · united states government

: Mr. Tolson

DATE: 1-16-52

Nichol

i. R. vlavi

SUBJECT:

In conformity with the recent request concerning Special agent personnel who could be recommended for advancespecial agent personnel assigned to the Administrative Division who could be considered for such advancements

N. P. Gallehan ' J. 1. Kavanaugh

E. R. XClayton 4

E. Clark

C. R. XDavidson

H. L. Hawards

J. E. YEWards

A. P.XGunsser

T. F. Ring

v. S. Movel

T. D.Xiebb

I wish to further advise that A Leo J. Gauthier and SA R. C. Renneberger rossess the basic qualifications for further advancement in the Bureau; however, I personally feel they are pest serving the Bureau in their present positions. I do not feel that it would be to the advantage of the Bureau to make a change in their assignment at this time.

The remaining supervisors assigned to this division have not been assigned to the division a sufficient period of time to perhit me to definitely determine at this time whether they could be considered for additional advancement in the Aureau's service,

RG:cr

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7-43961-209

b6 b7C

RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNTED STATES DEPARTMENT OF JUSTICE

1-10-52

I certify that I have received the following Government property for official use:

SUPERVISOR'S MANUAL # 29 (issued Jan. 2, 1952)

RETURNED

SUPERVISOR'S MANUAL # 29 (issued Aug. 21, 1950)

APHABETICAL

T PUTCORDED

MAR | 5 1952 . .

EAD

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY.

55 MAR I 11 1952

FILE

WRG

Pen.

Very truly yours,

H. L. Edwards

1138



February 11, 1952

Ur. M. L. Edwards Tederal Bureau of Investigation Bashington, D. C.

Fear Ir. Edwards:

From a review of your memorandum to Ir. Clevin dated Tebruary 6, 1952, it is apparent that the Tersonnel Section of the Administrative Division was prossly inefficient in handling the request for a reclassification of the position of Supervisor of the Mail Room.

You pointed out in your memorandum that the initial job analysis sheet was submitted to the Personnel Section on April 4, 1951 and apparently was lost until it was again received in the Personnel Section for action on Aurust 7, 1951. It appears that there was an initial failure to log this position in the Classification Unit so that it could be appropriately followed and action taken upon it without the resulting four-month delay.

As Personnel Officer of the Bureau you should be well aware of the effect of delays in handling classification matters on subordinate personnel and you should insure that these matters are handled promptly. In this particular instance an excellent employee was lost because of the gross inefficiency of the Personnel Section of the Administrative Division.

In view of the slipshod manner in which this job classification was handled in the 'ersonnel Section of the Idministrative vivision, I want to express to you my extreme displeasure with your supervision of the Personnel Section and advise you that I am placing you on probation. You are instructed to promptly review the procedures in connection with the handling of classification matters in the Personnel Section and insure that such matters are handled properly and without the delay that was manifested in this instance. Should there be any recurrence of such an incident in the Personnel Section, it will be necessary to remove you from your position.

4

Very truly yours,

J. Edvar Hoover

JPM: DW

John Edgar Joover Director

CC - Mr. Glavin

lavin ______
ichols _____
sen _____
racy ____

arbo _____

nghlin ____ hr ____ le. Room ___ ase ____

CC-270 (1-1-50)

RECORD OF PHYSICAL EXAMINATION OF OFFICERS AND SPECIAL AGENTS FEDERAL BUREAU OF INVESTIGATION, U. S. DEPARTMENT OF JUSTICE

NAME EDWARDS, H. L. AGE 36 YEARS, 7 MONTHS
NATIVITY(state of birth) Pa. MARRIED, SINGLE, WIDOWED: married NUMBER OF CHILDREN 1
FAMILY HISTORY Father living and well, mother deceased - auto accident.
Brothers and sisters living and well.
HISTORY OF ILLNESS OR INJURY Appendectomy, 1924-normal result. Usual childhood
diseases; low metabolism (-34) 1949 - thyroid medication administered;
duodenal ulcer, 1947-healed; current pain left foot, region of metatarsal
HEAD AND FACE N bone.
EYES: PUPILS (size, shape, reaction to light and distance, etc.)
DISTANT VISION RT. 20/20 , corrected to 20/20
LT. 20/ 25 , corrected to 20/20
COLOR PERCEPTION AOC 1940 Normal
(state edition of Stilling's plates or Lamps used) DISEASE OR ANATOMICAL DEFECTS NO
LT. WHISPERED VOICE /15' CONVERSATIONAL SPEECH 15 /15'
DISEASE OR DEFECTS No
NOSEN
(Disease or anatomical defect, obstruction, etc. State degree) SINUSESN
TONGUE, PALATE, PHARYNX, LARYNX, TONSILS · N
, and the state of
TEETH AND GUMS(disease or anatomical defect):
MIGGING BODONS
MISSING TEETH 8 1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 NONVITAL TEETH 1
PERIAPICAL DISEASE
MARKED MAI ORGANIZATION
MARKED MALOCCLUSION
PYORRHEA ALVEOLARIS
TEETH REPLACED BY BRIDGES
L DENTURES (MATCHES)
REMARKS 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 b6
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s/S. Cdr DC USN
(Signature of Dental Officer)
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EMPLOYEE'S IN	TIALS			6. j. 44/)C		

EDWARDS, H. L. FBI	Staff Clinic	Rm. 11
Basal Metabolism		1/31/52
Room temperature	30	
Barometric pressure	730	
Period of rest (minutes)	30	
02 consumption per minute	210	
BASAL METABOLIC RATE Date of report	-20% t - 2/5/52	
Unsatisfactory tracing.	•	
Repeat.	•	

Room temperature 28

Barometric pressure 742

Period of rest (minutes) 30

-16%

Date of report - 2/11/52

February 21, 1952

PERSONAL AND COMPIDENTIAL

Mr. H. Lynn Edwards Tederal Sureau of Investigation Washington, D. C.

Dear Mr. Edwards:

The Bureau is in receipt of the report of the physical examination afforded you at the United States Haval Mospital, Fethesda, Maryland, on January 31, 1952.

This report reflects that you have defective vision of 20/25 in the left eye, corrected to 20/20.

It is noted further that you were afforded a basal metabolism test on February 5, and a repeat test on February 11, 1952, which revealed a minus twenty per cent and minus sixteen per cent respectively. The examining physician recommended that you consult your personal physician for further therapy, in which connection you were furnished with a copy of the physical examination report and specialized tests. You should advise the Bureau of the results of any subsequent tests.

The Board of Examining Physicians of the United States Navel Hospital reports that you are capable of strenuous physical exertion and have no physical defects that would interfere with your participation in raids or other work involving the practical use of firearms.

Tor your further information, the electrocardiogram afforded you was found to be normal.

Sincerely yours,

John Edgar Hoover / Director

on-Mr. Clayin (2 % C)

JUB + mf a

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Tice Memorandum UNITED STATES GOVERNMENT DATE: March 12, 1952 SUBJECT: Storekeeper Pursuant to previous approval on my memoranda which I had made submitted on the <u>quotiened employ</u>ee concerning some <u>income tax difference</u>s encountered by him as a result of confusion concerning the number of dependents claimed by him, I finally succeeded in ironing this matter out for with Supervisor Room 1013, Internal Revenue Building, on 3/11752. b6 You will recall had been served with a warrant cointing out that he owed $\sqrt{149.82}$ for the calendar year of 1950 because the Internal Revenue Bureau had disallowed two of his dependents. It and signed a form agreeing to this disallowance. On further checking into the matter it appeared had not realized what he was duing when he signed the form and according to affiduvits which he subsequently submitted, he noted that he had a total of five dependents for the calencar year 1950 consisting of himself, his wife, his unmarried daughter, his son, and his grandson. When this information was presented to the Internal Revenue Bureau by me the Bureau allowed four of the dependents, but because of a technicality. they did not allow the son. The technicality is that according to statement the son was solely supported by during 360 days of 1950 but the son left home about Christmas-time in 1950 giving no notice that he was leaving and civing no word us to his whereabouts. claims that his whereabouts are still not known. Therefore, the Internal Revenue Bureau stated that Ithough the son fulfilled two of the requirements for a dependent, namely, being in the immediate family and living under the same roof and being solely supported by the wage-earner, yet he did not fulfill the other necessary requirement which is that proof must be given that he did not himself earn over \$500 during that calendar year. He stated that since his whereasouts are not known it could not be possible to furnish such proof. Accordingly, that made an adjustment whereby instead of owing \$149.82 he would only owe approximately \$44.00. I also turned in 1951 return and will get a b7C refund of \$178.12 on that, part of which will be claimed against the

\$44.00 owed on the 1950 return, thus making his total refund \$134.12.

HIF: 97

Memo to Mr. Glavin (continuea)

Needless to say <u>was very grateful</u> for the assistance
the Bureau rendered him in this matter and it was clearly pointed out
to Internal Revenue that the Bureau was not officially representing
but was merely making this inquiry on behalf of as part
of our personnel service. Consequently, no embarrassment can result to be
the Bureau. b7c
is, as you know, still on extended sick leave. His leave
runs through May 1, 1952. It is very doubtful whether he will ever be
able to return to his work because of the operation resulting in the
which has left him very weak and our last check
with the doctor indicated that it is not likely he will improve sufficiently
to resume work.

Well handled

RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION WITED STATES DEPARTMENT OF JUSTICE

7-25-52

I certify that I have received the following Government property for official use:

Keys for the closets in the following rooms

Bk. cases #1 &3	4 in 4525 1 in 4529 1 in 4507 1 in 4521 1 in 5302 1 in 5261 2 in 2714	2 in 2706 2 in 2712 3 in 2266
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The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE



Very truly yours,

26 APR 19

Memo to Mr. Tolson (Continued)

Mr. Edwards has done an outstanding job since he assumed the position of Personnel Officer. He enjoys personnel work and has had an excellent background for it. I feel that he is doing an excellent job and the Rureau is benefiting by his continuing in his present position. I expressed my appreciation to Mr. Edwards personally and it is respectfully suggested that the attached communication go forward to Mr. Edwards in connection with this matter.

Warch 19, 1952

Mr. H. Lynn Edwards Rederal Rureau of Investigation ashington, D. C.

Dear Mr. Equards:

I have been advised of the offer recently made to you bu of the Board of the Ceneral dible Corporation, to join their Personnel Management Stoff at an increase over your present salary, and that you have rdvised that you feel you should remain in your present position during this critical period.

b6 b7C

I no want you to know that I appreciate your advising me concerning this contact and I am happy to know that you have made the decision to remain as Tersonnel officer in the Bureau.

Sincerely yours.

J. Edwar Hagvar

157

WRG:cmw

M. March

RECEIPT FOR GOVERNMENT PROPERTY 3 EDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

CC-5a /

4-16-52

I certify that I have received the following Government property for official use: returned

Key to Room 4545

(Tel-Key Cabinet)

5 MAY 8 1952

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. To NOT MARK OR WRITE ON IT OR MUTICATE

WRG

RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION TED STATES DEPARTMENT OF JUSTICE

1j.,

4-16-57

I certify that I have received the following Government property for official use: /reththeh/

be

Key to Room 4725

ALPHABETICAL

NOT RE FEED

13 APR 23 13

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE

Very truly yours,

H. L. Edwards, SA

APR 25 185

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Office Memorandum . United states government

TO : Er. Tolson

PROM : 7. 2. Glauta

Subject:

DATE 1-7-52

I had opportunity of reviewing Inspector Daloach's report on his examination of the functions of Ur. Micholo Office and I would appreciate very much if he or another inspector of the Training and Inspection Division could make a curvey of the Personnel Officer's office of this division. Such a curvey would take from three to four days and due to many other important meteors being handled in this division at this time I have not been able to take the time every from my deak to make the personal curvey.

The offfee which I would like to have surveyed is that of Mr. E. Lynn Sowerde Personnel Officer. Mr. Edwards is doing an outotending you and has given a great doct of his personal time to the functions of his office for many months past. He heo, herever, found it necocoery to work long hours of overtice tt boing noted that in Octobor he averaged I hours and 67 minutes overtine a day. In Nevenber he averaged 3 hours and 44 minutes overtice a day and in December 3 hours and 37 minutes a day. It huo been necessary for his to perfore this overtime service in order to keep the many things being referred to his office mouting. The Director has approved an additional supervisor for the Porcennel Section of this division and this should give some re-110f to Ur. Mwerdo. I have designated one of the outstanding oupervisore in the Personnel Section to give assistance to Mr. Edwards in the work coming in to his office. I do feel, however, that if some one outside of the division had the opportunity of opending neveral days with Mr. Edwards additional recommendations could be made which would relieve Mr. Edwards of cortain natorial boing reserved to his effice at this time with the repult that noro tino during the working day equid be deveted by Mr. Lawards to a large number of openial projects which necessarily bust be hendled by his continuously.

URGIEF

9 agree 11/52 1.7 Lander STANDARD FORM NO. 64

Office Memorandum UNITED STATES GOVERNMENT

FROM: H. L. EDVA

SUBJECT:

DATE: March 24, 19

Glavin

With reference to the letter advising me of the results of my recent Navy physical examination, I wish to advise that I have consulted my personal physician, pursuant to the suggestion contained therein, and he has prescribed thyroid medication for the low basil metabolism. This condition is not serious, and this information is merely submitted as a matter of record in my file for completion of my physical examination.

HLE:pam

(MCORDED . S.

72-17/04-12

. 3-Long CO 1952

STANDARD FORM NO. 64

ffice Memorandum · Junited States Government

TO

Mr. Tolson

DATE: March 31, 1952

FROM:

Mr. Glavii

SUBJECT:

H. LYNN EDWARDS Personnel Officer

Administrative Division

On Probation

You will recall that Mr. Edwards, who has been serving as Personnel Officer in the Administrative Division since April 30, 1947, was censured and placed on probation on February 11, 1952, as a result of the unwarranted delay which had occurred in connection with a classification matter involving the position of Supervisor of the Mail Room.

More than a month and a half has now elapsed since this action was taken and during that time Mr. Edwards has carried out his very heavy responsibilities with efficiency and thoroughness, took the administrative action against him in the proper spirit and has continued to devote long hours of voluntary overtime to his work. Following the action against him, he took immediate and decisive measures for the purpose of correcting the undesirable situation which had existed in the handling of classification matters and at the present time all of the very delinquent matters in this category have been handled and the situation with regard to the Classification Unit is looking much better.

You will also recall that Mr. Edwards recently declined a position which had been offered him by a representative of the General Cable Corporation of New York City, which position carried with it a salary in excess of his present Bureau salary. At the time, Mr. Edwards assured me that he was not looking for any outside employment, intended to continue with the Bureau, but was merely reporting a contact which had been made with him. A letter of appreciation was directed to Mr. Edwards in this matter on March 19, 1952.

RECOMMENDAT IO N

1-171084-159 Principally - 18 Mr. Edwards has been carrying out his responsibilities as Personnel Officer during his probationary period loyally

JIC:ps/co/ Attachment

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and efficiently and it is my recommendation that he be removed from probation at this time.

A PERMANENT BRIEF OF MR. EDWARDS' PERSONNEL FILE IS ATTACHED.

agne John

et resonantion .

April 3, 1952

Mr. H. Lynn Edwards Federal Sureau of Investigation Washington, D. C.

Dear Mr. Edwards:

The Rureau is pleased to advise you that you are being removed from a probationery status.

Sincerely yours,

J. Edgar Hoover

John Ndgar Hoover Director

CC: Ur. Glavin (Confidential)

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Usilton (sent direct)

FIC:ps

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Aited States Department of Just Rederal Bureau of Investigation Washington, D. C.

BUY WAR SOUDS STANDS

Dear Sir:

Washington, D. C.

Director

Federal Bureau of Investigation United States Department of Justice

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Chief Clerk of the FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Chief Clerk of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Chief Clerk, directing him to pay to the designated beneficiary the sum of \$10,000. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name MRS Constance M. EDV Address 33/3 A South Stuff	VARPS Relationship W, FA Secondary Benef., without, Paught	E Date 4-14-57
Address 3113 A South Stuff	rd St. arlington Virgin	注
The following person is Fund providing \$1500 death benefit	designated as my beneficiary un to beneficiary of agents killed	der the Chas. S. Ross
Name Sieme is above	Relationship	,
ack	Very truly yours,	61-307
APR 19 1952	Myun Elva Specifal Agent	in Jew

REFAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

U	
Name of Employee: H. LYNN EDWARDS	·
	on, Unit)
Payroll Title: <u>Personnel Officer</u>	
Rating Period: from <u>4/1/51</u> to <u>3/31/52</u>	
ADJECTIVE RATING: SATISFACTORY	Employee's Initials
Outstanding, Satisfactory, Unsatisfactory	<u> 1014</u>
Rated by: Rated by: Cost Stand	Date Date
Reviewed by: Signature Title	Date
Rating approved by: Signature ASSISTANT DIRECTOR Title Title	APR 1 7 1952 Date
TYPE OF REPORT (X) Official () Administr (X) Annual () 60-da () Trans	ofer 12 min 10 miles of material than the contract of the cont

NARRATIVE COMMENTS

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

PERFORMANCE RATING GUIDE FOR INVESTIGATIVE PERSONNEL

(For use as attachment to Performance Rating Form No. FD-185)

Name of Employee	H. LYNN EDWARDS	Title Personnel Officer
		Rating Period: from 4/1/51 to 3/31/52
	RATING GUIDE AN	ND CHECK-LIST
Rate items as fol Outstanding (exc Satisfactory (ran Unsatisfactory. No opportunity of Guide for determining ad An 'Outstanding' rating care	llows: ceeding excellent and deserving special commendation). ging from good to excellent but not sufficient to rate ou to appraise performance during rating period. jective rating: nnot be justified unless all elements rated are 'plus', and in	should be rated. All employees in same salary grade should be compared. Itstanding). In addition, of course, supporting comments must comply with the requirements provide a mechanical formula for computing the various 'plus', 'check', and 'minus' ment must be exercised to insure that the adjective rating is reasonable in the and of course, all 'Unsatisfactory' ratings must comply with the requirements as
# (1) Personal app # (2) Personality a # (3) Attitude (incle enthusiasm share work # (4) Physical fitne # (5) Resourcefuln # (6) Forcefulness # (7) Judgment, in conclusions # (8) Initiative and responsibil # (9) Planning abi # (10) Accuracy and # (11) Industry, inc # (12) Productivity, and rate of consider a attributable # (13) Knowledge cluding reapplication # (14) Technical or # (15) Investigative # (a) Intern # (b) Crim # (c) Fugit # (d) Appl # (e) Acco # (16) Physical sur A. Specify general nator, etc.):	earance. Ind effectiveness of his personal contacts. Is luding dependability, cooperativeness, loyalty, and amenability and willingness to equitably to load). It load). It loads it is compared to define objectives. It is taking of appropriate action on own ity. Ity and its application to the work. It attention to pertinent detail. Is luding energetic consistent application to duties. Including amount of acceptable work produced for progress on or completion of assignments. Also adherence to deadlines unless failure to meet is to causes beyond employee's control. In the did instructions, rules and regulations, interesting instructions, rules and regulations, interesting and results: In al security cases in all or general investigative cases ive cases ive cases weillance ability. Executive — Per	(17) Firearms ability. (18) Development of informants and sources of information. (19) Reporting ability: (a) Investigative reports (b) Summary reports (c) Memos, letters, wires (Consider:conciseness;clarity;organizationthoroughness;accuracy;adequacy and pertinency of leads;administrative detail.) (20) Performance as a witness. (21) Executive ability: (a) Leadership (b) Ability to handle personnel (c) Planning (d) Making decisions (e) Assignment of work (f) Training subordinates (g) Devising procedures (g) Devising procedures (h) Emotional stability (i) Promoting high morale (j) Getting results (22) Ability on raids and dangerous assignments: (a) As leader (b) As participant (23) Organizational interest, such as making of suggestions for improvement. (24) Ability to work under pressure. (25) Miscellaneous. Specify and rate:
B. Specify employee's r	most noteworthy special talents (such as investigator, des	sk man, research, instructor, speaker):
C. (1) Is employee avai	ilable for general assignment wherever needs of service reliable for special assignment wherever needs of service reads of service reads assignment wherever needs of service reads as a service reads as a service read of service record during rating period?	require? Yes(If answer is not 'yes', explain in narrative comments.) equire? Yes(If answer is not 'yes', explain in narrative comments.)
ADJECTIVE RAT	ING: SATISFACTORY Outstand	ding, Satisfactory, Unsatisfactory

H. LYNN EDWARDS
Personnel Officer
Administrative Division
ANNUAL PERFORMANCE RATING

Mr. Edwards has been Personnel Officer of the Bureau since approximately May of 1947, having been assigned to the Administrative Division since June, 1943. As Personnel Officer he has been outstanding. I personally feel he is one of the best qualified Personnel Officers in the Government service. During the rating period, as in past rating periods, Mr. Edwards has been alert to every change in Government personnel procedures and has kept abreast of the many involved personnel practices brought about by the passage of certain laws by Congress and rules and regulations by the Civil Service Commission. He is outstanding as a classification expert and has been exceptionally successful in handling classification matters with the Civil Service Commission.

He has been outstanding in his contacts with medical officials at the Naval Medical Center at Bethesda and Army Medical Center at Walter Reed Hospital, Washington, D. C. Bureau personnel have been the recipients of attention afforded at these medical centers primarily through Mr. Edwards' continued close liaison with the personnel of those centers.

Mr. Edwards' loyalty to the Director and the Bureau is unquestioned. Ever since he has been assigned to the Administrative Division he has subordinated his own desires to the needs of the Bureau. He averages two or three hours' overtime daily and he can be found at the office practicaly seven days a week every week in the year. He has but recently refused an offer from industry which would have paid him half as much again as his present salary.

I feel that Mr. Edwards is ideally placed in his present position although I do wish to state that as an Inspector or SAC he would be outstanding in either position. I feel that it is to the Bureau's advantage to maintain him in his present assignment.

Initials

July 9, 1952 Ur. E. Lynn Edwards rederal Bureau of Investigation Reshington, D. C. Dear Mr. Edwards: I am indeed pleased to advise you that you are being promoted from the position of Special Agent, \$10,000 per annum in Grade GS 14, to the posttion of Special Agent, \$10,800 per annum in Grade OS 15, effective July 20, 1952. For your information, this promotion is temporary in accordance with Public Law #843, approved September 27, 1950. Sincerely yours. (e) J. Edgar Hoover Wailed by the Diffector Mr. Cavanaugh CC: CC: Movement JW:mln Tolson Special Agent - Peraphher & Officer Assigned Administrative Division. Clegg Glavir Nichols NED DINECTOR Belmont Mohr Tele. Room

*

U. S. DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION WASHINGTON 25, D. C.

FORM APPROVED BUDGET BUREAU NO. 50-R0,64

₩ U. S. GOVERNMENT PRINTING OFFICE— 1951 — 941123

STANDARD FORM 50 UNITED STATES CIVIL SERVICE COMMISSION OCTOBER 1946

8. FILE

NOTIFICATION OF PERSONNEL ACTION

MR. H. LYNN EDW!	PDS	2. DATE OF		3. JOURNAL OR ACTION NO.	4. DATE
This is to notify you of the following action affecting your emplo	yment:				
5. NATURE OF ACTION (USE STANDARD TERMINOLOGY)		6. EFFECTIV	VE DATE	7. CIVIL SERVICE OR OTH	ER LEGAL AUTHORITY
		7-20-	52	Coledula A la	rt 6.305 (*)
FROM	8. POSITIO	W TITLE		то	
Special Agent OF 14 (17,000 year arms)	9. SERVICE SALARY	G, GRADE,		0.15 0.10,500 p	
	10. ORGANI DESIGN	ATIONS			
FIELD DEPARTMENTAL	12. FIELD C		<u> </u>	FIELD	DEPARTMENT
13. VETERAN'S PREFERENCE NONE 5 PT. 10 POINT WWILL WWI OTHER		14. POSITIO		CATION ACTION	
DISAB. WIFE WIDOW			x x	19. DATE OF OATH	20. LEGAL RESIDENCE
15. 16. 17. APPROPRIATION S. & E., FBI FROM: TO:		(YES-	.	(ACCESSIONS ONLY)	nay .
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REMARKS					
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27111006				SIGNATURE OR OTHER AUTH	ENTICATION

DEIPT FOR GOVERNMENT PROPERTY DERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

4-16-52

I certify that I have received the following Government property for official use:

/###### /INSPECTOR'S MANUAL # 101 (Issued April 7, 1952)

RETURNED

INSPECTOR'S MANUAL # 188

(Issued May 21, 1945)

CHECK ONE: W Destroyed in Field Office Returned to Bureau

ALPHABETICAL

FILE WRG

PER P

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY.

Very truly yours

H. Lynn Edwards, SA

Office Memorandum • United States Government

TO

. Mr. Glavin

FROM

H. L. Edwards M

SUBJECT:

DATE: July 25, 1952

3 May

Ladd
Nichols
Belmont
Clegg
Glavin
Harbo
Rosen
Tracy
Mohr
Tele. Em.
Nease
Gendy

For record purposes and in response to a request from the Physical Examination Unit concerning the status of my physical condition with respect to a recommendation made by the medical examiner when I was last examined that I consult a local physician concerning my low basal metabolism, the following is submitted.

As I previously advised by memorandum, I have consulted a doctor and he has prescribed one grain of thyroid per day which I am still taking. I have had no symptoms and I feel fine. I will continue on the thyroid and will have my condition rechecked when I have my next physical examination.

No further action is believed necessary at this time.

HLE:etw

RECORDED - 45

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OFFICE MEMORANDUM

UNITED STATES GOVERNMENT

ΤÖ		• 1, 4	Mr.	G1	āvin
TO	Sec. 10. 75 Per 1	• .:	1 11 0	- u	Cr.V.TII

DATE: July 30, 1952

FROM : H. L. Edwards

SUBJECT:

Identification Division

Non-Veteran

.b6 .b70

Referring to your memorandum of 7/2	23/52 to Mr. Tolson con-
concerning the handling of the recent matt	ter involving Identification
	vas guilty of excessively
requesting emergency annual leave, you wil	lî recall that you
were unable to supply complete details bec	
of the Administrative Actio	on Unit, who had par-
ticipated in one phase of the hadling of t	this matter, was on
annual leave. We stated that	
immediately upon his return from annual le	eave, and the Director
indicated that this should be done. The I	
concerning the following points: (1) the	
	reason for the delay
from July 7 to July 9 in the handling of t	this matter; and (3)
Mr. Tracy's handling of this matter.	
	· Alder Andrews (1987) · Alder Andrews (1987) · Alder Andrews (1987) · Alder Andrews (1987) · Alder Andrews (1 · Alder Andrews (1987) · Alder Andrews (1987) · Alder Andrews (1987) · Alder Andrews (1987) · Alder Andrews (1
INTERVIEW WITH	

was given the assignment of securing supplemental information from the Identification Division in order to clear up a number of unexplained angles in this particular case in order that it could be intelligently analyzed for disciplinary action purposes. These instructions were in form of notes from me based upon my review of the initial memorandum of 6/25/52. These notes were unfortunately destroyed after the final memorandum was prepared in this case, and consequently we have only our recollection to go by at this date. However, recalls clearly that he did not receive this assignment from his Unit Chief, Mr. Cavanaugh, until the morning of June 30, which was a Monday. On called the Identification Division, and the same date, this is verified by the memorandum submitted by the Identification Division. Consequently, there appears to have been no delay what-It is impossible soever on the part of Agent Supervisor for me to determine when I reviewed the 6/25/52 memorandum and returned it for the additional action, but I am reasonably certain that such review was no later than Thursday, June 26, and on the statement that he was personally given basis of this assignment on Monday morning, June 30 by Mr. Cavanaugh, it

appears that the memorandum was not received in Mr. Cavanaugh's office until Friday, June 27. Mr. Cavanaugh was on the last week of his vacation, but who was on his desk, does not who was on his desk, does not recall anything concerning this matter and the chances are that the memorandum was in the incoming mail which Mr. Cavanaugh reviewed the first thing Monday morning.

I realize that this explanation is not at all adequate. I think it is unfortuante that the previous ticklers and notes have been destroyed, because they would readily enable us to completely explain the handling of this matter and to fix the responsibility. In the absence of such notes, I do not think there is any alternative except for me to assume complete responsibility for the handling of this matter between June 25 and June 30. In order to avert any future slipup in a case of this kind, I have issued instructions to the Agent Supervisors that any notes and ticklers of such matters are to be retained for a sufficiently reasonable period of time after the final action is taken in these cases so that we will have readily available the information necessary to answer any inquiries concerning delay.

DELAY FROM JULY 7 TO JULY 9

Agent Supervisor vacation began July 7, and this case was referred to Agent Supervisor T. F. Ring on the morning of July 9 as sonn as the Identification Division's supplemental memorandum had been received, and the case was reviewed by Mr. Cavanaugh in order that he might determine who should handle it. The Identification Division's memorandum was delayed in getting into the Administrative Action Unit because it bore the caption "Personnel Matter - Leave Record, " and was first sent to the Leave Unit where they noted the instances of sick leave and emergency, annual leave leave card. Mr. Ring dictated on this entire case the very same day that it was reassigned to him, and his memorandum was transcribed and submitted under date of July 10, 1952. Consequently, it does not appear that there was any delay on the part of Agent Supervisor Ring.

INFORMATION FURNISHED BY MR. TRACY

Mr. Tracy's memorandum to Mr. Tolson dated 7/24/52 reflects that he was contacted with reference to this matter on Friday afternoon, July 18 by Agent Supervisor Ring. Mr. Tracy advised that it was his responsibility to see that there were no abuses of leave privileges, and in answer to Mr. Ring's inquiry concerning certain details, stated that he had been out of the city the last of June and suggested that Ring talk directly with the Technical Section. Mr. Ring talked with late Friday

The foregoing is submitted in response to the Director's inquiries and you may be assured that every effort will be made to have the pertinent facts readily available in the future to explain any similar inquiries which might arise on the handling of such important matters.

ADDENDUM: (7-31-52 WRG:mab) In reviewing the above explanations I am of the definite opinion that much too much so called "protocol" was followed. I have issued instructions that in such matters in the future to avoid delays which are experienced in routing such such memoranda around for attention that they be handled telephonically.

It is recommended that a letter of censure be directed to Mr. H. L. Edwards in this matter pointing out very specifically that such delays cannot and will not be tolerated in the future.

It is also recommended that a letter of censure be addressed to me because of the manner in which this particular matter was handled.

W. R. Glavin

DIRECTORS NOTATION" OK H".

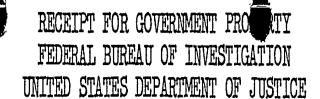
I recommended that Section Heads at the Seat of Government be reallocated to Grade GS 15 and Unit Heads to Grade GS 14.

Mr. H. L. Edwards, is designated Personnel Officer in Charge of the Personnel Section and is now in GS 14. I think this position should properly be allocated to GS 15.

Director notation "0.K."

(Excerpt from 67-02-3138)





8/18/52

I certify that I have received the following Government property for official use:

Manual of Leave Regulations # 189

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

AUG 2 I 1952

R. T. B. G.

Very truly yours,

H. L. Edwards, SA

138

MR. GLAVIN

DATE: September 15, 1952

VERNMENT

FROM:

TO:

H. L. EDWARDS

SUBJECT:

Attorney at Law Tampa, Florida

Former Assistant U. S. Attorney

Tampa, Flordia

On my recent return from leav	e. I found the attached letter b6
addressed to me by Attorney	of Tampa, Flordia, under b7C
date of 8-26-52 in which	advises me that he has submitted
my name as one of six references in	connection with an application
which he has filed for admission to	practice for the Treasury Depart-
ment. I had an official acquaintan	ce with during my assign-
ment to Tampa. Flordia, as Resident	Agent in 1941 and 1942, at which
time was Assistant United	States Attorney in the office of
United States Attorney Herbert S. P	hillips, Southern District of Flordia.

Unless advised to the contrary, I will personally acknowledge receipt of this letter and inform that in the event I receive any inquiry in connection with his application for enrollment, I will acknowledge the same but will, of course, have to confine my remarks to information based on my personal knowledge. b6

The Bureau's Departmental Applicant file on (Bureau File 77-7332) indicates that in the latter part of 1942 the Miami Division conducted a discreet inquiry concerning mental condition, such inquiry having been requested by the Department as a result of information reported to the Bureau by the Miami Office indicating appeared to be somewhat mentally unsound probably because

him extremely moody, very temperamental and at times entirely irrational. The Miami investigation generally substantiated the basic complaint and a copy of the report was transmitted to the Department. apparently resigned from the U. S. Attorney's Office in 1944.

You will observe that the attached letter from of six typewritten pages and in it he rehashes his strong personal feelings against U. S. Attorney Herbert S. Phillips who is still holding indicates that he cannot understand that position in Tampa. how Phillips continues to hold his job. He refers to an investigation which the Bureau conducted of Phillips and he speculates that because of that investigation, former Attorney General Francis Biddle would never approve of the President's reappointing Phillips. He states that the

Attachment - Marie (

HLE:etw

next Attorney General, Tom Clark, did reappoint Phillips because of the desires of the then two Flordia senators. He indicates that apparently Phillips's term has again run out and Phillips appears to be continued in office merely because the President refrains from appointing a successor. clearly indicates in this letter that he would like to have the job of United States Attorney but feels that he is not sufficiently entrenched with the political powers to get it. He refers to Senator George Smathers and mentions that former SAC R. G. Danner "is perhaps Smathers" primary and closest personal and political friend in Flordia." He states that undoubtedly Smathers had been informed by Dammer as to what sort of a man Phillips is but Smathers does not want to take the initiative to "force this old man out of office." clearly states in his letter that he does not expect me to write any responsive letter on the subject of Mr. Phillips and certainly I would never do so and I have never discussed Phillips with him previously. He also states that he is depending on me not to involve or quote him in any way in connection with his statements regarding Phillips, but I feel that the matters he mentions, although not substantial or requiring any action, should nevertheless be made a matter of record in the Bureau's files. mentions a couple of cases which he states almost resulted in returning a criminal indictment against United States Attorney Phillips but he states that someone in the Department in Washington opinion and he took Phillips's side because he was then his assistant and felt that the case in question involving a brewing company in Tampa should not be used simply as a means of getting rid of a United States Attorney and if the facts and evidence available were not enough to get a conviction upon, they should not try to get an indictment. He claims that the Attorney General's Office evidently concurred with his ideas and the indictment which was returned against the brewing company and two other individuals was eventually nolle prossed under the direction of the Attorney General's Office. He feels he made a mistake in being so high-principled. The Bureau's file on United States Attorney Phillips indicates that according to the Miami Office, he appears to be a capable United States Attorney although he is past 70 years of age. The Bureau did $_{
m b6}$ conduct an investigation on Phillips in 192 at the request of the

Department concerning his activities in connection with the cases of United States versus Tampa Flordia, Brewery, et al: United States versus

other things. Reports were transmitted to the Department and the Bureau advised the Department that no further investigation was contemplated in the absence of an additional request from the Department.

and:

et al; and Tax Assessments against

Information from Miami indicates that despite the knowledge that this investigation was conducted on him, he still seems to hold the Bureau in a position of respect.

The foregoing and the attached are submitted for the bureau's information. It does not appear that any further action is warranted. My knowledge is no different from that of any other agent who was assigned to Tampa and had dealings with him. He obviously appeared to border on the irrational at times and undoubtedly this was because of a combination of stress and strain due to his domestic situation, a feeling of bitterness against United States Attorney Phillips, mingled with some tendency toward a persecution complex and finally the fact that his mind was one which had difficulty thinking clearly and concisely and his letters bear this out on mere reading.

November 21, 1958

THE DIRECTOR

MR. CLAVIN

UNKNOWN EMPLOYEES FIRST UNIE -ALLEGED MISCONDUCT

SYNCPSIS.

Memorandum submitted to inform Director as to chronology in handling the above-mentioned case in Administrative Division and failure of Agents in Administrative Division to bring incoming letter from Baltimore concerning subject matter to attention of Mr. Mohr, even though incoming letter had been checked by Director for Mr. Mohr's attention. Letter handled by Clavin, H. L. Edwards, Cavanaugh, and Watkart in Administrative Division. Watkart, who actually handled the investigation of this matter, was under mistaken impression that since previous correspondence concerning it had cleared through the office of Ur. Tolson, that Mr. Mohr was cognizant thereof. Others involved erred in not having Baltimore letter referred to Mr. Mohr before action taken in Administrative Division. Recommendation made that letters of censure be addressed to Glavin, H. L. Idwards, Cavanaugh, and Raikart in this matter.

DETAILS

15647.39

In response to the Director's instructions, the following memorandum is submitted concerning the chronology of handling of this matter by the Administrative Division and failure of the Administrative Division to advise Mr. Mohr concerning the matter.

The first information concerning this matter is contained in a memorandum dated November 3, 1952, submitted by SA H. L. Edwards adulating of the receipt of a report alleging an IBI employee with the first name of otherwise unidentifiable, may have been infected venerally by a sailer from a contact in October, 1952. The facts be were made known to the SAC at Baltimore requesting that the sailor, b7c who is stationed at Patuzent Naval Base, Patuzent River, Maryland, be immediately contacted in connection with this matter. A memorandum and letter to the SAC at Baltimore both were aproved by SA N. P. Callahan for me in the Administrative Division and approved by Mr. Tolson for transmission.

A letter dated Nguember 13 from Baltimore was received in the Bureau November/14 and checked by the Director to Mesers. Tolson, Clavin, and Mahr. It was received in Mr. Tolson's Office at 8:25 P.M. and Mahr. It was received in Mr. Tolson's Office at 8:25 P.M. and Mahr. initialed by Mr. Tolson, forwarded to my office and received in my office Hovember 17 at 9:55 A.M. I immediately forwarded the communication to SA H. L. Edwards of the Lersonnel Section with een Versonnel Fale of J.S. C

WR G: DRC

Mono to the Director (Continued)

instructions that we immediately make a shock to see who of our employees named had been attending stone school in an effort to identify the furesu employee in question.

EA Eduards three diately sent this natter to IA J. I. Cavanaugh, bic in charge of the section handling such natters, for handling.

SA Cavanaugh inmediately referred the matter to SA F. Z. Walkart for handling.

I had tosued instructions that this matter be handled immediately and without any delay, and Ar. saikart edulatine that he immediately got to work on the matter in order to resolve it at the carliest possible moment. Many files had to be checked, ackedule of stanographic and typing classes, etc., had to be checked, and in his desire to resolve the matter probaptly he advises that he was under the assumption that this memorandum had been seen by Ar. Mohr since all of the memoranda had been in Ar. Folson's Office.

Insofer as my handling of this matter is concerned, it was referred to me for handling from Mr. Tolson's Office. In error I did not edute Mr. Mohr but in an effort to handle it to completion with a minimum of delay, I forwarded it to M. B. Idwards for handling. The same is true with regard to the handling of this matter by SAs Advards and Cawanaugh. We were all aware of the fact that the letter was checked to Mr. Mohr and he should have been made countrant of it. The Director may rest assured that every effect humanly possible will be made in the future to see that such errors in Jailing to refer matters to the interested officials to whom mail to checked, do not occur.

ENCONSTRUMENTON

It is recommended that letters of censure be addressed to Hasers. H. L. Edwards, J. I. Covanaugh, F. J. Matkert, and myself in connection with this matter.

CAVAHAUCH, AND P. A. BATHART ARE ATTACHED RESETO.

Attachmento

Addendum: A summary of the investigation of this matter to daic is attached hereto also.

FD-3 Revised 08:05:20:)8

Clerk



SERIAL CHARG. OUT

 This form is cens 	el-dated with the old FD-054, based on a Senting-review.		
	to the state of th	Date _	9/9/ (·/ ·
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Employee			
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Initials of	·		

SERIAL CHARGE-OUT

OFFICE MEMORINDUM

UNITED STATES GOVERIMENT

TO : MR. GLAVIN

DATE: October 29, 1952

FROL:

H. L. EDWARDS

SUBJECT :

SUPRLUS CLERICAL PERSONIEL

LOS ANGELES DIVISION

PURFOSE:

To answer Mr. Tolson's query regarding the delay between September 27, and October 17, 1952, in handling the recommendation that the clerical staff in Los Angeles be reduced, which he raised on my memorandum of October 27, 1952, summarizing the Los Angeles situation.

DETAILS:

On September 27, 1952, Mr. Clegg recommended a reduction of the clerical staff in Los Angeles by 54 employees. Letters pertinent to the proposed reduction dated October 4, 6, and 9, 1952, were received and required considerable analysis in view of various ramifications involving transfers, proposed transfers, resignations, contemplated resignations, and recommended adjusted net surplus prior to dispatching the Bureau's letter to Los Angeles dated October 17, 1952. The original information obtained from Los Angeles was not sufficiently adequate to definitely identify all employees who were to be dropped from our rolls. It was necessary for the Bureau to consult the Reduction in Force Section of the Civil Service Commission to make certain we were proceeding along approved lines in reducing surplus personnel unavailable for transfer. This policy was approved on my memorandum dated October 15, 1952, regarding the surplus personnel in the Pittsburgh Division. Immediately thereafter, our letter of October 17, 1952 was dispatched.

I am sorry there was a delay in handling this matter and you may rest assured that any delay was occasioned only by the disire to make certain that the entire matter was properly and completely handled and the procedure to be taken by the Dureau in effecting a reduction of clerical personnel was an approved one.

RECOIL ENDATION:

This is submitted for your information.

CRD:rmm

3 NOV 151952

Hovember 25, 1952

Mr. H. Lynn Edwards Federal Bureau of Investigation Fashington, D. C.

Dear Mr. Edwards:

It has been noted that you were recently at fault in not promptly transmitting correspondence concerning a personnel matter to an interested Eureau official. Although this correspondence, which pertained to alleged imporal conduct on the part of a Bureau ___was designated for employee named ___ the attention of a Bureau official, you failed to insure that it was brou ht to his attention and you, instead, routed it to another employee for action.

b6 b7C

Your failure in this instance is not in keeping with the performance expected of one in your position. You should be constantly aware of the necessity for the proper routing of correspondence concerning personnel matters to Bureau officials in order that they may be premptly advised of important developments. You will be expected to exercise greater care in handling such matters in the future in order that such an error will not recur.

Very truly yours,

J. Edgar Houvar

John Edgar Hoover Director

co Un. Glevin (Con

EJI:jn

Ur. H. Lynn Edwards Federal Bureau of Investigation Fashington, D. C.

Dear Mr. Edwards:

I have been informed of the very excellent liaison relationship between the Bureau and the United States Naval Medical Center, Bethesda, Maryland, and I understand that your personal contacts with the various officials and the examining physicians at the Medical Center are primarily responsible for this excellent relationship.

I am not unmindful of the many friends you have at the Medical Center and I fully realise that you have undoubtedly spent considerable time, exercised good initiative and forethought in developing and maintaining our friendship with the personnel of the Medical Center.

I want you to know that I am personally S appreciative of the manner in which you have continu-3 ously followed through with this liaison arrangement and the success you have attained through your industriousness. I om sure that you will continue to afford this matter your personal attention and that we will enjoy good relations with the Medical Center in the future as we have in the past.

> Sincerely 1975, 171084 Le Edgar Hoverseerched 2 DEC BUREAU OF LEVESTIGATION

Mr. Glavin (P&C)

ERC: jmr

5 1952



UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

WASHINGTON 25, D. C.

Director Federal Bureau of Investigation United States Department of Justice Washington, D. C.

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent, of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent. I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name MRS	Constance 1	M. Edward	K	Relationship when we were	Wife	Date	17-14-52	
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providing	The following p	erson is designefit to beneft	gnated as iciary of	my beneficiary un agents killed in	nder the line of	Chas. S.	Ross Fund	b'
NAME	same as	above		Relationship	W	ij≯ Date_		
Address	N. W. A. H.		***************************************			24 to 14 to 15	A STATE OF THE STA	
W. F.	N 1958		FEB o	To HOLYN	Very	truly you	rs, Myd	<u></u>

UNITED STATES DEPARTMENT OF JUSTICE MANAGEMENT OF JUSTICE MANAGEME

I certify that I have received the following Government property for official use:

Hindbook for Personnel asseitants & Counseloss # 9

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of the and returning it when its use has been completed DO NOT MARK OR WRITE ON IT OR MULTILATE

FROM H. L. EDWARDS SUPJECT ORGANIZATIONAL SETUP PERSONNEL SECTION As a result of the recent change in the personnel Counseling setup, it will be necessary for me to spend considerable time in the other division, at least for the next few weeks. as you know is for the purpose of disc ssing with the Assistant Directors the Personnel Counseling setup and also for the purpose of spending sufficient time with the Personnel Assistants and Counselors in order to go over their counsel operations with them. Because of this necessary absence from the desk, I would like to be authorized recommend that Special Agent Supervisor to handle the Personnel Counseling work on my desk during this period of time. as you know has worked very closely with the Personnel Counseling activities and is throughly familiar with them. b7C In the event the use of is approved for this period of time, it is further recommended that Special Agent Supervisor William S. Hyde be authorized to act on desk as Unit Chief of the Personnel Services Unit during This will insure uninterrupted flow of that work. absences. Special Agent Supervisor John E. Edwards will, of course, continue to act full-time as No. 1 Man for the entire Personnel Section and the above setup will assist him materially by permitting him to continue to handle all of the administrative operations of the Personnel Section in my absence. In addition to the foregoing, consideration is being given at this time to a possible division of the work in the Personnel Section so as to more equitably divide the section to insure the maximum efficiency and attention to the Personnel Counseling phases as well as the administrative action work. Specific recommendations will be submitted in this regard. hh b7C RECOMMENDATION That the above suggestion use of Agents land Hyde be approved. HLE:rdf

MR. GLAVIN

TO

DECEMBER 12, 1952

RECEIPT FOR GOVERNMENT PROPERTY
FEDERAL BUREAU OF INVESTIGATION
UNITED STATES DEPARTMENT OF JUSTICE

I certify that I have received the following Government property for official use: returned

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.



RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

December 9, 1952

I certify that I have received the following Government property for official use: returned

KEYS: 2268-1^{3,0} 2268-2^{3,0} 2268-3^{0,0}

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.



Very/truly yours,

H. Lynn Edwards

b6

MR. CLIGG

E. D. MASON

PHYSICAL EXAMINATIONS NAVAL MEDICAL CENTER

Today I had an annual physical examination at the Kaval Medical Center, Bethesda, Md., and I was again impressed most favorably with the splendid contacts in existence there. It is my understanding that these contacts were, for the most part, developed personally by Personnel Officer 'H. L. Edwards and these contacts have been polished and pf the utilized daily by Messrs. Administrative Division, who are clerks handling liaison work at the Naval Medical Center.

I think it would be of interest to the Director to know that b7c
physical examinations at the Naval Medical Center are not being
handled in the routine way but FBI examinations result in special
attention being given to our Agents. I was very much impressed
with who conducted the general phases of
the physical examination. This was not a rush affair at all,
and at the conclusion of a very thorough, careful, scrutinizing
examination, took occasion to offer several moments of
counsel and advice and he informed me that he does this in the
case of each Agent being examined. It is my opinion
is not only doing a fine job in his physical examinations,
but he is taking a personal interest in FBI personnel and he
expressed to me his admiration for the Bureau and its people.

A few weeks ago I mentioned to Personnel Officer Edwards a matter that was bothering me physically, with the net result that 40 minutes later I was on the operating table at the Naval Medical Center and 1 hr. and 45 minutes later was back at my desk at work, having had a minor operation.

FBI personnel are treated so warmly and given such special attention, I thought it would be of interest to the Director to know of the existing arrangements and it certainly appears that considerable credit is due to Personnel Officer Edwards and to of the Administrative Division. Clerical Employees

RECOMMENDATION:	It is	r ecommen	ded that	letters			on.
Commanding Offic	er of	rth to the Naval	Medical	Center,	as well	the 1 as t o	b6 b7C
Messrs. Edwards,							

EDM/wl

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

November August 27, 1952

I certify that I have received the following Government property for official use:

RETURNEDX

Smith-Corona Portable Typewriter #5S-309521

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The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY.

BE

Very truly yours,

H. F. Edwards Cho
SA H. Lynn Edwards

February 13, 1933

Mr. H. Lynn Idwards Nederal Bureau of Investigation Weshington, P. C.

Pear Mr. Edwards:

the Rureau has observed that on February 3, 1953, one of the elerical employees under your general supervision etceeded the speed limit in operating a Europu vehicle. It was your responsibility to make certain that adequate instructions had been issued to this employee as to the necessity for observing all traffic regulations and that the necessary supervisory tochniques were employed to insure that he was properly discharging his duties.

The Ture u feels that in this instance you were les in the discharge of your supervisory duties, and it is expected that in the future you still exercise closer supervision over the activities of conloyees under your supervision so that no similar instances will occur.

Very truly pours,

Jo Illian Bouver

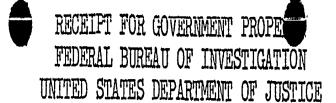
John Edger Hoover

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Office Memorandum , united states government

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89 FEB 17 1953



2.18.53

I certify that I have received the following Government property for official use:

Manual of Rules and Regulations # (dated October 24, 1952)

RETURNED

Manual of Rules and Regulations # 43 (dated June 10, 1946)

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

PER Mu

Very truly yours, is

H. Lynn Edwards, SA

3

ce Memorandum • UNITED STATES GOVERNMENT MR. TOLSON VI 2/3/53 DATE: MR. H. H. CLEGG MACW FROM Tolarn INSPECTION OF MOTOR VEHICLES SUBJECT: AT THE SEAT OF GOVERNMENT Second Progress Report (Continuing Survey) SYNOPSIS This memorandum includes previous findings concerning which no action has yet been taken and endeavors to bring up to date progress of the inspection thus far. Additional checks of driving habits will be made. This memorandum is limited to driving habits, safety and observance of traffic regulations. Maintenance of vehicles, assignment thereof and supervision will be presented in separate memoranda in order to facilitate handling by the Director This memorandum relates to driving delinquencies by employees of the Communications Section of the Records and Communications Division and by an employee of the Administrative Division. Records and Communications Division motor vehicles are supervised Grade GS-6, Mail Room Supervisor, who is Grade GS-11, Chief of Communications responsible to Section, who is responsible to Inspector J. J. McGuire, who is, in turn, responsible to Mr. L. B. Nichols. In the Administrative b6 Division the clerks driving vehicles to the Naval Hospital are b7C responsible to Special Agent William B. Hershey, who is, in turn, responsible to Personnel Officer H. L. Edwards, who is, in turn, responsible to Mr. W. R. Glavin. * DRIVING DELINQUENCIES AND RECOMMENDATIONS Mail Room, Records and Communications Division, at \$5:07 p.m. on 1/27/53, failed to stop at a stop sign at 4th and Madison Drive while driving a Bureau station wagon from the Identification Building to the Justice Building. recollection of this specific incident, but states at times, when the traffic is clear, he slows his vehicle to 2 or 3 miles per hour and proceeds across the intersection when confronted by a stop sign. Censure and probation recommended. Mail Room, Records and Communications Division, at 9:37 a.m., 1/28/53, driving a Chevrolet station wagon from the Identification Building to the Justice Building failed to stop completely stated he slowed at a stop sign at 7th and Madison Drive. the vehicle practically to a stop, shifted into low gear and proceeded.

cc-Mr. Glavin

"Speedometers of the two surveilling cars calibrated at official test station.

He neglected to give a signal for a right turn when he turned into the courtyard of the Justice Builaing from 10th Street on the same trip. stated he normally leaves the turn indicator on from the time he makes his right turn into 10th Street from Constitution Avenue until he has turned again to the right into the Justice Building courtyard.

b6 b7С

Employee ceased duty 1/30/53 to enter Armed Service.

3. Edward J. Welch. Jr., Mail Room, Records and Communications Division, at 9:15 a.m., 1/28/53, failed to stop completely at a stop sign at 4th and Madison Drive and again at 7th and Madison Drive, although in each instance he slowed the vehicle to a rate of 2 or 3 miles per hour. Welch claims that, since the intersection was clear, he proceeded on.

This item, and all of the previously mentioned items, were contained in an earlier memorandum for the Director's information, but no action has yet been taken. More recent delinquencies by Welch are set forth below.

* * * * *

Edward J. Welch

A. At 7:53 a.m., 2/3/53, the motor of station wagon license #1-4639 was running while the station wagon was parked in the courtyard on the side of the driveway furthest from the Justice Building.

Mr. Welch states that he was inside the doorway watching the station wagon while the motor warmed up. It is felt in the interests of safety and security, whenever the motor is running on a vehicle, the griver should be in the vehicle.

Mr. Nichols sees no dereliction here.

B. Driving station wagon license #1-4633, Welch left the Justice Building en route Ident Building at 7:55 a.m. He proceeded east, 2/3/S3, on Constitution Avenue at a rate of 30 miles per hour. He proceeded south on 4th Street from Constitution Avenue at an average rate of 32 miles per hour. Welch stated that he has been watching his speedometer off and on since driving delinquencies were called to his attention last week and that he has since tried to be careful.

C. Four other trips between the Justice and Identification Buildings observed on 2/3/53, with no driving delinquencies attributed to Welch.

Censure, probation and 3-day suspension without pay recommended.

Mr. Nichola recommends censure and probation and states there are no drivers to replace him.

A. At 7:40 a.m., 2/3/53, driving station wagon from Justice Building to Ident Building and proceeding east on "C" Street, Robinson failed to make a complete stop at the stop sign at the intersection of 3rd and "C" Streets. He had a girl passenger. he saw a clear opening to go into 3rd Street (break in the traffic) and seized the opportunity. He states that he is sorry for this offense and those listed below, which are the first violations brought to his attention in 10 years of driving. B. At 7:59 a.m., while driving station wagon to Justice Building 2/3/53, and proceeding north on 9th Street, made a left turn into Constitution Avenue in order to go west. No left turn signal was given. There was a girl passenger. C. At 8:18 a.m., 2/3/53, driving station wagon from the Justice Building to the Identification Building, proceeded down Constitution Avenue at a rate of 32 miles per hour. He made a right turn to go south on 4th Street and between Constitution and Independence Avenues on 4th Street he operated the vehicle at a rate of 36 miles per hour. The speed limit in this area is 25 miles per hour and a policeman on 2/3/53, verified that speed in excess b6 of 25 miles per hour under existing conditions would be unsafe. b7C gave no right turn signal when he turned south on 3rd Street from "C" Street. There is a stop sign at this intersection properly stopped, 2/3/53. E. At 8:30 a.m., 2/3/53, while driving station wagon from the Identification Building to the Justice Building, indication at 7th and Washington Avenue of his intention to make a

F. On this same run he proceeded on "C" Street between 3rd and 4th at a rate of 30 miles an hour and on Washington Drive between 4th and 7th Streets at a rate of 32 miles per hour. Speed limit 25 miles per hour.

right turn.

G. At 8:45 a.m., 2/3/53, while driving station wagon from the Justice Building to Ident Building, proceeded at a rate of 30 miles per hour on Constitution Avenue, following which he turned south on 4th Street and proceeded at a rate of 30 miles per hour.

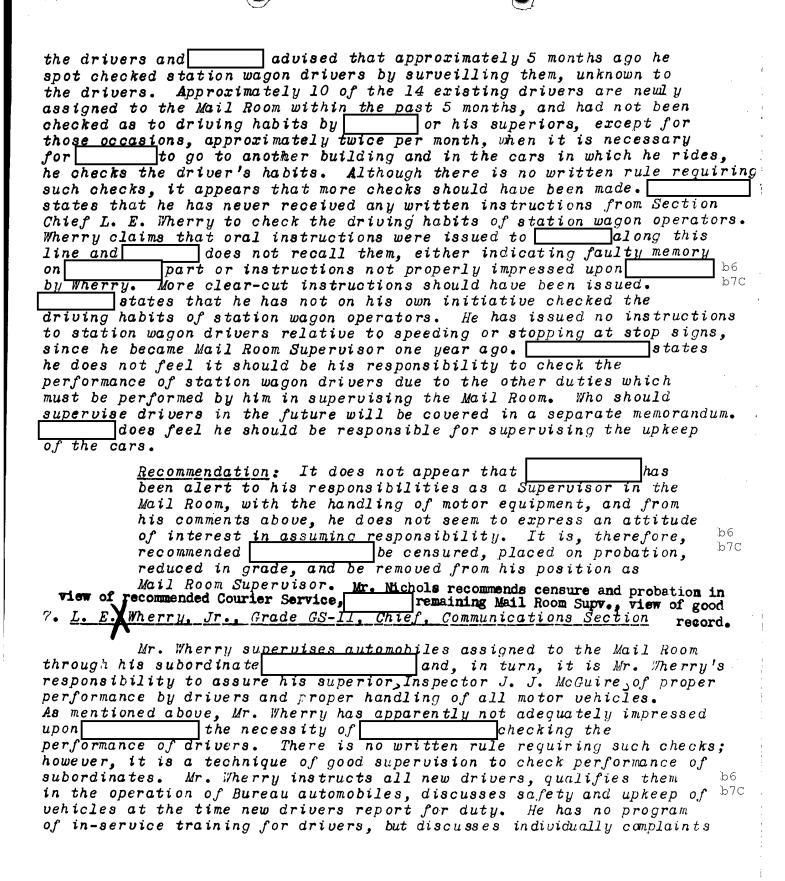
Relative to his exceeding 25 miles an hour speed limit, stated he was running late and was trying to make up time. Mason instructed him, on 2/3/53, that when he is late, he will just have to he late and in no instance should he violate the legal speed limit.

With regard to his failure to give a right turn signal at the stop sign at 7th and Washington Avenue and again at 3rd and "C" Streets, stated he was not aware that a right turn should be signalled if the driver is in the right lane and confronted by a stop sign. The Traffic Bureau of the Metropolitan Police Department states that signals must be given under all circumstances. b7C Station wagon runs to the Identification Building at 11:10 a.m. and from the Identification Building to the Bureau at 11:20 a.m. were surveilled and no delinquencies were noted on Recommend censure, probation, 3-day suspension without pay and removal from driving duties.

J Recome Nd Censure & Probation without

Driving His 10 year Record Indicates Abether

Driving Record Inan Augustuble Drivers. A. While driving station wagon from the Ident Building to the Justice Building at 8:27 a.m., 2/3/53, entered 3rd Street from Virginia Avenue, but failed to signal his intention to make a right b6 turn. On the same run, at 9th and Constitution Avenue Heath made b7C a left turn onto Constitution Avenue; however, before proceeding into the intersection he could easily have stopped because of his low rate of speed, but did not and crossed the intersection while the caution signal light was exhibited. stated that he tries to take all precautions, but apparently forgot to signal his right turn, mentioned above, and with regard to the caution light since there is rough pavement at 9th and Constitution Avenue, he did not desire to stop in the pedestrian walkway and felt it best to continue ahead. This explanation is not acceptable. B. Six other trips between the Justice and Identification Buildings were observed without delinquencies on the part of this employee. Recommendation: censure and probation. DAGFER Grade GS-6. Mail Room Supervisor 6. b6 has been in this position for a period of b7C one year. He has immediate responsibility for supervising the drivers of all vehicles assigned to the Mail Room. All delinquencies mentioned above pertain to Mail Room vehicles and, therefore, to secondarily responsible for all of the above was queried as to the supervision given delinquencies.



or defects relative to the driving of any employee, as same may arise. Approximately once each two months, Mr. Wherry rides the station wagon on official business and at that time checks the driver. b6 Mr. Wherry has no tickler, calling for him to check the drivers b7C or for him to remind to check the drivers or to see whether Mr. Wherry states that he has the drivers are being checked. TIME strongly impressed upon drivers that, if they cannot meet the schedule and are running late, they should continue to run late but to operate their cars in safe fashion in accordance with traffic regulations. It is noted, however, that gave as his excuse for speeding the fact that he was running late on his schedule and it appears that these instructions were not followed

Wherry does not make a periodic check of each driver; has not surveilled any car operated by a Communications Section employee solely for the purpose of checking driving habits. Wherry states he felt that the drivers were doing a good job and that checks were unnecessary. He states that he has been satisfied performance up to now. Wherry leaves it to ___ with L pill conduct checks and in this it appears as to how often that Wherry has been lax in not adequately performing his responsibility as a Section Chief, inasmuch as checking subordinates is his primary responsibility. Mr. Wherry states that, in his capacity as a Grade GS-11 Section Chief, he does not feel that he need have specific instructions as to operating vehicles from Inspector J. J. McGuire and that Mr. McGuire should be able to depend upon him to assure proper handling of motor equipment; however, Wherry states that McGuire has on several occasions told him to check the performance of drivers. Approximately 6 months ago, Mr. Wherry had another employee check the performance of the 5 drivers then on duty.

b6

b7C

b6

b7C

Recommendation: Although Wherry now appears to realize that portion of his supervisory responsibility pertaining to motor equipment, it does not appear that he was fully alert to this responsibility prior to the check by the Training and Inspection Division. His supervisory performance with respect to supervising both performance with respect to supervising both the automobile drivers has been quite weak and it is, therefore, recommended that Mr. Wherry be censured, placed on probation, and removed from all responsibility relative to the supervision of motor equipment and employees driving automobiles. (A separate memorandum will be subsequently submitted suggesting the consolidation of automotive supervision in a place other than the Communications Section.)

8. Inspector J. J. McGuire

Mr. McGuire is responsible for the supervision of Section Chief L. E. Wherry, Jr. of the Communications Section. He is thus indirectly responsible for the driving delinquencies mentioned above and must bear responsibility, in turn, for the failure of Supervisor and Section Chief Wherry to adequately discharge all of their duties. It is noted, however, that Inspector McGuire had previously instructed Section Chief Wherry to check driving habits. Nevertheless, delinquencies were found on the part of the drivers. Mr. McGuire is 3 positions removed from actual driving operations. Consequently, it is recommended that Inspector McGuire be strongly censured.

b7C

Mr. Nichols agrees.

9. Assistant to the Director L. B. Nichols

As head of the Records and Communications Division, Mr. Nichols is four times removed from the actual operation of the motor vehicles, and he supervises them through Inspector J. J. McGuire. Mr. Nichols must nevertheless be in a position to assure the Director that safety and legal requirements for the operation of motor vehicles are being observed, although he must operate through subordinates. Because of the failure of his subordinates to properly perform and Mr. Nichols' failure to detect the supervisory weaknesses, it is believed that he should be censured.

Mr. Nichols agrees.

10.	Mail Room, Communications Section	
wagon on 1/27/53, and No action recommende	surveilled in his driving of a Bureau station d his performance was adequate and without defected.	t. b6 b7c
ADMINISTRATIVE DIVIS	<u>'I ON</u>	.570
11.	Clerical Employee, Administrative Division	
Hospital and handle Building at 9:55 a.m	is assigned to transport Agents to the Naval liaison at the hospital. He left the Justice n., 2/3/53, in a Bureau Buick. He was surveilled Ilding to the Naval Hospital at Bethesda, Marylan	; s d .
during which the fol		- ,

- A. Speed of 31 miles per hour at Virginia Avenue, at the underpass in a 25 mile per hour zone. This speed lasted for only about 150 feet.
- B. Proceeded north on Foxhall Road at a speed of from 25 to 31 miles per hour in a 25 mile per hour zone.

C•	Proceeded up 46th Street at a speed of 25 to 31 miles per hour in a 25 mile per hour zone and drove along Western Avenue from River Road
	to Wisconsin Avenue, at an average speed of 25 to 31 miles per hour
	in a 25 mile per hour zone.
	th a 25 mile per hour zones
	The distance from the Justice Building to the Naval Hospital at
	Bethesda, Maryland, is 11.3 miles, and it was traveled in 25 minutes,
	which resulted in an average speed of approximately 25 miles per hour.
	In his explanation, pointed out that he was unavoidably
	20 minutes late in departing from the Justice Building and
	difficulty is encountered at the Naval Hospital if appointments are
	not kept on time. stated he realizes he is entrusted with
	the safety of Agents' lives when transporting them to the hospital be
	and he endequors at all times to comply with traffic regulations, b7c
	safety precautions and tries not to take any chances. He is sorry
	for the offenses of 2/3/53, and assures there will be no recurrence.
	The surveilling Agent of the Training and Inspection Division reported
	was moving with the traffic and not passing other cars,
	and other than the delinquencies mentioned, no defects were noted.
	Passengers in the car en route to the Naval Hospital were Special
	Agents Harold Hair, Kenneth A. Clow andof the
	Washington Field Office, and Supervisor of the Bureau.
	In substance, they state they were impressed by the care ofin
	driving, his caution in stopping completely at stop signs on the b6
	way out of the Justice Building and at intersections, and where the book
	street crossed the Cabin John streetcar line, that en route to the
	hospital they were discussing houses and not watching the speedometer;
	however, there were no indications of carelessness, excessive speed,
	unusual motion of the vehicle or other matters which would call
	their attention to the speedometer. Inasmuch as it is almost
	impossible for a person to judge a variation of 5 miles an hour in
	the speed of a car without consulting the speedometer, it is believed
	that the statements of these Agents should be accepted on behalf of
	and without criticism to the Agents. The accuracy of the
	speedometer on car was checked at an official station. The speedometer reading was 4 miles per hour fast. Thus, at an actual
	speedometer reading was 4 miles per hour fast. Thus, at an actual
	speed of 30 miles per hour the speedometer on that car would read 34 miles per hour.
	Although has a reputation for being a mature,
	ensible employee, and for good driving, it is important to impress
u_{f}	oon him fully the responsibility in his hands.
	Recommendation: That be censured and placed on probation.
	Recommendation: Indi
1.2	2. Special Agent William B. Hershey
	and his dounterpart in the Administrative Division,
	are the two employees who transport Agents to the hospitals
fo	or physical examinations. Since September 1952, these employees have
be	een supervised by Special Agent William B. Hershey of the Administrative tyteion. Hershey states have both been carefully
Di	have both been carefully attracted as to driving, both are mature and experienced drivers, and
u R H d	ershey has oheoked their performance.
114	to noted feels he hav been adequately instructed and b6
.t. 6	b7C

supervised. As it is the responsibility of Agent Hershey to supervise these employees to such an extent as to be able to guarantee to his superiors that all laws are being upheld and safety is paramount, which was apparently not done in this instance, it is recommended that Hershey be censured and continued on probation.

Mr. H. L. Edwards is responsible for the supervision of Special Agent William B. Hershey who, in turn, supervises

Mr. Edwards states

is one of the two drivers of the cars going to the hospitals; has been certified after an official Bureau driving test as competent to drive Bureau vehicles.

Mr. Edwards has personally checked the driving habits of book occasion that he was a safe and competent driver. He states further

has an unblemished safety record for driving Bureau cars. Mr. Edwards wishes to state he does not condone any traffic violation or infringement on safety rules. Mr. Edwards assures he will again reiterate to all drivers the absolute necessity for strict observance of all traffic regulations.

having seen to it that supervision of

14. Assistant Director W. R. Glavin

Recommendation:

not have occurred.

As head of the Administrative Division, Mr. Glavin is responsible for assuring the Director of proper performance by all employees and, inasmuch as violated traffic regulations, Mr. Glavin should be censured for this offense occurring in his byc division and see to it that appropriate instructions are issued to all employees who must drive vehicles and to the Supervisors who have responsibility over such employees. Mr. Glavin is already on probation

tight that a situation such as described above could

That Mr. Edwards be censured for not

was so

Jague J. 0. 1 /6/63

CONCLUSION

The survey of driving habits will be continued and further progress reports will be submitted until we are in a position to assure the Director that all automobiles are being properly handled.

Separate memoranda will be submitted in the immediate future concerning washing of vehicles, assignment of vehicles to various divisions, supervision thereof, and related matters.

Standard Form 88 (Ecv. Aug. 1950) PROMULGATED BY BUREAU OF THE BUDGET CIRCULAR A-24





REPORT OF MEDICAL EXAMINATION

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73. NOTES (Continued) AND SIGNIFICANT OR INTERVAL HISTORY

(Use additional sheets of plain paper if necessary)

74. SUMMARY OF DEFECTS AND DIAGNOSES (List diagnoses with item numbers)

- 31. Inguinal rings, enlargement of, NCD.
- 36. Pes planus, slight, NCD.
 40. Scar healed, operative, (appendectomy), NCI.
 59. Lefective vision, corrected to 20/20, NCL.

75. RECOMMENDATIONS—FURTHER SPECIALIST EXAMINATIONS INDICATED (Specify)		76.	1	PHYSICAL PROFILE				
·		Р	U	L	н	E	S	
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77. EXAMINEE (Check) 24 is 35 is NOT QUALIFIED FOR strenuous exertion and use	of firearms,		P	HYSICAL	CATEGOI	RY		
78. IF NOT QUALIFIED, LIST DISQUALIFYING DEFECTS BY ITEM NUMBER		A		В	С		E	
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79. TYPED OR PRINTED NAME OF PHYSICIAN	SIGNATURE 3/K.							
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81. TYPED OR PRINTED NAME OF DENTIST OR PHYSICIAN (Indicate which)	signature s/A.							
82. TYPED OR PRINTED NAME OF REVIEWING OFFICER OR APPROVING AUTHORITY	SIGNATURE					NUMBER FACHED S		

FD-3 Revised 08.03.2008

Clerk



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SERIAL CHARGE-OUT

RECEIPT FOR GOVERNMENT PROPERTY FOR AL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE



3.2.53

I certify that I have received the following Government property for official use:

New Commission Card with case # 1685

RETURNED

Old Commission Card with case # 1685

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MUTILATE IT IN ANY WAY.

1953 WAR 11 1953

WRG

FER. Mb

Very truly yours,

H. Lynn Edwards Special Agent

6/6

H. LYNN EDWARDS
Administrative Division
Personnel Officer
EOD 2/10/41
Grade GS-15, \$10,800

ASSISTANT DIRECTOR GLAVIN

Mr. Edwards is the Personnel Officer of the Bureau and performs his multiple duties in a highly satisfactory manner. He has taken an aggressive hold of the Bureau's personnel set-up and has developed it from its infant stages to the healthy personnel set-up that we have today. He does not hesitate to take responsibility upon himself in making decisions and in the handling of many important administrative and personnel assignments which are given to him.

He has a wide circle of contacts in Government Agencies which have been of particular benefit to the Bureau insofar as veterans matters and Civil Service matters and the like are concerned.

He has been solidly behind the Bureau's medical examination program and through his efforts, we have been able to expand our medical examination coverage from Washington to military and naval hospitals throughout the country.

Mr. Edwards is particularly well qualified for his present position, and I feel that the Bureau is fortunate in having one of his abilities assigned to duties such as his.

ASSISTANT DIRECTOR HARBO:

Mr. H. L. Edwards has been assigned to the Personnel Section for several years and has been Personnel Officer of the Bureau since April, 1947, a position for which he appears to be well qualified. The findings during the inspection were generally favorable and there was no reason to differ with the comments of Mr. Glavin concerning Mr. Edwards; however, the Inspector found that there was excessive tardiness in the Personnel Section during November, 1952, there being 18 cases of tardiness per hundred employees of the Personnel Section, whereas in the remainder of the Administrative Division there were 8 tardinesses per hundred employees. One Agent Supervisor in the Personnel Section was tardy four times in November, all excused. The Inspector discussed the undesirability of this situation with both the Agent and Mr. Edwards and it is believed there will be no recurrence.

Inspection Report

Administrative Division
Inspector R. T. Harbo
February 2, 1953

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

		()		
Name of Employee:	H. LYNN	EDWARDS		
Where Assigned:	Administ		Personnel	Section
	(Divisio	n)	(Section, U	nit)
Payroll Title:	Special	Agent		
Rating Period: from _	4/1/52		_ to <u>3/31/53</u>	
ADJECTIVE RATING:	Out	SATISFAC	TORY sfactory, Unsatisfactory	Employee's Initials

Rated by:	Signature	my.	ABSK Sliver by	1 4/10/5 Date
Reviewed by:			***	
Rating approved by:	Signature	4	Title ASCISTANT DIRECTOR	Date APR 1 3 1953
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NARRATIVE COMMENTS

Note:

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

PERFORMANCE RATING GUIDE FOR INVESTIGATIVE PERSONNEL

(For use as attachment to Performance Rating Form No. FD-185)

RATING GUIDE AND CHECKLIST Note: Conjy those items having pertinent bearing on employee's performance should be rated. All employees in same salary grade should be compared the compared of	Name of Employee H. LYNN EDWARDS	Title Special Agent
Note: Only those items having partinent bearing on employee's performance should be rated. All employees in same salary grade should be compared the attemption of the state tems as follows: Has items as follows: Outstanding deceeding excellent and deserving special commendation). Substitution of the compared of the state of	•	Rating Period: from 4/1/52 to 3/31/53
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B. Specify employee's most noteworthy special talents (such as investigator, desk man, research, instructor, speaker): **Desk Man** C. (1) Is employee available for general assignment wherever needs of service require? Yes (If answer is not 'yes', explain in narrative comments.) (2) Is employee available for special assignment wherever needs of service require? Yes (If answer is not 'yes', explain in narrative comments.) D. Has employee had any abnormal sick leave record during rating period? No (If so, explain in narrative comments.) **SATTS FACTORY** Outstanding, Satisfactory, Unsatisfactory**	(2) Personality and effectiveness of his personal contacts. (3) Attitude (including dependability, cooperativeness, loyalty, enthusiasm, amenability and willingness to equitably share work load). (4) Physical fitness (including health, energy, stamina). (5) Resourcefulness and ingenuity. (6) Forcefulness and aggressiveness as required. (7) Judgment, including common sense, ability to arrive at proper conclusions; ability to define objectives. (8) Initiative and the taking of appropriate action on own responsibility. (9) Planning ability and its application to the work. (10) Accuracy and attention to pertinent detail. (11) Industry, including energetic consistent application to duties. (12) Productivity, including amount of acceptable work produced and rate of progress on or completion of assignments. Also consider adherence to deadlines unless failure to meet is attributable to causes beyond employee's control. (13) Knowledge of duties, instructions, rules and regulations, including readiness of comprehension and know how of application. (14) Technical or mechanical skills. (15) Investigative ability and results: (a) Internal security cases (b) Criminal or general investigative cases (c) Fugitive cases (d) Applicant cases (e) Accounting cases	(18) Development of informants and sources of information. (19) Reporting ability: (a) Investigative reports (b) Summary reports (c) Memos, letters, wires (Consider:conciseness;clarity;organization;thoroughness;accuracy;adequacy and pertinency of leads;administrative detail.) (20) Performance as a witness. (21) Executive ability: (a) Leadership (b) Ability to handle personnel (c) Planning (d) Making decisions (e) Assignment of work (f) Training subordinates (g) Devising procedures (h) Emotional stability (i) Promoting high morale (j) Getting results (22) Ability on raids and dangerous assignments: (a) As leader (b) As participant (23) Organizational interest, such as making of suggestions for improvement. (24) Ability to work under pressure. (25) Miscellaneous. Specify and rate: Dictation ability
C. (1) Is employee available for general assignment wherever needs of service require? Yes (If answer is not 'yes', explain in narrative comments.) (2) Is employee available for special assignment wherever needs of service require? Yes (If answer is not 'yes', explain in narrative comments.) D. Has employee had any abnormal sick leave record during rating period? No (If so, explain in narrative comments.) ADJECTIVE RATING: SATISFACTORY Outstanding, Satisfactory, Unsatisfactory	A. Specify general nature of assignment during most of rating period (such a tor, etc.): Personnel 0,f,ficer o,f Bu	s security, criminal, applicant squad, or as resident Agent, supervisor, instruc-
(2) Is employee available for special assignment wherever needs of service require? Y.E.S.(If answer is not 'yes', explain in narrative comments.) D. Has employee had any abnormal sick leave record during rating period? NO_ (If so, explain in narrative comments.) ADJECTIVE RATING: SATISFACTORY Outstanding, Satisfactory, Unsatisfactory	Desk Man	
ADJECTIVE RATING: SATISFACTORY Outstanding, Satisfactory, Unsatisfactory	(2) Is employee available for special assignment wherever needs of service r	require! Y. e. S(It answer is not 'yes', explain in narrative comments.)
Outstanding, Satisfactory, Unsatisfactory	D. Has employee had any abnormal sick leave record during rating period? NO	(If so, explain in narrative comments.)
Outstanding, Satisfactory, Unsatisfactory		
	Outstan	ding, Satisfactory, Unsatisfactory

H. LYNN EDWARDS Personnel Officer Personnel Section Administrative Division

Mr. Edwards has continued as Personnel Officer of the Bureau during the past rating period. He is exceptionally well qualified to handle such duties and I feel that he has been highly satisfactory in his present assignment. He has continued to keep abreast of any personnel developments in the Government service. He has kept the Bureau advised of the many matters of a personnel nature which might affect the Bureau's operations. He has continued to maintain excellent liaison with various Government agencies including the Civil Service Commission to the continued advantage and benefit of the Bureau.

During the past year he has developed Personnel Conferences. in my opinion, to a new peak of efficiency. He is a member of one of the working committees of the Federal Personnel Council. Through continued liaison with Armed services medical facilities, he has made it possible for increased facilities to be made available for the use of our men which has proved to be very advantageous to the Bureau.

Mr. Edwards is exceedingly loyal to the Director and to the Bureau, and has subordinated his desires to the needs of the Bureau. He would be exceedingly capable as an Agent in Charge or as an Inspector of the Bureau; however, in his present position the Bureau receives the full benefit of his experience and qualifications and I feel he should continue in his present assignment.

H. L. E. MARDE

Clerical mployee
Mechanical Section,
Administrative Division
FOD: 4/9/18
CPC-3, \$3112
SERVICE AT AD WATTER

H.L. Edwards

SYNOPPIS

Employee Terguson completed 35 years of Sureau service on 4/9/53 but this anniversary was overlooked until Hiss Candy made inquiries concerning same on 4/9/53. Service award letter and scroll prepared night of 4/9/53 for presentation to employee norning of 4/10/53. Oversight directly attributable to alerical error in preparing and checking service award tickler cerd. Error occurred as fellower Employee Ferguson's esrvice award tickler oard (which is attached) showed correct FOD date as 4/9/18 but through error typist made improper entry on cord as follower "Last anniversary date (if any): 10-years 4/9/48," whereas, entry should have been "30-year: 4/9/48"; based on this error, the tickler card erroneously reflected the next scheduled anniversary as "30-years 4/9/58," whereas, the next scheduled anniversary as "30-years 4/9/58," whereas, the next scheduled anniversary should have been "35-year; 4/9/53." Consequently, card was erroneously set in tickler for 4/9/58 rather than 4/9/53. Card was checked/baitbaiget on 5/29/52.

In past eight months, rechecks have been hade of all service award cards which were set up in tickler to come due as late as June, 1961, but this check was limited to insuring that the card had been properly set in the tickler based on the scheduled anniversary date appearing on the gard and consequently, the check would not disclose the error in Serguson's case. Other checks have regularly been made to ascertain that a service award card szists for every employee in the service. Also, a continuing recheck of all cards has been conducted for a period of three years in advance of the scheduled anniversary dates to insure the completeness and accuracy of all information on the cards, but this check did not reach Rerguson's card because he was set up on tickler five years in advance. Continuing spot checks of the service award cards in compliance with previous instructions of the Director have been made on a monthly basis against the payroll cards to verify the accuracy of all information thereon but unfortunately, Ferguson's card was not one of those which received a spot check.

8 9000 AR 1958 .. or

. Hide . V. in Lowards

The instant error is the first service award error which has occurred since the Service Avard Desk was transferred und placed into effect in the Personnel Action Unit effective July 19, 1952. Further, this is the first known error on a service award once attributable to this type of aistake. Because of the indication in the Ferguson case that we cannot rely on the gocuracy of the 1932 check of these cords when they were prepared, a complete realesk has already been instituted of the more than 13,000 service award cards and will be completed at the earliest possible time. Such reckeck will consist of (a) a visual accuracy check of all cards to enable the insediate detection of any error such as the Ferguson cases (b) check of all cards against the payroll cards and the personnel file to insure the accuracy of all service award date computations which, it will be noted, must take into account breaks in service, leave without pay in excess of ninety days, and the like. The 1952 check required the full tine of two clerks approximately eight weeks.

The Service Award Dook is under the clerical supervision of Mrs. Jane Backerman, who is Clerical Supervisor of the Personnel Action Unit. However, the does not appear to be at fault because at the time these carde were initially set up and checked when the Tesk was placed in her unit, the responsibility for this was directly supervised by Agent Supervisor _____until_ was bransferred to Ur. Tolson's Office January 19, 1953. Thereafter. It was under the known supervision of the Ryde, who replaced selected experienced employees to set up the index, carefully and thoroughly instructed them, supervised the preparation of an operating manual of instructions, held daily conferences with employees to resolve any questions arising and to indue them constantly with the necessity for accuracy in setting up the index, established a eystem to fix responsibility by requiring the employees to initial the index oards checked and prepared by them, made constant spot checks during the setting up of the index, instituted a system of monthly spot checking from July through December, 1952, and the index was emanined and spot checked by the Inspectors in Decemb<u>er. 1952.</u> during an inspection of the Administrative Stuteion. recognized the destrability of a complete recheck on a periodic basis in addition to the northly spot checks and MA Dupervisor Hyde, in addition to continuing the supervision after departure on transfer, likevise recognized the decirability of a reakeak at the earliest possible date that personnel could be obtained. Both those Agent Supervisors are deeply regretful of the perious error which has eccurred in the Perguson case, particulafty the service award program is so important and the overeight caused a loyal, faithful emplayes to be delayed in receiving recognition of his anniversary. They felt all necessary steps to insure against such errors had been taken but the human element

Glavin

Belmont .

Gandy .

entered into this situation and quased this unfortunity invident.

The writer as Chief of the Section in which this unit is located, had over-all responsibility for this program and feele that he must similarly chere the blame for this grevious error. All Agent Supervisors concerned, including the writer, feel that even though this error was princilly due to should carelessness, it is so serious that it cannot help but reflect unfavorably on the Agent supervison of this desk and just cannot be tolerated.

;∍bo Çb7C

RECOMPEND TORS

1. That a comm of this memorandum by played in the out-of service file of to be considered in connection with one possible application for refusentement on her part in the future.

2. That SA Sure ruisor be sovered, consured because of the fact that even though it appeared that all reasonable steps were taken by him to insure the securacy of the index, yet this error necessarily is a clear indication that the supervision was not fool-proof.

3. That SA Supervisor E. S. Hyde be airitarly considered at fault for this supervisory weakness since he replaced as Unit Chief on January 13, 1953. Mr. Hyde has been doing excellent work and is an extremely conscientious Supervisor. Just prior to this incident he had been approved for promotion from Grade GS-13, \$8560 to GS-14, \$9800 to be effective April 12, 1953. It is jelt there is no alternative but to severely consure him and since the promotion has not yet become effective, it is further believed the promotion should be held up for thirty days. It is so reconcended.

-3.

4. Since this error occurred in the section under the over-all supervision of Parsonnel Officer II. L. Ideards, it is recommended that he be severely consured and instructed to personally follow the recheck of all cards and to have such recheck completed at the earliest possible date and submit a memorandum reflecting the results of such recheck when completed. 5. That no action be taken against Clorical Supervisor Hre. Jane Rackernan because of the fact that primary responsibility for the supervision was assumed by the special Agents in this natter. PRANAMENT DAILY'S OF THE STASONNEL TABLE OF T. SP HIM AND H. L. EDVARON AND ATTACHED. Attochments Laughlin

BACKGROUND

on 4/9/53, at approximately 5:00 p.m., Miss Gandy telephonically inquired as to whether employee Lemuel H. Ferguson had
completed his 35th year in the Bureau on that date inasmuch as Miss
Gandy indicated she had a note on her calendar that Ferguson had
entered on duty 4/9/18. An immediate check of the service award index
was made and reflected that Ferguson in fact had entered on duty on
4/9/18, had had no breaks in service or extended periods of leave
without pay which would alter his anniversary date, and, consequently,
Ferguson in fact had completed his 35th year of Bureau service on
4/9/53. Through an oversight which will be explained below, no service
award scroll or congratulatory letter had been prepared for him.

On the night of 4/9/53, a service award letter was prepared for Ferguson as well as the 35-year service award scroll and these were transmitted to the Director's Office at 8:30 a.m. 4/10/53, for presentation to Ferguson.

This memorandum will furnish the details as to how this error occurred and will fix responsibility for the same.

HOW THE ERROR OCCURRED

The service award index tickler card on employee Terguson was prepared in May. 1952, and checked by former clerical employee of the Personnel Action Unit as indicated by the notation "5/23/52. PF." resigned on 7/22/52. The card had the correct KOD date of 4/9/18 on it but the next entry on the card showed "Last anniversary date (if any): 10 yr: 4/9/48" whereas it should have been "30 yr: 4/9/48." Recause of this error the scheduled next anniversary date on the card showed "20 yr: 4/9/58" whereas it should have showed "35 yr: 4/9/53." Consequently, the card was erroneously set up in the tickler for an anniversary on 4/9/58 rather than 4/9/53. For easier understanding of how this error occurred, there is attached the service award card of Ferguson.

This is the first service award error which has occurred since the service award letter desk was transferred to and placed in operation in the Personnel Action Unit effective July, 1952. Further, this is the first known error on a service award case attributable to this type of mistake.

	Numerous types of checks have been made of the service index as follows:
Belmont Clegg Slavin Harbo	(1) The initial check of the accuracy of the information exercise award cards as noted above. This was done in May and
fracy	. To see a part a district to 190 460 appears Tiest mad active 11 200 mist
rele. Rm	_

June, 1952, when the service award desk was transferred to the Fersonnel Action Unit. As indicated, however, this check by former employee was abviously carelessly done and caused this error.

- (2) A check was nade to insure that a service award card existed in the index for every employee in the Bureau's service. This check was made in erguson's case by as indicated by her initial "m" but this check would not revel the instant error.
- (3) A check was made to insure the accuracy of the FOD b6 date as indicated by the letter "w" (for ackerman's Office) on b70 Ferguson's card. This phack, however, would not reveal the instant error.
- (4) All cards have been previously checked for anniversaries falling due through June, 1981, to make sure that the anniversary as indicated on the card had been properly set in the tickler. This check, however, would not have disclosed the instant error in view of the incorrectness of the anniversary date appearing on the card as explained above.
- (5) A continuing check of all cards has been conducted on a gradually extended basis to insure that service award cards are completely rechecked to establish the accuracy of all information on such cards. This check has been planned so that all service award cards covernthe anniversary falling due for a three-year advance period would be checked. This three-year period under the present system would be gradually increased so that eventually all cards would have received such a camplete recheck. Had the card on Ferguson been set in the tickler to fall due within this three-year period, the error would have been previously detected but as noted above, his card was set erroneously for an anniversary in April, 1958. The three-year period was considered safe because in earlier instances of error they had occurred because of failure to credit MIN service which was erroneously considered in some cases as leave without pay and these periods of service did not extend for more than a three-year time.
- (6) Finally, the service award cards in compliance with pravious instructions of the Director have received a monthly spotcheck consisting of apot-checking payroll cards against the service award cards to verify the accuracy of the information thereon.

 Tolson Anfortunately, employee Tergison, a card was not one of those which Nichols—received a spot-check.

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Tele. Rm.
Gandy

CO MECTIVE ACTEON DELIC PLACE

In view of the sad experience in Ferguson's case, it definitely appears that we cannot rely on the accuracy of the complete check which was made in 1952, and, consequently, steps have been instituted to have all cards again rechecked. This is a transmiss task because the 1952 check required the full time services of two experienced clarks for a period of approximately 8 weeks. Nevertheless, the extreme importance of the service award program appears to warrant this.

In order to place first things first, this recheck is being handled as follows:

- (1) I have instructed that an immediate visual check be made of all service award cards to insure the accuracy of all computations on them so that we will immediately detect any errors similar to the Terruson error. There are slightly in excess of 13,000 such cards and on the basis of one employee checking 50 cards per hour, it is felt that three employees would be able to make this check in two weeks time.
- (2) Ifter the visual check, the will be a complete check of all the cardn against the payroll card and the personnel file in order to insure the accuracy of the TOP date and the computation of the service avera date. This check is a much slower and more involved one.

Instruct the engloyees on this cheek, to impress them with the extreme necessity for complete accuracy, and a system of having the employees initial each eard they check will be continued in order to enable the fixing of responsibility in case of future errors.

STATUS THE STATE OF A STATE STATE SOFT DAYS STATE OF STATE

Winterrowd Tele, Rm. Holloman Gandy

Tt appears clear that the initial error in the Tergmon cass was origarily attributable, the carelessness of former employee and a copy of this memorandum is being recommended for her personnel file in case she should make any future application for reinstatement.

						.D /
					sction inst	
Tolson	under the cl	erical super	ruision of	Ara. Jake	acheraan.	
vichols OLCUST	when the des	k was novêd	in to that	S unit A	ugervisor 🗀	
Selmont	assumed direc	t wasnamein	Titty for s	eettina un	the switch o	जर्ने
Belmont Clegg Glavin	bear on serior	# • # # 12	emand has e	wante marketich wife	काशमा लादिनसम्बद्ध ल	17 电弧矩
Harbo						
Rosen						
Tracy Laughlin						
Laughlin						
Mohr						

making the surious checks, sto. so that it appears Mrs. ackerman has not been guilty of any supervisory failure on her part.

	The service award desk has been under the supervision of book and the book and the book are the book and the book are the
	Agent Supervisor
	-until he recorded on transfer to ${\it Tr}_{\star}$ Tollingle Office January $10.~1052$
	In a memoranium of explanation submitted by on this matter he effected that the following procedures were followed: (1)
	natter he efetes that the following procedures were followed: (1)
	Experienced exployees were celected to set up the index. (2) they
	vere very carefully and thoroughly instructed concerning such item to be checked before propering the index card. (3) daily conferences
	were held with the employees preparing the index to resolve any
	questions crising and to continually keep them unare of the necessity
	for accuracy in metting up the index. (c) to fix responsibility,
	enployees were required to initial the index cards olecked and gre-
	pared by them. (5) Canstant spot-checks were node by me during the
	setting up of the index. (6) the index the prot-checked nonthly by
	me from July through December, 1258, and was protecheding December
	by the Inspectors, but appearantly none of these checks included the
	index cord of Ir. Terguson."
	points out that 's had exercised due
	edution it bould have been impossible our this error to occur. de
	singerally recreas with oppurrance of this incident. Authorizely be-
	cause it to the cold a logic forther employer to be lade in receiving
	acknowledgment of his 35 years of service with the Burgau and
	edutes that although he theoret he had taken all necessary
	stops to assure that such errors would not cour, it opsears that the
	human alegand expersed into the side attent and resulted in this can
	fortunate incident.
	to be made of the cards and he expresses the opinion in his mesorardum
	that a complete recheck should be made curry sic months to insura
	that this all i partant program will be administered with an absolutely
	minimum of arrors.
	b7C
	transfer out of the division, the
	supervision of this desk was token over by Agent Supervisor illian S.
	Type the has harded it since 1/19/53. The Type explains in his nemorandum of 4/10/53 that he felt the present system of checks would
	instre conloce accuracy although he realizes that in any nanually
	operated system like this will be namy thousands of cards in is
Tolson _	necessary to make complete rechecks to reduce the human element to
Nichols Belmont.	a minimum. He shared feeling that such rechecks should
Clegg Glavin	
Harbo Rosen	
Tracy Laughlin	
Mohr Winterro	
Tele. Ru Holloman	
Gandy_	

be made and although he continued to make the monthly spot-checks regularly, he had planned to institute a complete recheck at the earliest date that personnel would be available. Mr. Myde sincerely regrets this error and fully appreciates its seriousness. He has had an excellent record and was just approved for promotion from 17-13, 18560 to 1-14, 18600 per annum effective 4/12/53.

I realize full well the loyal conf faithful services of lerguson over the years and know how shocked the Director is because of the delayed acknowledgment of lerguson's analyersary. I feel that not-withstanding the clerical carelessness in this case, it is still a grievous reflection on the Agent Supervisors and myself as Section this and I certainly am convinced that the Agent personnel cannot escape sharing this responsibility. It have all sensed a great deal of pride in the Aureau's service award program and everyone was proud of the fact that we had not had an error since the new system was set in operation 8 months ago. It the same time, this program just cannot be permitted to have any errors and when errors do occur I feel that the Agent Supervisors must be held accountable along with the clerks.

Recommendations incorporating these views have been made following the synapsis in this memorandum.

Ladd
Nichols
Belmont
Clegg
Glavin
Harbo
Rosen
Tracy
Laughlin
Moht
Winterrowd
Telon
Hollonan
Gandy

/pril 14, 1953

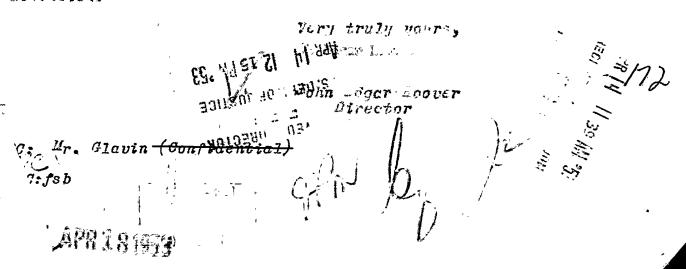
Tr. H. Lynn Edwards

Pederal Tureau of Investigation
ashington, D. C.

Peer Tr. Labords:

The Tureau has noted and carefully considered the explanation submitted with respect to the failure of the Personnel Section of the Administrative Division to prepare in educace a congretulatory letter and a scroll to be presented to Deviel H. Ferguson on the vecesion of his completion of thirty-five years of service in the Dureau, and it is apparent that as Fersonnel Officer, yo were responsible for seeing to it that service award matters were handled in such a manner as to have prevented this failure. This omission justifies no conclusion other than that you negligated to afford sufficiently thorough and vainstaking surervision to the maintenance of the necessary service award records.

is terminal Officer, you most assuredly reclize the herm coused in Employee morale by omissions such as this and it is expected that you will immediately take appropriate measures to travent any further such failures and will continue to dive this orderation your reasonal supervision and attention.



IR. GLAVIN

April 17, 1953

DIRECTOR, FBI

H. LYNN EDWARDS IN-SERVICE TRAINING 3/30 - 4/10/53

The above-named Special Agent attended the above General In-Service Training Course at the Seat of Government and attained the following grades:

Notebook	E
Double Action Course	96
Practical Pistol Course	97
Shotgun (Skeet)	10/25
.30 Rifle	82
Machine Gun	98

The firearms grades with the exception of the Shotgun Course have been entered on his field firearms training record. Agent Edwards was absent from class on April 10, 1953, due to other official business.

cc: SA H. Lynn Edwards
Administrative Division

HLS/ks**K5**.

V

STANDARD FORM NO. 64

Office Memorandum • united states government

TO

: MR. GLAVIN

(V) A FROM

DIRECTOR, FBI

SUBJECT:

H. LYNN EDWARDS

IN-SERVICE TRAIN

3/30 - 4/1

The above-named Special Agent attended the above

ove General In-Service

April 17/ 1953

Training Course at the Seat of Government and attained the following grades:

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Double Action Course	96
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Shotgun (Skeet)	10/25
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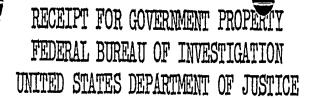
The firearms grades with the exception of the Shotgun Course have been entered on his field firearms training record. Agent Edwards was absent from class on April 10, 1953, due to other official business.

cc: SA H. Lynn Edwards

Administrative Division

6 9APR 24 1953

Jan V



4-20-53

I certify that I have received the following Government property for official use:

Key to Room #4725 34 9

READ

The Covernment property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

NO TO THE REAL PROPERTY OF THE PARTY OF THE

Will with

Very truly yours,

H. Lynn Edwards, S

April 28, 1953

Hr. H. Lynn Edwards Federal Bureau of Investigation Washington, D. C.

Dear L'r. Edwards:

Careful consideration has been given by the Bureau to the fact that the recently completed review of the record cards set up in the Personnel Section as a basis for the preparation of Service Award letters has disclosed eleven instances of inaccuracy in addition to the one which resulted in a recent delay in recognizing the thirty-fifth anniversary of a Bureau employee; furthermore, in one of these eleven cases the tenth anniversary of an employee had been missed due to the mistake on his card. These mistakes were made by employees under your supervision as Personnel Officer and Chief of the Personnel Section, and they reflect most unfavorably upon your administration of this most important phase of personnel work.

Therefore, it is desired to again point out to you that continued derelictions of this type cannot be permitted and it will be your responsibility to adopt appropriate measures to prevent any recurrences.

MAILED 16 APR 2 8 1953 COMM - FBI

Ladd.... Nichola Belmon Cleaz...

Harbo Rosen Very truly yours,

J. Edgar Hoover

John Edgar Haover Director

ce: Mr. Glavin (Personal and Confidential)

JIC: JR JOSE

Market St. S.

175084 3173 101



Ur. Glavin

April 83, 1953

H. L. Edwards

HL. Edwards

Special Employee - Atlanta Division

SERVICE AVARD HATTER

<u>STROPSIS</u>

operation of index.

· .	그 전도 집 전 전 그 그는 그는 그 그는 사람들이 가장 되는 것들이 되었다. 그런 그리고 그리고 하는 것을 하는 것이 되었다.
	As direct result of the visual check of all service eward
	cards, which check was instituted 4/13/53 because of previous failure to
	meet service sward anniversary an incorrectly prepared card was discovered
Name:	4/21/53 made out for SE Effect of incorrect prepara-
-	tion caused failure to meet 10 year service award anniversary of 4/17/58.
M	Mistake occurred in original preparation of the card on 6/5/52 by
	presently assigned to Agents' Physical Examinations
	Unit but then gasigned to Personnel Actions Unit of the Personnel Section.
	I set ad prevence an auto dote on 17 /4 /50 to
N.	stead of the proper date of 11/4/40. had extended period of
۸۸.	leave without pay for military service which makes correct service onni-
141	named without pay jur metricity derived misting makes garreas acrosce and in
M	versary as 4/17/33, but incorrect listing of sed date caused card to be
	incorrectly filed in service award chronological index. This card also
\	checked by another olerical employee against the payroll eards. This
	check is reflected on card but identity of suployee making bic
/	check unknown incomuch as ner initials were not est out on card at time
	check was made in 1952. Who otherwise has been an
. ¥ €1	above-average clerical employee, advises mistake committed due to failure
8 . %	to type proper ead date and to check work. She regrets such error.
N. W	
	Present service award index placed into operation July, 1952. It
	was erganized and set up under SA then Unit Chief of Person-
	was organized and set up under SA then Unit Chief of Person-
	nel Services Unit. He continued supervision of service award desk until
	1/19/53 when he was transferred to Mr. Tolson's office and was replaced
	by SA W. S. Hyde, who is presently Unit Chief and new has supervision
	of the service award desk. During course of recent inspection of service
	award deak by Inspection and Training Division, the statement was made
	that the basic card index system is a sound system. The inspectors be
	recommended that 3 elerical employees be used to check the accuracy of b7c
	the information on the service award cards themselves. As was set out
	above, the 3 employees have been used full time on the visual cheek. Ser-
• • •	Mine thank Par and announcedade Tableson and made of the Announced the Control of
	vice Award Key and appropriate letters are now ready for transmittal to
	and are attached. It is regretted that this service award an-
	Inducracry was not met and every effort will be made to secure the maximum
	BAGGUTGOU IN the Bervice award index. Visual check now completed how do.

Malaped 11 incorrectly files cards but only this one card relative to

Thave been corrected. The 11 mistakes, plus the one involving previous Missed anniversory date, make a total of 12. With approximately 13,000 missing ce award cards in the index this would reflect accuracy of 99.99% in

CC: Personnel Files of H. L. Edwards

caused an anniversary date to be missed. All mistakes discovered

Additional check of service award cards against payroll

cards and personnel files planned to insure greatest possible accuracy. Every effort being made to attain and maintain such accuracy.

You will recall that the current visual check which resulted in discovering the instant error resulted from an error discovered on 4/9/53 wherein employee Lenuel Ferguson's 35th anniversary was not detected until the anniversary date (4/9/53), resulting in a delay of one day in presenting him with his congratulatory letter and service award scroll. Based on that error the following disciplinary action was taken: (1) Special Agent Supervisor who supervised the service award index until his transfer out of the Administrative Division 1/19/53 was severly censured; (2) Special Agent Supervisor W. S. Hyde who assumed supervision of the service award desk 1/19/53 was severly censured and his promotion from GS-13 to GS-14 was cancelled; (3) Special Agent Supervisor H. L. Edwards who has over-all supervision of the Personnel Section in which this service award desk is now located was severely censured: you likewise received a severe letter of censure as head of the Administrative Division in which this matter is handled. In addition, an Inspector was assigned to make a check of the service award index which has already been completed and reported upon as indicated in the foregoing. Insofar as the instant error is concerned the culpability on the part of the Agent personnel is exactly the same as in the Ferguson error, namely, that as supervisors it was their responsibility to prevent such errors.

(1) That the attached let be approved for transmittal to Spec	ters and 10-year Service Award Key ial Employee of the Atlanta
(2) That placed on probation because of her	be severely censured and bottom.
(3) That the following successured for this additional error:	pervisory personnel be severely
(c) (b) W. S. Hyde	

BACKGROUND AND DETAILS

The following is submitted as an explanation concerning the reason why the Ten Year Service Award Key, together with the regular letter sent with such key, were not sent to _______Special Employee, Atlanta Division, so that he would have received them on his ten year anniversary date of April 17, 1953.

Service Award Index Operations

As has previously been set forth in other service award matters, a separate service award index was set up and went into operation about July 1, 1952. This index was organized so that a separate card was filed in the index for every Bureau employee. This/card contained the name of the employee; his entrance-on-duty date; his last anniversary date, if any; a list of any leave without pay, resignation and reinstatement dates and finally an item entitled "schedule," which indicated the type award the employee was next due to receive together with the date he was due to receive it.

Once this information was placed on the card and checked the card was then filed chronologically in the index according to the information on the card as to the date that the next award was due.

Cause of Instant Mistake

In the instant case Special Employee entered on duty on 11/4/40. He was placed on leave without pay in order to enter military service on 12/20/43 and returned to duty on 6/3/46. His adjusted entrance-on-duty date, inasmuch as time spent on military service is not counted in connection with service award matters, should have been listed on the service award card as 4/17/43, and the next scheduled anniversary as 4/17/53, his ten year anniversary.

However, the card relating to SE as it was prepared on 6/5/52 by then a clerical employee in the presented Action Unit, incorrectly listed end date as 11/4/50 instead of 11/4/40. The scheduled anniversary was set up as 11/4/60, in view of the incorrectly listed end date. It should be noted that although a period of military leave was listed on the card, the anniversary date, even though incorrect, had not been adjusted to take care of this. At the time the index was set up this period of adjustment was not immediately figured inasmuch as when the card came up on the unadjusted date it could be figured at that time and set ahead.

This present failure to correctly list the proper anniversary date of SE is due solely to the improper listing of his end

date so 11/6/50 instead of properly as 11/4/40. As was set forth above, this listing was made originally by It should also be noted that the entry listing his military leave without pay indicated that he commenced such military leave without pay 69 9:00 a.m. on 18/20/43 and resumed employment in the Bureau following his completion of military leave without pay at 9:00 a.m. on 6/3/46. An examination of this entry would clearly have reflected that his end date could not have been 11/4/50 if he had such a break in service as above listed for military leave without pay. Following the computation of this card. placed her initials in the lower right-hand corner, together with the date of computation which was 6/5/52. An initial of "U" is set forth after the cod date as it appears on the card and this initial indicates that it was checked by a clerical employee against the payroll cards maintained in the Personnel Action Unit. This check was made of all cards prior to the time they were filed and set up on he on operating basis in the service award index. Obviously, this check byc likewise was faulty in view of the fact that the payroll card itself reflects that his entry-on-duty date was 11/4/40. The identity of the clorical employee who made this check against the payroll cords cannot be ascertained. The "" itself merely indicated that it had been in the Personnel Action Section for a check and was simply a symbol used on the card indicating the check had been made against the payroll card. The "T" does not refer to the initial of any clerical employee.

Steps Taken to Attain Maximum Efficiency of Index

The present form of the card was adopted and the check against the payroll card was made following the filling out of the card in an effort to secure the maximum accuracy from the index. It should be noted that other checks have been made against this index since the time it was set up. Spot checks have been conducted against the service award cards by the use of the payroll cards. The cards have likewise been checked to insure that one existed for every employee and at the present time a complete check has just been finished which involved a visual check of all the cards presently in the service award index.

This visual check was occasioned by the failure to have a proper listing of the service award anniversary date of Lemuel H. Ferguson and was instituted 4/13/53. Immediately upon the discovery of this failure, the visual check was instituted which involved the individual examination of each card in the service award index. The information on each card was checked, any necessary adjusted ead dates were recomputed, and any mistakes discovered were corrected immediately. It was during the course of this visual examination that the present mistake was ascertained. It was located on 4/21/53 and came about as a direct result of this visual examination. This examination was completed in the morning of 4/22/53 and during the course of this visual check

Il instances were located where the cards had been filed under an incorrect date. This ranged from a mistake in computation of an adjusted ed date to a simple misfiling of the card itself, even though the information contained on the card was correct. All these instances have been corrected and it is felt that this visual check served a most been worthwhile purpose. As been interviewed concerning the misinformation which was placed on the card of SE and she stated that she had no explanation for such action beyond the fact that it simply was a typographical mistake committed by her which she did not detect. As was noted above, it is not possible to ascertain the identity of the clerical employee who checked this service award card against the payroll card in the Personnel Action Unit.

It should be noted that at the present time there are approximately 13,000 cards in the service award index. As has been set out above, these cards are filed chronologically according to the next scheduled anniversary which the employee is scheduled to celebrate. These cards, of course, cannot be properly filed until all computations necessary to arrive at the correct adjusted eod date are made, if such adjustments are necessary. This makes it clear that this index is necessarily a 2-step operation. First, all information on the card must be correct and mathematical computations must be correct in order to arrive at the proper date of the anniversary. Once this figure is known, then the card must be correctly filed in chronological order. This makes the operation of this index at least twice as difficult as that of a simple alphabetical index in which the substantive information on the index is not a factor which affects the proper filing of the card.

The discovery of 11 mistakes, together with the previously mentioned failure with regard to the anniversary of Lemuel H. Ferguson, makes a total of 12 mistakes which have been located in the present service award index. This index has been in operation since July, 1952, and there have been only 2 known failures to meet the proper service award anniversary date. Considering the approximately 13,000 cards checked and the 12 mistakes discovered, this would reflect an error factor in the indices of 000923, or in turn reflect an accuracy in the index of 99.99%. It is felt that if the over-all accuracy of this service award index is examined, it will be found that it has proven to be much more accurate than the normal index, even though the normal index is a one-step operation dependent upon proper alphabetical filing.

Supervision of Service Award Desk

This index was sett up by Special Agent who was the Unit Chief of the Personnel Services Unit in which the service award index operates. SA continued to have supervision of this

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index from the date of its setting up until January 19, 1959, when he was transferred to the office of Ur. Tolson. At this time supervision of the index same under SA William S. Hyde who is the present Unit Chief of the Personnel Services Unit. It is sincerely felt that the instances of error have been reduced materially through the visual check which was just conducted and it is planned to supplement this check with a further check of all the service award cards against the payroll cards and the personnel files in order to insure the maximum possible accuracy.

40	_to indicated by	the present f	stlure rolative	to the card
of se	all operations			
	tor. The effect			
	the maximum pose			
	d that there was			
of SE	and as oan be ex	en from the a	bove, overy eff	ort to being
made at the pr	overt time to sec	that such wi.	ll not happen i	n the future.

During the course of the recent inspection of the service court desk conducted by the Training A Inspection Division the state-ment was nade that the basic card index system is a sound system. The Inspectors recommended that 3 clerical employees be used to check the accuracy of the information on the service award cards themselves. As was set out above, the 3 employees have been used full time on the visual check.

It is regretted that the instant mistake occurred and every effort is being made to insure maximum accuracy in the operation of this index.

Tou will recall that the current visual check which resulted
in discovering the instant error resulted from an error discovered on
6/9/53 wherein employee Lemuel Ferguson's 35th anniversary was not
detected until the anniversary date (4/9/53), reculting in a delay of
one day in presenting him with his congratulatory letter and service
award woroll. Based on that error the following disciplinary action was
taken: (1) Special Agent Supervisor who supervised the
service award index until his transfer out of the Administrative Division
1/19/59 was severely consured; (2) Special Agent Supervisor . S. Hyde
who escured supervision of the service award deak 1/19/59 was severely
consured and his proportion from 65-18 to 63-16 was cancellede
Special Agent Supervisor H. L. Edwards who has over-all supervision of book
the Personnel Section in which this service award deak is now located
was severely censured; you likewise received a severe letter of consure
as head of the Administrative Division in which this matter to handled.
In addition, on Inspector was weighed to make a check of the service
ward index which has already been completed and reported upon as
valuated in the foregoing. Insofar as the instant error is concerned
the culpability on the part of the Agent personnel to exactly the same
da in the Terguson error.
ohrnterrowd
Recommendations relative to this matter have been set forth

Office Memorandum • united states government

ľO	•	PAY
		~ 4444

ROLL OFFICE

DATE: May 18, 1953

Nichols

FROM:

H. L. EDWARDS

SUBJECT:

Effective the next convenient pay period, I request that my withholding tax deductions be increased in the amount of \$10 per pay period.

HLE: r.fd

67-17/094-	174
Conrohod	Lance
LES MAY 2019 FERMI Elizabet mae	

noted in 1.9/53

Office Memorandum • United States Government

DATE: May 22, 1953

ro : Mr. Glayin

FROM: H. L. Edwardshir

SUBJECT: LLECTION OF WRITER AS PRESIDENT

OF DICKINSON ALUNTI CLUB OF

WASKINGTON, D. C.

served as Vice President of the Club.

For record purposes I wish to advise that on Thursday in News I wish to advise that on Thursday III and I was elected President of the Dickinson Alumni Club of Washington, D. C., for a term of two years, having previously

The Club represents alumni from Dickinson College and Dickinson Law School in the Washington area, numbering approximately 300. The Club's primary activities consist of sponsoring a scholarship fund to provide an annual scholarship for a needy student to attend Dickinson College from this area. In addition to this, the Club holds an annual business and social dinner.

As a matter of further information, the guest speaker at the dinner of May 14 was the Honorable S. Walter Stauffer (Republican), Congressman from the 19th District of Fennsylvania, who is an alumnus of Dickinson College.

In addition to Congressman Stauffer, five other members of the $63 {\rm rd}$ Congress are alumni of Dickinson College or the law school and their names are as follows:

- (1) Herbert B. Warburton, Republican, Wilmington, Delaware, graduated from Dickinson School of Law 1941.
- (2) T. Millet Hand, Repullican, New Jersey, alumnus of Dickinson School of Law 1922.
- (3) John P. Saylor, Republican, 22nd Fennsylvania District comprising Armstrong, Indiana, and Cambria counties, graduate of Dickinson Law School 1933.
- (4) Edward J. Bonin, Republican, 11th Pennsylvania District comprising Luzerne county, graduate of Dickinson College 1933.
- (5) Joseph L. Carrigg, Republican, 10th Pennsylvania Destrict comprising Lackawanna, Pike, Sullivan, Susquehanna, Wayne, and Syoming counties, alumnus of Dickinson Law School 1925.

In addition to being acquainted with Congressman Stauffer, I lived in the same fraternity house with Congressman Bonin during his senior year at college, and I am acquainted with Congressman Warburton and Saylor through mutual friends.

14 ² - 1953

I shall be glad to contact them at any time in connection with official matters.

The foregoing is submitted for information purposes only.



July 2, 1953

The Chesapeake & Cotomac Telephone Company of Tirginia
6700 Lee Highway Arlington, Tirginia

Attention:	

b6 b7C

and

Centlemen:

Special Agent H. Lynn Edwards of this Bureau is applying for the transfer of his telephone from his present residence at 2515-A South Stafford Street, Arlington, Virginia, to his new residence at 2707 Longstreet Court, Prophill Crest, Sairfar County, Valls Church DED, Virginia.

Tr. Edwards, in addition to being a special Agent, nerves as Personnel Officer for the Federal Bureau of Investigation in view of which it is imperative that he be available at all times, thus making it essential that he have telephone service. This letter, therefore, should be considered as a certificate of necessity.

For your additional information and avoisfiance, the following information is submitted:

1. Ur. Edwards' present phone is Timple 6-7864.

2. In the housing development to which he wis moving, where is already installed a telephone in the model house, located at 2705 (allows rotal, the number being Trifferson 2-2661)

D. Mr. Edwards will assume occupancy of his new home between July 15 and August 2, 1953.

hould any additional information be required, Ir.

Laughho — CC - Hr. Newman (sent direct)

Hollon an HLE:rfd

CENTED IN

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Tolson ___

Belmont _____ Clegg ____ Glavin ____ Harbo ____

Nichols

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Phylly

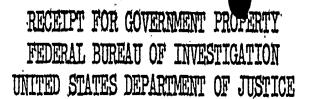
Advards can be telephonically contacted from Monday through Friday between 9:00 a.m. and 5:50 p.m. at TXecutive 3-7100, Extension 616, or at other times at his residence, TEmple 6-7304.

Your cooperation in this matter is deeply appreciated.

Very truly yours,

John Tarar Honver

Tolson
Ladd
Nichols
Beliront
Clegg
Glavin
Harbo
Rosen
Tracy
Laughlin
Wohr
Winterrowd
Tele, Rm.
Hollon an
Candy



7-1-53

I certify that I have received the following Government property for official use: returned

Key to Room 4545 Key to Room 4543

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care offit and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTITATE IT IN ANY WAY.

Very truly yours,
H. Lynn Edwards

RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

June 26, 1953

I certify that I have received the following Government property for official use:

l leather briefcase with lock and key (#X1346)

Reis from Mr Clayton

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAYN OF THE CONTRACT OF THE CONTRACT

Very truly yours,

All Pin

STANDARD FORM NO. 64

Office Memorandum • United States Government

TO : Mr. Glavin

DATE: 8-11-53

FROM : N. P. Callahan

SUBJECT: H. LYNN EDWARDS

Personnel Officer Administrative Division

RE: INSPECTOR'S AIDE

Ladd
Nichols
Belmon
Glavin
Harbo
Rosen
Tracy
Gearty
Mohr
Vinterrowd
Tele, Room
Holloman
Sizoo
Miss Gandy

This employee entered on duty 2-10-41 as a Special Agent and is presently in Grade GS-15, \$10,800 per annum. In April, 1946 he was trained to assist on inspections.

On 2-11-52 he was CENSURED and PLACED ON PROBATION as a result of the unwarranted delay which had occurred in connection with a classification matter involving the position of Supervisor of the Mail Room. On 4-3-52 he was REMOVED FROM PROBATION.

On 11-17-52 he was CENSURED for the unwarranted delay which occurred in processing and accepting the resignation of a former clerical employee,

On 11-25-52 he was CENSURED for not promptly transmitting correspondence concerning a personnel matter to an interested Bureau official. On 2-13-53 he was CENSURED inasmuch as an employee under his supervision exceeded the speed limit while operating a Bureau vehicle. On 4-14-53 he was CENSURED for the failure of the Personnel Section of the Administrative Division to prepare a service award letter and scroll for delivery to a Bureau employee on his anniversary. On 4-28-53 he was CENSURED in view of the inaccuracy of employees under his supervision in maintaining the records for use in preparing Service Award letters.

On his 1953 annual report Mr. Glavin rated him SATISFACTORY and said he was exceedingly loyal to the Director and the Bureau, and had subordinated his desires to the needs of the Bureau. He would be exceedingly capable as an Agent in Charge or as an Inspector of the Bureau; however, in his present position, as Personnel Officer, the Bureau received the full benefit of his experience and qualifications and it was felt he should continue in his present assignment.

RECOMMENDATION: It is recommended that approval services of Mr. Edwards as an Inspector's Aide.

bergrented to utilize the

14 1953

GC: Mr] TAUG 141953

BN WALL

Mr. Tolson

H. H. Glagg

THAT TO DO AT SOF

R-SEGNSTBILITY

There is no clear-cut instruction as to acts to be performed by specific persons in the event an Agent is killed. Generally, at least three Seat of Government Divisions will be involved with active responsibilities. The Administrative Sivision, which s pervises personnel matters, will have a number of important responsibilities. There is in existence an instruction book kept by the Voucher init of the Administrative Division Thich lists various things that should be done such as the preparation of an Agents' Insurance Fund beneficiary check, the preparation of a radiogmam advising the field of the Agent's death, the preparation of a memorandum for Seat of Government officials and certain other duties. Mcwever, the instruction book does not specify exactly who has the responsibility for performing these acts and the instruction book is not up to date inasmuch as it contains a requirement, for example, "Call Mr. J. S. Egan on SAMBA." Mr. Egan was retired several months ago. The instruction book did not contain a requirement or reminder that flowers should be sent. It now contains a reminder as to flowers which was entered after the Director raised this question. In the Murphy matter at Baltimore last Saturday, dr. Glavin personally carried out a number of functions falling within the scope of activities within the Administrative Division and supervised the handling of certain others. It appears that respon ibility should be fixed for each item which has to e handled in the event of the death of an Agent and everyone should be informed of his duties. addition, an alternate should be named. Consequently, the list below is offered as a procedural system and check-off list to fix the general assignment of responsibilities: T. Charles in

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THE HIPHY CIST

Ir. Require and

Tight Supervisor

Loagland, Investigative Livision

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SPONDINIMITY

The first

Assistant irector

who receives the
information lith

Personnel Officer

M. L. Edwards a.d

his alternate

to se

that this has be n

done

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FD:: HEC/atp

Gearty

Winterrowd ...

Holloman --

<u>ITEA</u>

WED MAIDLED IN THE MIRPHY CASE PLOTO ED FOTURE LEGROSSIDILITY ALD AUTUR, ATE

2. Instruct SAC by phone to render every possible assistance to widow, ascertain that she has apple cash on hand, assist with current obligations, help in transportation if such is needed, assist in fameral arrangements, and in all other things. Have SAC ascertain if widow prefers that he or sureau notify close relatives of the Agent & widow. Acep Bureau currently advised, see that Director is kept fully

Mr. Glavin and Bight Supervisor coaglund Mr. H. L. Edwards

3. Prepare telegram of sympathy to widow if located some distance from Cashington, or, if circumstances permit, a letter.

informed by memorandum.

Mr. A. L. Edwards and Mr. Glavin

dr. 11. L. bdwards

b6 b7C

4. Prepare teletype notifying all hills on death of Agent if killed in line of duty. Ladio may be used for this purpose if the event occurs sufficiently early during a work day so that all stations can be contacted.

tr. C. Q. Smith and Mr. Glavin

Hr. H. L. Edwards

5. Propare Eureau Bulletin advising of death of Agent from natural causes.

not natural causes and teletype sent instead.

Tr. 1. L. Advards

G. Arrange for delivery of Agent's insurance fund check by fastest possible means and by agent courier if locally or nearby.

Ur. Callahan

Mr. N. L. Edwards

7. Arrange for Loss kind check if death occurred because of official duty and handle exactly as proceding item.

ir. Callahan

Er. h. L. Edwards

ITEY

8. Prepare letter to SAC transmitting Employee Compensation Administrative forms and instruct JAC as to how they should be executed.

9. Lenove from Lureau rolls.

10. Instruct Sig as to the handling of press matters.

11. Lotify Chief, Crime Decords, Tr. McGuire to carry appropriate iten in "The Investigator" and make appropriate mailing list adjustments.

12. Arrange for change of personnel file.

13. Instruct C.C by whome to provide fill jacts as to the incident, the background of the principals involved, including all Dureau personnel and all non-Luresu personnel.

14. Inmediately prepare menorandum as to what happened, how, when, why, where, and to whom, for respons bility. analyse lanning.

1.2 H. DLID IN T E MITTHY CASE

Mr. hershey, Division and Mr. C. y. Saith

Ur. L. Edwards

Mr. McGuire

Ur. Acquire

Might Supervisor Hoan Lund

dight bupervisor Loaglund

PLOFOSED FORME LESPOLSIDILITY AUD ALTEINATE

Mr. N. L. Edwards

Tr. h. L. Edwards

Mr. Nichols Br. Courre

Tr. Lichols Er. McGuire

b7C Ar. Wichols ir. 'cquire

b6

Assistant virector supervising case <u>(with Ed</u>vards or to see that to is ras dong or, if no case involved, Awards ひがか alternate.

Assistant Director supervisin , case (with Edwards or to see that this vas dene) or, if no case involved, <u> Edwards</u> with us:

aliernate.

ITEU

W. O LANDLED IN THE MURPHY CASE

PAGES ED FUTURE LESP Y SIBILITY AND ALT LIATE

15. By phone issue investigative instructions, including preservation of physical evidence and Lureau property; consider whether Laboratory man should go to the scene; ascertain whereabouts of rield Inspectors and offer recommendation as to whether Inspector should proceed to scene.

Mr. Foaglund and Ir. Losen

Assistant Director sup rvising case (with Edwards or to see that this was done or, if no case involved, Idvards with as alternate.

10. Otain recommendations from Mr. McGuire field as to leavers of commendation, appreciation, Europathy of ative Division, will write and arrange for immediate preparation of lebters.

Mr. Wichols Mr. McGuire

17. Follow in abtain subsequent suggestions as to letters of appreciation to people the have helped, cared for the Agent, or assisted in the funeral.

Mr. McGuire

Tr. Michols ir. McGuire

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b7C

18. Sotify Attorney Jeneral, Deputy Attorney General and Director of Public Information. 19. Lotify close Jureau

Mr. McGuire

Mr. Michols ir cGuire

friends (persons outside of FUI) who have had close relationship with the agent. I was Romania

Ur. McGuire

Mr. lichols "r. McGuire

20. Lend flowers if Agent killed in line of duty.

*Omitted

l. L. Edwirds

Flowers were omitted through oversight. The Administrative Division creck list did not at the time nake mention of sending flowers.

RECOUSENDATIONS:

1. That the above procedures, if approved, be used as a basis for a check-off list and instructional guide and Personnel Officer H. L. Edwards will prepare such check-off list including the above items and furnish such list to all members of the Executives Conference and to the individuals having supervisory responsibility as indicated.

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2. That Ur. H. L. Fdwards who is Personnel Officer and Special Agent Supervisor be approved as having the supervisory responsibility as principal and alternate respectively for the performance of duties in the Administrative Division.

This does involve to a considerable amount personnel matters and it is logical that the Personnel Officer and the alternate should be assigned these specific responsibilities.

11/1

3. For having omitted the sending of flowers in the Murphy case, it is recommended that Mr. Glavin receive a letter of censure for failing to recognize this as a responsibility incident to a critical personnel situation resulting in the death of an Agent and such a responsibility would naturally be attached to the handling of personnel matters.

Michael State of the forest

To:

Mr. Glavin

12-7-53

FROM:

H. L. Edwards

SUEJ CT:

FIREARMS DELINQUINCIES ADMINISTRATIVE DIVISION

The following are the dates when those delinquent from this division in firearms will go to Quantico for their makeups, it being noted that dated from makeups according to SA: Sloan are December 7, 8, 9, and 10, 1953.

N.P.Callahan --H.L.Edwards --*A.P.Gunsser -- December 10, 1953 December 9, 1953 States unable to go on any of the dates ecause of work on the Director's testimony.

Special gont C. Ray Davidson and L.E. Leishear are aslo listed as delinquent but SAC Sloan has been advised by me that both of these men are on limited duty because of physical limitations therefore are not qualified for firearms at this time and Tr. Sloan will be notified their firearms.

HLE: ep

cc: Mr. Callahan

Mr. unsser

ir. C. R. pavidson

Ilr. Leishear

ADDENDUM: (HLE:AO 1209-53)

* Pursuant to my conversation with you on December 8, 1953, checked with SAC Slean, who informed no that he would arrange to handled r. Tunsser on December 11th if he could make it.

1 [

1. Agency and o U.S. Depart	organizational des ment of Justice	ignations				2. Pay	eriod	3. Block No.	4. Slip No.			
Federal Bur	eau of Investig						11572					
o. Employee's n	ame (and social :	security account number	when appropriate)			6. Grade a	nd salary		, .			
	VIE CELL	W.			(**)	C 15	in ar	1				
The state of	Carting and Company		PAY	ROLL C	IANGE DATA							
	BASE PAY	OVERTIME	GROSS PAY	RET.	TAX	BOND	F. I. C. A.		net pay			
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. Effective date	15. Date last equivalent increase	16. Old salary rate	17. New salary	,	18. Performance	rating is satisfactory or better.						
1.17.61	7.00.5	<u>2 \$10,80</u>		50			(Signature or	other authentication)				
during follow		spaces covering LWO	, ,	-			in case of excess I t end of waiting p	1	1,			
Period(s):	ss LWOP. Total ex	ccess LWOP@	seer from Mary Promoto mayor	ang pagarang di	\Box_1	n LWOP status	at end of waiting		Initials of Cle			
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UNITED STATES DEPARTMENT OF JUSTICE

FEDERAL BUREAU OF INVESTIGATION

In Reply, Please Refer to File No.

WASHINGTON 25, D. C.

Director Federal Bureau of Investigation United States Department of Justice Washington, D. C.

Dear Sir:

1.6. Q. Smith

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent, of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent. I am forwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

Name Constance M. Edwards wile Relationship with Date Address Land as mound	141013
The following person is designated as my beneficiary under the Chas. S. providing \$1500 death benefit to beneficiary of agents killed in line of duty. NAME Relationship Date	
Address Very truly you Thynn El	ours,
Special Agent	

February 4, 1954

PET COMM. AND COMPTO PROTECT

Mr. H. L. Edwards Federal Eureau of Investigation Washington, D. C.

Dear Ur. Edwards:

On January 20, 1954, you received a long distance telephone call from Special Agent in Charge Villian II. Villians of the Chaha Division. It is noted that this telephone conversation lasted for twenty-two minutes.

I review has been made of the memorandum which you prepared under date of February 1, 1954, outlining the material discussed during this telephone conversation. It is noted you were of the opinion that some of the items could have been handled by cheaper means of communication. It is also noted you told Mr. Williams that his telephone conversation was too lengthy.

It does not appear that you handled this matter as aggressively as you should have in view of your position as a Bureau supervisory employee. Obviously if you felt that the conversation was becoming extended, you should have taken steps to terminate it immediately and instructed the Special Egent in Charge to submit further details by some other cheaper means of communication. It was only necessary that you obtain the bare essentials and you could have instructed that the remainder of the information be submitted to the Bureau by teletype or by airtel. From a review of the material discussed with it williams, it would appear that all of it could have been handled by an airtel.

As a matter of information, it was determined that the long distance telephone call in question if made station to station would cost 10.25. In urgent teletype 189 words in length could have been utilized at a cost of 1.35.

Tolson I want to impress upon you the argent need to exercise of which leconomy is all of the Dureau's operations and most certainly in Believe connection pith our communication costs. Under no circumstances

Orwrin
Harbo
Rosen
Tracy
Gearty
Mohr
Wintercrowd
Tele Room

Holloman GC - Mr. Glavin
Miss Gandy - JPM: DW

COAM — FER 1-1004

MAILED 27

should you permit a Special Agent in Charge at any time to engage in a lengthy conversation when the material in question could be handled by some less expensive means.

It is hoped you will be more alert in situations of this kind in the future and it will not be necessary to call such a matter to your attention again.

Very truly yours,

J. Elger Hoover

John Edgar Hoover Director February 10, 1954

PERSONAL

Mr. H. Lynn Edwards
Federal Bureau of Investigation
Washington, D. C.

Dear Mr. Edwards:

I want to extend to you my sincere congratulations on your Thirteenth Anniversary with the Federal Bureau of Investigation. I hope that we will have the benefit of your services for many years to come and want you to know that it has been a pleasure to have you in our Bureau family.

With kindest personal regards, I am

Sincerely,

J. Edgar Hoover

JEH:EH:d

Tolson Ladd
Nichols Belmont Clegg Glavia Illarbo Rosen Tracy Gearty Mohr Wintercowd Tele. Room Ilolloman Sizoo Miss Gaa b

SHAT FROM B. O.
TIME
DATE
BY

SAFEG 11 CA

OFFICE MEMORANDUM

UNITES STATES GOVERNMENT .

TO : Mr. Glavin	
FROM : H. L. Edwards	
Subject: Special Agent Washington Field Office EOD as Clerk 6/18/51 EOD as Special Agent 6/8/52 Veteran	Ъ6 Ъ7С
The Director has asked why there was a delay in preparing the material in the case of Special Agent so that it could be available to him on January 11, 1954, in order to proceed to dismiss with prejudice at the end of an advance notice period of twenty four hours.	е
At a few minutes after 12:00 Noon on January 11, you instructed me to arrange for an appointment with appropriate officials at the Civil Service Commission as early as possible that afternoon, pursuant to the Director's instructions which you had just received. Immediately upon returning from your office I phoned for the officials at the Commission which was approximately 12:20 P. M. In their absence at lunch I spoke with one of the official's secretaries and received an indication that 2:00 P. M. that afternoon so far as she knew the commitments of the two officials would be the earliest time. It asked her to confirm that by phone immediately upon the return of the officials and I received the confirmation at approximately 1:30 P. M. for the 2:00 P. M. appointment. You and I were at the Commission on this problem from 2:00 P. M. until 3:45 P. M. returning directly to the office at 4:00 P. M.	e
I immediately phoned Mr. Mohr to report our inability to hav the Commission authorize a waiver of the necessity for advance notice to dismiss and to also inform him that the letter of protest was consequently being prepared. He instructed that all of the materi be prepared and sent through in one package together with his summary memorandum of the facts in this case which had been transcribed. This involved the preparation of six documents as follows:	al
(1) A letter advisingof contemplated dismissal and giving him a statement of the specific and detailed charges upon which that was based together with twenty-four hours notice to reply as required under the Veteral Preference Act.	
(2) A receipt form to be signed by and witnessed the Agent who would deliver the letter so we would have record of the exact date and time of receip	å

of this letter of charges.

HLE:ep:dbt

- (3) A letter of protest over the Director's signature to Chairman Young of the Civil Service Commission.
- (L) A memorandum to the Attorney General transmitting copies of the letter of protest for him and Deputy Attorney General Rogers.
- (5) A memorandum reporting the results of our discussion at the Civil Service Commission.
- (6) A memorandum furnishing the Director with citations as to the Commission's regulations requiring a minimum notice of twenty-four hours together with a copy of the regulations attached.

In an effort to have all of this material completed on January 11th, I alternated the dictation between two stenographers who worked exclusively on it. The original copies of the various letters and memoranda in this case were reviewed and cleared by you at 6:115 P.M., January 11th, and immediately thereafter I carried them to Mr. Mohr for his review prior to assembling. suggested two minor changes in the letter to as you had likewise done, plus two additions to one of the memorandums. it was impossible to have these made and the entire matter assembled to reach Mr. Tolson and the Director by 7:00 P.M., it was agreed that all changes would be made and the completely assembled material would be ready for Mr. Mohr's final review and approval prior to 9:00 A.M. on January 12th, so that it could be available to the Director no later than 9:00 A.M. Consequently, I had the stenographers remain working and all changes were made, including the retyping of one or two pages where I felt a retype would present a better appearance in view of one or two minor The entire job was completed, assembled, reviewed and initialled by me.at 8:30 P.M., January 11th, and immediately transmitted to your office with instructions that it be available to you as soon as you arrived at the office the following morning. You will recall that you made your final review and initialling of the material at approximately 8:00 A.M. this morning and at 8:10 A.M. this morning I carried the material down to Mr. Mohr's office and gave it to with the request that it be brought to Mr. Mohr's attention immediately upon his arrival at his desk.

There is no excuse which I wish to advance for failing to meet this deadline, and I have no satisfactory explanation for it other than the fact that the preparation of all of the documents necessary in this case, so that they could be sent through in one package, took more time than anticipated. I am extremely sorry that the deadline was not met because I realize quite fully the absolute necessity for and the desirability of meeting deadlines at all times. I shall, of course, do my best to meet future deadlines.

Tclson's notation "This took entirely too long. The action concerning the employee should have been handled first."

Director's notation "Most certainly." H.

b6 b7C

Office Memorandum • united states government

Ojjvoo	2.4 10//20/ 0//00/00//		
то :	MR. GLAVIN	DATE: February 1,	
FROM :	H. L. EDWARDSHO		Glavin Harbo Rosen Tracy Gearty Mohr
subject:	LONG DISTANCE TELEPHONE SAC OMAHA 1-29-54		Winterrowd _ Tele. Room Holloman Sizoo Miss Gandy
Y		W. HVBI MITTER	
1954, Mr. of Omaha	. Tolson has asked for an	stance telephone calls for Janua explanation of one from SAC Wi ses from 3:19 to 3:42 p.m.	iry 29, illiams
take up w	iams in the course of it. with the Personnel Section communication although t	is unusually lengthy and I so ace. However, he had three problem on, all of which justified expections of them in my opinion could hree matters were as follows:	ns to lite
background file indi July 31, that he a at the Na was advisted at the find a consult a he did not the matter and obtains I gave to subject a subject of for In-Section of his plant in quiring still into copy of the copy of	icating that he has not leading that he has not leading that he has not leave of a physication of a physicatend In-Service in order by Hospital, Bethesda. Seed by Agent that In-Service training afficiently wrong a psychiatrist. The agent of want to be placed on the sufficiently urgent to in specific instructions the SAC complete instructions the SAC complete instructions of a separate memorandum file until midmorning in anticipation of an intervice training. (2) The Bureau had tend out the applicant had be out the applicant had be out the applicant had regas to the status of he terested. Since the Oma.	dered clerical appointment for nt in the Omoved to Wisconsin subsequent to SAC Williams stated that on the ceived a letter from the capplication and indicating show a Office was already in receipne SAC concluded that the appli	gent's ce s desired al ns im d ble e b6 yet b7c t reau e s rted rthe mana day ant e was t of a
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had, received the original appointment letter and in view of the urgent need for applicants he felt warranted in calling the Bureau to find out if her status was still acceptable so that she could be contacted for appointment at the next clerical class. I advised him that we would handle the matter from here and after concluding the call I ascertained that the applicant had similarly communicated with the Bureau and I had already given her a new EOD date.

(3) SAC Williams advised he had a secretarial vacancy in his office but felt that he might have difficulty in passing over the logical candidate for the vacancy who now occupies an assistant secretarial position but whom he felt was not sufficiently forceful. He wanted to recommend a girl much newer in the service. I explained to him the fact that the Bureau's promotional policy instructed that the most outstanding and best qualified employee should be recommended with seniority being utilized only to insure that no one of greater length of service was unfairly overlooked. I told him to submit his recommendation with justification to the Bureau and we would consider it upon its merits. This problem, I feel, could easily have been handled by teletype or letter.

I wish to state that the entire conversation with SAC Williams was solely on the three afore-mentioned problems with the bulk of it being consumed on the first problem. Further, as indicated above, I told SAC Williams that his phone call was too lengthy.

sawards re

Land Marie Land

Standard Form 88 (Rev. Ang. 1939) PROMULOTED BY BUREAU OF THE BUDGET CIRCULAR A-24

REST OF MEDICAL EXAMINATION



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	OR- (Check each ite	em in appropriat	e col-	cor	nment; co	ntinue in i	tem 73	and use additional sheet	s if necessary.)		
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U. S. GOVERNMENT PRINTING OFFICE 16-62288-1

Standard Form &9
(Rev.Aug. 1950)
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MONTHS

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		27. HAVE YOU BEEN UNABLE TO HOLD A JOB BECAUSE OF:	
		A. SENSITIVITY TO CHEMICALS, DUST, SUNLIGHT, ETC.	
		B. INABILITY TO PERFORM CERTAIN MOTIONS	
		C. INABILITY TO ASSUME CERTAIN POSITIONS	
		D. OTHER MEDICAL REASONS (If yes, give reasons)	
	No.	28. HAVE YOU EVER WORKED WITH RADIOACTIVE SUB- STANCE?	
	Jake	29. DID YOU HAVE DIFFICULTY WITH SCHOOL STUDIES OR TEACHERS? (If yes, give details)	
	900	39. HAVE YOU EVER BEEN REFUSED EMPLOYMENT BECAUSE OF YOUR HEALTH? (If yes, state reason and give details)	
	SERVE	31. HAVE YOU EVER BEEN DENIED LIFE INSURANCE? (If yes, state reason and give details)	
John		62. HAVE YOU HAD, OR HAVE YOU BEEN ADVISED TO HAVE, ANY OPERATIONS? (If yes, describe and give age at which occurred)	appendectomy, age 10
	/	3. HAVE YOU EVER BEEN A PATIENT (committed or voluntary) IN A MENTAL HOSPITAL OR SANATOR- IUM? (If yes, specify when, where, why, and name of doctor, and complete address of hospital or clinic)	
1		64. HAVE YOU EVER HAD ANY ILLNESS OR INJURY OTHER. THAN THOSE ALREADY NOTED? (If yes, specify when, where, and give details)	Duodenal Micer 1947 - Normal recovery Ofter brusek diet O Low basul metabolism - 19x thyroid
	/	35. HAVE YOU CONSULTED OR BEEN TREATED BY CLINICS. PHYSICIANS. HEALERS, OR OTHER PRACTITIONERS WITHIN THE PAST 5 YEARS! (If yes, give complete address of doctor, hospital, clinic, and details)	O Low basul metabolism - lar thyroid
	/	86. HAVE YOU TREATED YOURSELF FOR ILLNESSES OTHER THAN MINOR COLDST (If yes, which illnesses)	2 years
	·/	97. HAVE YOU EVER BEEN REJECTED FOR MILITARY SERVICE BECAUSE OF PHYSICAL, MENTAL, OR OTHER REASONS? (If yes, give date and reason for rejection)	o arter va ottrevelle
	•/	38. HAVE YOU EVER BEEN DISCHARGED FROM MILITARY SERVICE BECAUSE OF PHYSICAL, MENTAL, OR OTHER REASONST (If yes, givo date, reason, and type of discharge: whether honorable, other than honorable, for unfitness or unsuitability)	
	/	39. HAVE YOU EVER RECEIVED, IS THERE PENDING, HAVE YOU APPLIED FOR, OR DO YOU INTEND TO APPLY FOR PENSION OR COMPENSATION FOR EXISTING DISABILITY? (If yes, specify what kind, granted by whom, and what amount, when, why)	
		HAT I HAVE REVIEWED THE FOREGOING INFORMATION SUPP	L PLIED BY ME AND THAT IT IS TRUE AND COMPLETE TO THE BEST OF MY KNOWLEDGE, ID ABOVE TO FURNISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MY MEDICAL RECORD FOR PURPOSES
		MY APPLICATION FOR THIS EMPLOYMENT OR SERVICE.	D ABOVE TO FURNISH THE GOVERNMENT A COMPLETE TRANSCRIPT OF MT MEDICAL RECORD FOR PURPOSES
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100 1 1112	A.	Sommer was reproducted to and trullment but (5	Physician shall comment on all positife answers in items 20 thru 80)
4	ÐA)	BIMR - De tuncid	I on you on sidered progression
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ALED O	or print	TED NAME OF PHYSICIAN OR EXAMINER DATE	NUMBER OF ATTACHED 5HEETS 56
	-	•	b7c
			IB02289-1 U. S. GOVERNMENT PRINTING OFFICE

ATTACHMENT TO STANDARD FORM 88 (Revised July 21, 1952).

Report of Medical Examination

FOR INFORMATION AND GUIDANCE OF MEDICAL EXAMINER:

		The	following	portions	of	the	attached	examination	report	form	need
not	be	complet	ted:	-							

2	67 .
3	68
11	69
14	71 (unless other
17	examination indi-
62	cates desirable)
65	.72

Item 48, the electrocardiogram, is not required unless the examinee is over 35 years of age or unless other examination indicates such is desirable.

If the examinee is an applicant, the Chest X ray and blood type and Rh factor (Items 46 and 49) are not necessary unless the facilities for affording same are readily available to the examiner.

FOR ALL EXAMINEES, WHETHER CLERICAL OR SPECIAL AGENT APPLICANTS OR EMPLOYEES:

The medical examiner should answer the following question:

Examinee ______ qualified for strenuous physical (is or is not) exertion. (Designate which)

FOR ALL MALE EMPLOYEES OR APPLICANTS:

The medical examiner is requested to answer the following:

Does examinee have any defects restricting or prohibiting his participation in defensive tactics and dangerous assignments which might entail the practical use of firearms?

The same of the sa				
If answer is "yes" please specify.				
IT IS ESSENTIAL THAT ALL STATEMENTS IN ITEMS 59, 61, 64 AND 70 PERTAINING				
TO VISUAL ACUITY, COLOR VISION AND HEARING BE COMPLETED IN DETAIL.				
www.company				
(Signature of Medical Examiner)				
P-119/5-4				

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March 6, 1954

PERSONAL IND CONTROLLE

Ur. H. Lynn Edwards
Federal Bureau of Investigation
Fashington, D. C.

Dear Fr. Edwards:

The Jureau has recently ascertained that hecause of certain inexcusable negligence on the part of employees of the service award unit. a communication addressed to Special Agent was not received by him on his tenth anniversary of Bureau service. The failure to handle this matter is accordance with Bureau requirements was due to an erroneous notation attached to the correspondence by one employee, and an inexcusable delay on the part of the clerical supervisor having immediate charge of the service award letters to make the necessary inquiry in order to discover the error.

b6 b7C

These delinquencies clearly reflect that this unit has not been operating in an adequate nanner so that the best interests of the Bureau will be served, and it will be your responsibility as Fersonnel Officer to insure that proper measures are adopted to prevent any recurrence.

Very truly yours,

J. Edgar Hoover

John Edgar Hoover Director

CC: Mr. Glavin (PERSONAL ATTENTION)

JIC'mmm

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AR 5-1954

Median Rewillion took

N. P. Callahan

FIREARMS TRAINING ADMINISTRATIVE DIVISION

The first training schedule for the Indoor Range is set forth below. Each supervisor should carry his issued revolver with him to the range for functional tests and inspection. The Administrative Division is scheduled to attend on Wednesday, February 24, 1954, as follows:

<u>9:</u> 00	ac (9:	15	\mathbf{AM}

9:45 - 10:00 AM

4:45 - 5:00 PM

		Adams Benjamin
N.	P.	Callahan

F. D. Hereford W. B. Hershey A. F. Hodgens R. G. Hunsinger

R. C. Renneberger
C. Q. Smith
C. L. Rogers
W. S. Tavel

9:15 - 9:45 AM

10:00 - 10:15 AM

5:00 - 5:15 PM

P. G. Travers

J. I. Cavanaugh W. E. Clark

401-45834-104

HE DETECTIVE TANGED THE

Wo So Hyde Eo Jo Ingram Jo So Johnson

C. R. Davidson

9:30 - 9:45 AM

4:30 - 4:45 PM

L. L. Davidson H. L. Edwards

W. E. Leishear N. E. McDaniel

L. J. Gauthier A. P. Gunsser

D. C. Morrell

T. J. Nally

cc - Training and Inspection Division (sent direct)

PGT:jmr

8 9 MAR 12 **19**59

b6 b7С br. Glavin

Miss Gandy - Thents (6)

794. 4mP

H. L. Edwards

4. L. Edwards Special Agent, Grade 3 12 Cincinnati Division

The purpose of this memorandum is to advise you of an error

Cincinnati Tivision. SA

committed in connection with the sending of a ten year service award

SERVICE ATARD MITTER

letter and key to SA tenth anniversary is 2-14-54 inasmuch as he originally entered on duty 5-4-42, went on military leave without pay 7-12-44, and returned to duty 4-23-46. Its adjusted EOD date is 2-14-44. The service award In the service award chronological file card maintained for contained the correct anniversary date and was correctly filed. In accordance with existing rules a ten year letter had been prepared prior to the actual anniversary and his key had been received 1-25-54. The facts are that sometime in January. 1954, a 3 x 5 note was clipped reflecting that he had resigned to his letter by to be effective at the close of business 1-29-54. does not know on what date she received this information and the 3 x 5 note did not reflect such date. is one of the clerical employees handling service award matters. As a result of this note the letter is one of the clerical employees was never sent through for signature and was not sent to SA since the note indicated he had resigned. The note is in handwriting and she recalls placing it on the letter but cannot recall the source of the information concerning the alleged resignation. The service award operating manual clearly reflects that action to cancel or withhold letter must be based upon information secured from the fanfold prepared in the Personnel Actions Unit. No fanfold or worksheet located relating to supposed resignation by SA is not known to have submitted one. clerical supervisor immediately in charge of service award matters, stated she clearly understood above rule but assumed had based action on proper authority. discovered error on 3-1-54 on separate check after second worksheet did not go through reflecting actual cessation of duty by Tobacessive period elapsed prior to check made by her on above date. hidden employees previously have proven to be highly reliable employees **highth** good work records. Both employees have again been advised of the disclute necessity to base any such action as the one taken here on Habbarration coming from official source and also of the necessity of Twhecking such action within reasonable time to see if a resignation Modecame effective.

Memo to Mr. Glavin

Over-all supervision of service award matters is under SA William S. Hyde and Mrs. Jane Rackerman. Both individuals have checked the operating procedures and feel that existing system is sound if rules as laid out are closely followed. In instant case the service award card itself was correct and was filed in correct chronological position.

It should be noted that weekly work box checks were conducted of the Service Award Unit; however, these checks were conducted to check pending work involving the preparation of letters and were not designed to check work which had been completed. In the instant case the letter was prepared and for a time was simply awaiting the proper time to be sent through for signature. In addition, the latest self-inspection of this Unit was set out in memorandum dated 1-14-54 but at this time the notation had not been placed on the letter in question to the effect that apparently had submitted his resignation. Accordingly, it was not possible to discover this error in either of these checks.

In view of the above error it is felt that should receive a severe letter of censure and be placed on probation since the primary error which occasioned this miss was due to her incorrect action and failure to fellow existing instructions.

In view of the above error it is felt that

should receive a severe letter of censure and be placed on

probation since the primary error which occasioned this miss was due
to her incorrect action and failure to fellow existing instructions.

It is also felt that

should be censured for
her failure to follow and check this incorrect action by

within a reasonable period. SA Hyde and Mrs. Wackerman should likewise
be censured inasmuch as they have primary clerical and Agent supervisory
responsibility over the Service Award Unit in which this error was

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committed.

PERMANENT BRIEFS OF THE PERSONNEL FILES OF SA WILLIAM S. HYDE AND MRS. JANE WACKERMAN ARE ATTACHED.

RECOMBENDATIONS

(1) That a severe letter of censure be directed to and that she be placed on probation due to her incorrect action in attaching the slip to the ten year service award letter of

Memo to Mr. Glavin

SA to the effect that he had submitted his resignation to be effective at the close of business 1-29-54.

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(2) That a letter of censure be directed to for her failure to check this action taken by within a reasonable period of time incomuch as the clerical supervisor in charge of service award matters.

(3) That a letter of censure be directed to Mrs. Jane Wackerman in view of the fact that she has over-all clerical supervision of the Service Award Unit in which this error was committed.

(4) That a letter of censure be directed to SA William S. Hyde inasmuch as he has over-all Agent supervision of the Service Award

Memo to Mr. Glavin

Unit in which this error was committed.

(5) That the attached letters to SA ________ be sent to him together with the 10 year service award key. One letter advises him concerning the fact that this award is delayed due to a clerical error. The second letter is the 10 year service award letter. This letter should be returned to the Service Award Unit following signature and it will be sent to him together with his 10 year service award key.

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Larch 23, 1954

Personal and Confidential

Mr. M. Lynn Edwards Federal Burcau of Investigation Washington, D. C.

Dear Mr. Edwards:

I want you to know I am aware of the valuable services you rendered to the Purcau in connection with a survey of the nosition of Epecial Agent recently made by the Civil Service Commission.

It is most gratifying to note that your close cooperation with the official responsible for this survey and your broad understanding of the many issues involved were instrumental in its successful completion. Your suggestion that charts and diagrams be used in connection with this matter is indicative of your interest in the Eureau's work and reflects exceptional ingenuity and resourceful ness on your part. It is a pleasure to connect you in this manner for a job well done.

Sincerely yours,

J. Edgar Hoover

cc: Mr. Glavin (Personal Attention)

No special salutation per Reading Room.

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DELINQUENCIES IN SUPERVISION OF

PERSONNEL GUIDANCE PROGRAM

SA Arthur F. Hodgens, Administrative Division supervises Personnel Guidance Program under Section Chief H. L. Edwards and Assistant Director W. R. Glavin.

W.L. Edwards

Daily reports recounting the minute by minuet activities of Personnel Assistant (Agents) and Counselors (clerks) submitted by various field effices were apparently not challenged by the SACs thereof and were not challenged by Mr. Hodgens. During survey of Personnel Guidance Program it was found that because of the present manner of submitting daily reports and lack of uniformity (concerning which recommendations have been separately made) it took about one day or slightly longer to analyze reports from one field office for a period of month. Consequently, although it was clearly the responsibility of Mr. Hodgens to analyze daily reports, the amount of time involved made it necessary for Section Chief H. L. Edwards and Assistant Director W. R. Glavin to rely on the quality of supervision provided by Hodgens when the daily reports came through attached to signature mail for the Director's signature addressed to SACs evaluating the daily reports. The daily reports mentioned were for a period of one month only. It is questionable as to whether they are truly representative of long-term

Specific delinquencies were:

CHICAGO - OCTOBER, 1953

activities. Another memorandum recommends daily reports for a three-month period.

In the daily reports for the Personnel Assistant (Agent) and Personnel Counselor (clerk) for Chicago for October, 1953, the figures show that the Personnel Assistant spent 6.9% of his time engaged in press centacts and press release matters. The details as to exactly what this means are not available. Performance ratings 3/31/52 and 3/31/53 state that Christiansen (Personnel Assistant): "assists in the preparation of press releases, articles for publications and any matter requiring a knowledge of journalism." The Bureau in instructions to field offices has emphasized that press contacts are a fuction of each SAC. The Administrative Division did not call for clarification or details as to the log entries regarding the 6.9% time spent in October.

EDM: js

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Certainly not personnel work:
SAC should be so advised at once.
Most certainly.

TOLSON

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The Personnel Assistant spent 3.3% of his time and the Personnel Counselor spent 12.5% of her time collecting hospitalization payments from employees, preparing hospital claims for employees seeking payment and receiving dues payments. The Administrative Division believes such duties to be a proper employee relations service when not carried to excess. It appears that the 12.5% of counselor time spent is excessive. Administrative Division did not challenge this figure.

I share this view. H

The Personnel Assistant spent 4.4% of his time on recreation matters, whereas the Counselor spent 12.3% of her time. In the Inspector's opinion, the Counselor spent too much time on the recreation; however, details were not available; but at any rate, the Administrative Division did not challenge this presentation.

The Personnel Counselor spent 31.1% of her time taking dictation and typing. The Bureau did not challenge this with regard to Chicago, although letters to other offices have pointed out that the Counselor should not engage in excessive stenographic or typing work. There should be consistency in evaluation of daily reports. It is the Inspector's belief that if a Counselor is not needed full time on personnel work, she should definitely be given other duties: however, these duties should be commensurate with her grade and salary. Personnel Counselor Olga Ciesa, Chicago, is in Grade GS-7, \$4205.

The outgoing letter analyzing the daily logs was prepared by Mr. Arthur F. Hodgens, Administrative Division, and was dated 11/20/53.

NEWARK - OCTOBER, 1953

According to the daily reports, the Personnel Assistant at Newark spent 24.01% of his time, and the Personnel Counseler spent 10. 25% of her time during October on recreational activities and other office recreational functions. (Certain other field offices reported recreation in the neighborhood of 4% to 5%.)

The Bureau letter to Newark analyzing daily reports dated 11/19/53 dictated by Arthur F. Hodgens did not challenge this expenditure of time; however, the letter did state, wan stalysis of the activities of the Personnel Assistant indicates good progress has been made in effectiviely discharging the duties of the Personnel Assistant." The Administrative Division should have challenged this presentation.

Most certainly.

SAN FRANCISCO - OCTOBER, 1953

Daily reports of Personnel Counselor

San Francisco, for October, 1953, show that 48.4% of her time was devoted to miscellaneous functions, including such things as "incoming mail, insurance inquiry, papers prepared for Agents on transfer, FBIRA, conference with Chief Clerk, recreation room check, first Friday activity, " with no individual breakdown as to how the time was spent; thus, the log was not of as much value as it should have been. Agent Hodgens, Administrative Division, should have questioned this.

PHILADELPHIA - DECEMBER, 1953

The December logs for the Personnel Assistant show that he spent slightly in excess of 43% of his time relating to purchases for employees and Christmas presents (details not provided on the log) and approximately the same amount of time was spent during the month by the Personnel Counselor, according to her log. Inspector B. C. Brown went to Philadelphia and determined that this time related to a program of the office to prepare one consolidated list of char people, elevator operators, office friends and contacts who should be given Christmas presents paid for by a popular subscription from office employees, and obtaining and presenting such gifts, and this time also included the payments to official Bureau informants. The Administrative Division did not challenge this presentation; and since it was not clear and represented the possibility of improperly used time, the log should have been challenged. Mr. Hodgens, Administrative Division, reviewed these logs.

This is shocking maladministration in the administrative Div.

LOS ANGELES - OCTOBER, 1953

Personnel Assistant W. H. Buys, relief supervisor and an approved former supervisor, spent 20% of his time during October working on the SAC's desk, and this expenditure appears proper; however, in addition he lister 25.6% of his time as general paper work. It is believed the Bureau should have called for an explanation as to the amount of time devoted to paper work. Administrative Division Supervisor Authur F. Hodgens in a memorandum dated 12/9/53 stated that while SAC Malone of Los Angeles was in Washington, D. C., the Personnel Guidance Program was discussed with him. Among the phases covered was the lack of availability of the Personnel Assistant for guidance work in view of the fact he was regularly handling the SAC's desk mesk during lunch hour and relieving

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on the ASAC desk for as much as an entire day. Hodgens states that SAC Malone agreed that it would be desirable to divest the Personnel Assistant from such duties as relieving on the desk of the SAC during lunch period or relieving on the desk of the ASAC at other periods so that he would be completely available for personnel work. Hodgens further pointed out to SAC Malone "it has been found in the past that some employees will not "burden" an SAC with a particular problem. feeling that he is too busy or that it is not important enough to warrant his attention." Mr. Hodgens also stated that "if Buys regularly substitutes for the SAC or ASAC, it could be expected he would be regarded as on the same level of the SAC or ASAC. rather than the Personnel Assistant." It is agreeable with the Administrative Division for a Personnel Assistant to perform certain duties which might more properly be performed by supervisory employees and encourage the Personnel Assistant to attend supervisory conferences and yet prevent him from relieving in a supervisory capacity on the SAC or ASAC desk. It appears that the exact status of a Personnel Assistant should be defined as to whether he is a supervisor, a quasi-supervisor or should have nothing whatever to do with supervisory work. If he is to be considered a supervisor, he should be counted on the supervisory enrollment of the office-not presently done by the Administrative Division. Separate recommendation made in another memorandum regarding supervisory status of Personnel Assistants.

NEW YORK - OCTOBER, 1953

The Personnel Assistant at New York, according to the daily log on October 13, took 1 hour, 10 minutes for lunch. The field lunch period is one hour. No explanation was shown for the excess, and the Administrative Division did not challenge the matter. Although there are now two Personnel Assistants in New York and one Personnel Counselor, the October logs consist of two documents, one for the only Personnel Assistant at that time, the other for the Personnel Counselor.

The Personnel Counselor lists conferences with the Personnel Assistant during October as follows:

10/1 - 1:35 - 2:45 PM (75 minutes) 10/8 - 1:45 - 2:30 PM (45 minutes) 10/15 -2:00 - 2:30 PM (30 minutes)

The log of the Personnel Assistant does not list any of the above conferences, and shows he was handling other matters during the time attributed to the conferences. It is not possible from Bureau records to resolve the differences, but at least the Administrative Division should have requested an explanation, and it does not appear that any explanation was requested.

Apparently the Administrative Div. did nothing along the lines of supervision. H.

-L-

Mr. Boardman advised that in the New York Office Personnel Assistant Thomas F. Ring spends most of his time handling situations involving misconduct on part of employees, obtaining explanations on matters requested by the Bureau, and handling special liaison matters at Bureau's request. Therefore, he can spend but a small amount of time conducting other personnel interviews; thus, two Personnel Assistants are needed.

DETROIT # DECEMBER, 1953

The daily report of the Personnel Assistant shows that he spent 1.9% of his time reviewing reports of the security patrol. Such a function is essentially supervisory and should be handled by an approved supervisor. The Administrative Division apparently did not raise this question, and it is believed it should have been raised.

" Another "crutch" for the SAC and his assustants!" Tolson

RECOMMENDATIONS:

1. SA Arthur F. Hodgens, Administrative Division... Censure and probation. (For failure to challenge questionable items in daily reports.)

"I agree." Tolson. 3/15

"Yes, and in addition transferred to Field." Hoover.

"I agree." JPM 3/11

"I agree." FH. 3/15

"Transfer to Buffalo." Tolson and Mohr 3/17

Transfer letter dated 3/17/54.

2. H. L. Edwards, Personnel Officer. . . Censure inasmuch as he is in charge of the section to which Hodgens is assigned.

"I agree." Tolson.
"Yes." H.
"I agree." JPM. 3/11.
"I agree." FH 3/15

3. W. R. Glavin, Assistant Director. . . Censure because he is the division head where Hodgens is assigned.

"Yes." Tolson.
"Yes." H.
"I agree." JPM. 3/11.

4. SA James J. Middleton, Philadelphia... Censure because of lack of clarity in December daily reports necessitating the sending of an Inspector to Philadelphia to inquire as to what functions were actually performed.

"Yes." Tolson.
"Yes." H.
"I agree." JPM. 3/11.
"I agree." FH. 3/15.

5. Personnel Counselor, Philadelphia. . . Censure for lack of clear daily reports for December.

"Yes." Tolson.
"Yes." H.
"I agree! JPM. 3/11
"I agree." FH. 3/15

6. SAC Raymond J. Abbaticchio, Philadelphia. . . Censure for arranging a Christmas gift program to friends of Philadelphia Office in such a fashion that the Personnel Assistant and Personnel Counselor spent a high percentage of time for Month of December selecting, purchasing, wrapping, and delivering such gifts; failure to make certain that logs showing activities of Personnel Assistant and Counselor were clear-cut and understandable.

"I agree." Tolson.
"Yes." H.
"I agree." JPM. 3/11
"I agree." FH. 3/15

7. Recommend that Administrative Division secure explanations from appropriate SACs for their having approved questionable items in daily reports submitted by the offices for the months named:

"Yes." Tolson. "Yes."H. 3/15. Memos to Mr. Boardman and 5 SACs, 3/17/54. JIC.

Chicago - October, 1953
Newark - October, 1953 (ASAC's explanation desired inasmuch as SAC away on special assignment,)
San Francisco - October, 1953
Los Angeles - October, 1953
New York - October, 1953 (Mr. Boardman was SAC).
Detroit - December, 1953

Delinquencies in connection with each of the above are explained in memorandum.

"I agree. This program has not been properly supervised by the Administrative Division. A separate memo is being submitted as to whether to continue it." Tolson. 3/15.

"The lack of supervision by Glavin et al is shocking." H. "I agree." JPM. 3/11. "I agree." FH 3/15.

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Office Memorandum. UNITED STATES GOVERNMENT Mr. Harbe DATE: 3/6/54 Nichols Belmont -Clegg FROM Tracy . SUBJECT: INSPECTION OF Trotter Winterrowd . PERSONNEL GUIDANCE PROGRAM Tele. Room Holloman (INSPECTOR MASON) Pursuant to the Director's instructions to inspect the Personnel Guidance Program, there are attached appropriate details. Recommendations follow this synopsis. BACKGROUND: A CONTRACTOR OF THE STATE OF TH The Fersonnel Guidance Program is supervised by Special Agent Arthur F. Hoogens of the Administrative Division, who is under the supervision of Personnel officer H. L. Edwards. Fersonnel Guidance Frogram is one aspect of personnel work carried on by the tersonnel office. The guidance program as such consists of a full-time Agent, known as a Personnel Assistant, and a full-time clerk known as a tersonnel Counselor, assigned to the following field offices: Hos Angeles, San Francisco, Chicago, Letroit, Philadelphia, Newark, and washington Field. The program is also established in the New York Office; however, there are two full-time agents, as well as a Counselor, in that division. There is an Agent (Personnel Assistant, and a clerk (Personnel Counselor) assigned to each Leat of Government division; however, the time devoted to Personnel Suidance work at the Seat of Government varies from division to division. Assistant Lirectors and Assistants to the Director, including Mr. Boardman, who was recently opecial Agent in Charge at New York, rersonnel assistants and Counselors at Seat of Government, Inspectors Brown and inspected seven of the eight offices where the Personnel Juidance b6 Program is an effect, all agree that the l'ersonnel Guivance b7C Program is a worth-while function, is serving a Bureau need, has a ssisted in clarifying to employees the Bureau's policies and procedures, an has been helpful in hindling personnel Thep also stated that

matters generally and should coptine. They als

Attachment

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Personnel Guidance employees are busy. No one has been found who believes that the program should be discontinued and the Inspector finds no reason for suggesting any discontinuance. The Inspector is recommending several adjustments which will be helpful in making the program a better one, and in most of these recommendations the Administrative Division agrees. Among the inspector's recommendations will be the submission of daily reports by all personnel guidance employees for a period of three months in order to provide information of factual nature which will help in further analyzing the program and arriving at a determination as to whether any work time now devoted to personnel guidance can be saved.

COSTS AND ACTIVITIES

A survey of twelve large industrial companies reflects that personnel programs cost the company an average of \$50.00 per year per employee, and states that a personnel program is a necessary business cost. Unfortunately, these figures relate to an entire personnel program, and the figures set forth below relate only to personnel guidance activities in the FBI as distinguished from over-all personnel handling. Our figures as to personnel guidance cost include 90% of the salary of SA Gregg of the Domestic Intelligence Division, and 100% of the salary of SA Roy Yood, of the Investigative Division; however, Inspection findings indicate that these two employees are actually spending less time on true personnel guidance functions based on estimates in the absence of specific records.

Excluding supporting costs, such as stenographic and clerical assistance, the salaries of Agents and clerks at the Seat of Government directly attributable to Personnel Guidance work annually costs \$71,146.75. If this is reduced into terms of how much money is expended annually in the nature of Personnel Guidance on an employee assigned to a Seat of Government division, Guidance on an employee assigned to a Seat of Government division, the annual cost will vary from \$9.34 per employee per year in the Identification Division to a high of \$43.05 per employee per year in the Domestic Intelligence Division. SOG average \$14.23.

The salaries of Personnel Assistants and Personnel Counselors in the eight field offices annually cost \$107,470.00. The annual cost per employee in a field office for personnel guidance received varies from a low of \$13.40 per employee in New York to a high of \$36.85 per employee per near in Newark. Average cost per employee \$23. Kindly note that field guidance employees carry on various training functions not handled by SOG guidance employees.

The over-all cost to the Bureau of the Personnel Guidance Program (still eliminating secretarial and related costs and considering salaries only of Personnel Guidance employees) is \$178,616.75, or \$17.86 per employee served yearly.

The program is less than a year old in seven of the field offices. Offices were instructed to submit logs for the Month of October as to functions performed daily by Personnel Guidance employees and the amount of time devoted to each activity. These logs are essentially daily reports. Philadelphia and Detroit submitted logs for December, and the other six offices submitted them for October. The time devoted to various activities varies greatly, and there is strong doubt as to whether the logs as submitted can be compared, because there is no assurance as submitted can be compared, because there is no assurance that the interviews are uniformly classified as to activity. For example, time devoted to housing for employees varied from 1.09% of the Personnel Assistant's time in the Los Angeles Office to a high of 5.91% in Philadelphia. On the other hand, the Personnel Counselor (clerk) in Los Angeles expended 2.8% of her Personnel Counselor (clerk) in Los Angeles expended 2.8% of her time on housing (with three offices expending less Counselor time) to a high of 14.01% in New York. Philadelphia with 5.91% of Personnel Assistant's time devoted to housing shows less than two tenths of 1% Personnel Counselor time devoted to housing.

New York shows 14.01% or an Agent's time devoted to handling misconduct cases, but this exact tupe of work is not specified for any of the other seven field offices.

Time spent indoctrinating employees by Personnel Assistant varies from a high of 40% in Washington Field to a low of 8.45 in Philadelphia.

43% of an Agent's time (same figure for the Counselor) was spent during December by the Philadelphia Office in drawing up a list of office friends and contacts, buying Christmas up a list of office friends and delivering the presents and in presents for them, wrapping and delivering the presents and in paying certain Eureau informants who receive their salaries paying certain Eureau informants who receive their salaries annually. This was not explained sufficiently, and it was necessary annually. This was not explained sufficiently, and it was necessary to send an Inspector to Philadelphia to inquire into the details.

Guidance functions performed in some offices for a substantial amount of time were apparently not performed in other offices to any degree, if at all. Specific percentages set out on pages 3 and 4 of details.

INSTRUCTIONS TO FIELD EMPLOYEES

Personnel Assistant (Agents) and Counselors (Clerks) at the Seat of Government have a manual to guide them. The Administrative Division contemplates such a manual for the field and is preparing to issue one. The field was furnished itemized list of duties for Counselors and Assistants (see pages 5 and 6 of details) but survey and analysis of daily reports made during this survey indicate the desirability of more specifically defining and limiting some of these duties.

The Bureau's wishes have been made available to the field by letter and through interviews which the Personnel Officer had with SACs, ASACs and with those Personnel Assistants who have visited the Seat of Government since assuming personnel-type duties. Inspector B. C. Brown interviewed Per-Philadelphia, who assumed duties sonnel Counselor 12/1/53. She feels that she has no clear-cut picture of her duties but only general instructions and feels that Philadelphia needs healthy, constructive criticism. Inspector Brown reported Personnel Assistant James Middleton, Philadelphia, at first did not understand Bureau instructions as to his duties and could not reconcile how people would come to him with problems and put confidence with him if he were reporting everything to the SAC; however, he now feels that this problem has been solved through experience, and he is no longer confused. SAC Abbaticchio, Philadelphia, was not confused, and was not aware of any confusion on the part of or Middleton. Personnel Officer Edwards had not previously been advised of any confusion in Philadelphia and has heard of no confusion elsewhere.

GRADES OF PERSONNEL GUIDANCE EMPLOYEES

Agents assigned vary in grades from GS-12 through GS-14. Counselors (clerks) assigned vary in grade from GS-5 through GS-7 in the field. Seat of Government Counselors vary from grades GS-6 through GS-9. There are two Seat of Government Counselors in grade GS-9, one because she supervises the entire counselling program, and the other a part-time Counselor, who receives grade GS-9 because of her responsible substantive duties not related to personnel work.

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DUTIES PERSONNEL GUIDANCE EMPLOYEES SHOULD PERFORM

Inspector believes Personnel Guidance employees should devote themselves principally to handling matters which will make an employee better indoctrinated and trained, more productive, more effective in his work, and more stable with regard to FBI employment and at the same time anticipate problems before they get to be acute and advise the division head so that preventive or corrective action can be taken; meanwhile, counselling employees as to policies which they deliberately or innocently misunderstand, explaining promotional opportunities, explaining reasons for lack of progress to employees, recommending proper job classifications and rendering personal services of a type which will help accomplish the foregoing. Personnel officer agrees, these being the basic reasons why guidance program started. Such duties exist in all field offices, being handled by supervisory staff in smaller offices.

DUTLES WHICH SHOULD AND BE PERFORMED BY PERSONNEL GUIDANCE E PLOYEES

Without endeavoring to attribute each of the duties listed below as having been improperly handled by any Fersonnel Juidance employee, it, nevertheless, seems desirable to issue specific instructions designed to prevent Personnel Guidance employees from: spending excessive time engaging in solving personal problems having little or no relation to the work; mollycodaling; giving the appearance of regimentation by planning too many things for employees; excessive time spent on recreation plans; giving legal advice (Manual presently states among duties of Guidance employees: "To conduct numerous interviews with employees concerning problems involving quasi legal counsel and guidance, such as, those arising from housing leases, rental agreements, installment buying, personal loans, and the like," however, only 8 of 16 Personnel Assistants (Agents) have any law training, and none of the clerical Personnel Counselors has law training); avoid giving the impression that Personnel duidance work is a unit unto itself; refrain from endeavoring to spend full or even substantial time on personnel functions when no clear-cut need exists; and other activities as specified on pages 7 and 8 of details of this memorandum should also be avoided. Personnel officer agrees, with all except the item as to quasi-legal counsel mentioned above. This is treated separately in the recommendations.

ADJUSTMENTS WEEDED IN THE FERSONNEL GUIDANCE PROGRAM

More clear-cut, detailed instructions to field and SOG as to exactly what functions Personnel Guidance employees may

perform and what functions they may not perform; establishmen of uniformity in preparation of monthly reports to the E from the field; establishment of iniformity in preparation of 'atly resorts (logs) for use whenever logs are submitted; resent instructions that Personnel Assistants (Agents) attend conferences with SAC is required to hold at least three times weekli with field supervisors be countermanded so that the Perseinel Assistant will be present only when a matter of personnel intelest is discussed (Personnel Officer Edwards & Glavin dis gree, and sel present instructions are essential to enable Personnel Assistants to keep fully informed; the instruction that the Personnel Counselor (clerk) attend, when pertinent, the abovementioned con erences the SAC holds for Agent supervisors be countermanded in order to conserve the clerk's time and she can receive a synopsis of any necessary information from the Personnel Assistant (Personnel of icer Edwards/disagree for same reason as above relating to Is sonnel Assistants). In an effort to get the field to enlarge p, r sonnel activities during the formative stages of the field program, the Administrative Livision has, by letter, instructed in other general language that the resonnel suidance activities be falarged without specifying that any such enlargement shoul! be within the framework of existing regulations. Tore specific inguage should be used in the future, and the field sho, la be instructed that the program should not be enlarged un less there is a definite existing need for enlargement. Personne suidance employees should be advised that they should not seek to expind substantial or full time on the program unless there is an absolute need for coing so. Personnel Officer agrees except (s to the two items above regarding conferences wherein his vie s are set forth.

ANALYSIS OF INDIVIDUAL DAILY REPORTS

There were items which appeared to be improper or were inade uately explained appearing in the October daily reports (logs) detailing ctivities of Personnel Guidance employees during the month of October, which should have been questioned by the Administrative Division and relating to the field offices at Chicago, Newark, San Francisco, Los Angeles, and New York. The Philadelphia and Detroit Offices should have been called upon to explain certain entries in the daily reports (logs) submitted actails and censure recommended.

No daily reports have been submitted by SOJ and consequently only estimates are available as to time spent on various activities. At SOG Assistants and Counselors attend weekly personnel conferences, are in constant touch with Personnel Section and their Divisional Heads.

SA Emory Gregg of the Domestic Intelligence Division initially reported that he spent 90% of his time on rersonnel Guidance functions. Survey shows he spends 10% of his time on substantive work, 20% of his time on FBIRA matters, and these are estimates not substantiated by computation in the absence of written records. Agent Roy Wood, Personnel Assistant for the Investigative Division, reported he spent 100% of his time on Personnel Guidance Work. He actually spends a minimum of 35% of his time on FBIRA duties and performs occasional non-personnel-type duties in his aivision.

REC OMMENDATIONS

(1) In view of the assurances of Bureau officials as to the value of the Personnel Guidance Frogram, it is recommended that the Bureau continue to offer personnel guidance.

- (2) (a) Inasmuch as no records are available to prove how much time is devoted to what activity and the value of each independent activity handled, it is recommended that daily reports be prepared by each Personnel Assistant and each Personnel Counselor at the Seat of Government for the next three months and that these reports be forwarded at the end of each month through the Assistant Directors to the Personnel Office for analysis, evaluation, and the issuing of appropriate instructions. At the end of the three-month period of daily reports, the Personnel office should submit a memorandum as to its findings and ascertain whether any curtailment in time devoted to Personnel Guidance at the Seat of Government is possible.
- (b) It is recommended that daily reports be obtained from rersonnel Assistants and Counselors in field offices for a period of three months and that they be furnished to the Administrative vivision monthly for analysis, evaluation, and the issuance of appropriate instructions to the field. SAC should be reminded to review daily reports daily and immediately take any corrective action.

 (c) Seat of Government employees assigned to Fersonnel counseling be authorized to devote the same amount of time to the program as in the past until the daily reports

- 7 -

have been analyzed at the value of each function be fully weighed. Division heads at SOG should be reminded to review asily reports daily and see that time is properly expended. It is believed Administrative Division will be able to analyze daily reports without additional personnel; however, if such, should become necessary for a temporary period appropriate justification will be submitted.

- (3) From the analysis of logs (daily reports) submitted by field offices, the following recommendations seem to be in order and these recommendations have been worked out with the Bureau's Personnel Officer, who agrees:
- (a) Standard instructions go forth as to the manner of preparing daily reports to assure uniformity and clarity.
- (b) SA Arthur F. Hodgens, Administrative Division.....

For his failure to challenge questionable items in certain daily reports submitted by field offices, such as, 24% of an employee's time in Newark being devoted to recreation during a period of one month. and 43% of the time of both the Personnel Assistant and Personnel Counselor in Philadelphia Being devoted to items not clearly defined. Mr. Hodgens was charged with the duty of analyzing the daily reports submitted by the eight field offices having a Personnel Guidance Program. During this inspection it was found that because of the manner of preparing such daily reports it required from one day to one and one-half days to analyze the daily reports from one field office for a period of one month. Mr. Hodgens did not request any help in this analysis and no recommendations are made as to the superiors of Mr. Hodgens or other officials at the Eureau who may have read outgoing letters prepared by Hodgens after he had reviewed the daily reports, because it would be unreasonable to expect each such official to devote the necessary time to making a personal analysis of the daily reports. In other words, the superiors of Hodgens had a right to rely upon his having done a thorough job. (Brief attached.)

- (c) H. I. Elwards, Fersonnel Officer.... Crowne because Hodgens is assigned to section headed by Edwards.
- (d) W. R. Glavin, Assistant Director.... Censure because he is Division Head where Hodgens is assigned.
 - (e) SA James J. Middleton, Philadelphia Censure.

Because of lack of clarity in his daily reports for December, necessitating the sending of an Inspector to

Philadelphia to ascertain what functions were actually performed, since a definite conclusion abula not be reached from the cally reports; because of his failure to consult the ASI during the early postion of the personnel Juragnee Procession Philadelphia in order to clear up the confusion on his part as to how to perform his auties. (Brief attached.)

delphia....Censure. | Fersonnel Counselur, Phila-

For failing o report to the instantision existing in her line as to the manner in which see should perform her altes. (Brief attocned.)

(9) LAC Raymont of Lebber. 10, Inity ernic...

of the Philarelphia office in such a jastin that he becomes assistant and Lersonnel Counselor spent a high percentage of their work time during the north of December in the process of purchasing, selecting, wrapping, and the ring of gifts; failure to make dertain the daily reports subting the source of dutance employees for December clearly reflected the source of duties terformed; failure to openly its fact the tersained assistant and counselor as to their luties there would be no confusion or misunterstanding on their littles (Frief attached.)

(4) ollowing a detailed consist cays and means of improving and strengthening the let mier duitance Program, and after obtaining the views of the tersonnal afficer, the following adjustments are recommended by the Inspector:

(a) Clear-cut, detailed instructions supplementing hose in effect be issued to the left and eat of Government Personnel Suidance employees as to exactly what functions fersonnel Suidance employees should erform.

(b) Same as (a), except to specify what functions they should not perform.

- (c) Present instruction to the fiel that
 Personnel Assistants (Agents) attend all supervisory conferences
 called by the SAC (at least three weekly are required) be
 countermanded so that the Personnel Assistant will attend only
 that portion of each conference which may be devoted to personnel
 matters. In this regard, the Personnel Officer and Mr. Glavin
 disagree, feeling that it is essential that the Personnel Assistant
 be fully informed as to all operations within the field division,
 in order to properly handle personnel questions and in order to provide
 the best personnel guidance. The Inspector feels that time can be
 conserved if his recommendation is followed, without materially
 harming the guidance program.
- (d) Personnel Counselors (clerks) in the field not attend Agent supervisory conferences at all. Fresent instructions encourage SACs to have Fersonnel Counselors attend Agent supervisory conferences when the conferences will be pertinent. Personnel Officer Edwards and Mr. Glavin believe this to be a very necessary and proper instruction. Inspector believes manpower can be saved and the clerical counselors can be adequately briefed by the Fersonnel Assistant. The Inspector does not intend to reduce the SAC's duties to confer with, guide, counsel, and supervise the Personnel Counselor.
- (c) Because of the possibility that SACs might misinterpret (as did the Inspector) the intent of the Administrative Division in certain letters to SACs urging that the Fersonnel Guidance Program (then in the formative stage) be enlarged and the responsibilities of Personnel Guidance employees be increased, it is believed desirable to emphasize to the field that Personnel Guidance functions should not be expanded cutside of the presently defined scope and that employees should not spend full time on Personnel Guidance duties, unless there is a clear-cut, justifiable need.
- Assistants should give quasi-legal advice relating to house leasing, installment payments, personal loans, and the like. In those field divisions not having Personnel Guidance employees such advice is given by the SAC or a supervisory employee. Such advice (as distinguished from true legal counsel) is invaluable to employees. However, it is hazardous to have a Personnel Assistant who is not legally trained to offer such counsel and only 8 of 16 Personnel Assistants have legal training. It is recommended that such advice be given only by legally trained Personnel Assistants in the future and if the Assistant is not

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legally trained that such advice come from the Division Head or a responsible supervisor in the field or from the Fersonnel Office at the Seat of Fovernment. Personnel Officer Edwards and Mr. Glavin agree.

- (g) Consideration should be given by the Administrative Division, after daily reports proposed in this memorandum have been analyzed, as to whether a school should be held for field Personnel Guidance employees (Assistants and Counselors). In the event the Administrative Division feels such a school to be desirable, its proposal should be submitted for Executives Conference consideration.
- (h) Personnel Assistants in the field, in handling misconduct matters, personnel problems and related duties, are performing functions formerly handled by SACs and field supervisors. Personnel Assistants are not currently counted us field supervisors on the enrollment of the office. Administrative Division advised SAC Malone, Los Angeles, that it was undesirable for the Personnel Assistant to relieve on the SAC's desk during the lunch hour because this might interfere with his availability for Personnel Guidance duties and "if Buys (the Personnel Assistant) regularly substitutes for the SAC or ASAC, it could be expected he would he regarded on the same level of the SAC or ASAC rather than the Personnel Assistant. Euys was formerly a top full-time supervisor in the Los Angeles Office who was removed from that assignment in order to provide top tulent for Personnel Guidance work. The Inspector recommends that Personnel Assistants be counted as supervisory employees in determining the supervisory needs of an office, but that consideration be given as to whether they are part- or full-time employees.
- (i) At the Seat of Government, I resonnel Assistants and Counselors representing Sect of Government divisions and the Washington Field Office attend conferences in the Fersonnel Office each Thursday afternoon. The Personnel Officer considers this conference invaluable in keeping both Personnel Assistants and Counselors fully informed. A synopsis of matters discussed at each conference is subsequently issued to Personnel Guidance employees and brought to the attention of Division Heads. In the interest of conserving manpower, the Inspector recommends that only one representative of each Seat of Jovernment division and Tashington Field Office at and these conferences for a period of one month, but that all be issued the synopsis of vopics discussed at the conference. The Fersonnel Officer believes that valuable

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information will be lost, by those not attending. The Inspector recommends a trial of this proposal and a report be submitted by the Personnel Office at the end of the monthly trial, with recommendations and justification as to continuance or a return to the present procedure. Mr. Edwards and Mr. Glavin feel it essential that both the Assistant and Counseler attend every weekly personnel conference. For such reasons they believe even a monthly trial period undesirable.

(5) In this inspection the files relating to the Personnel Guidance Program in the eight field offices were reviewed, daily reports were analyzed, instructions were evaluated, and it is believed that a thorough check was made. Inspectors will be alerted to make very detailed studies when those field offices are next inspected to determine performance of Personnel Guidance employees at that time.

March 17, 1954

PERCONAL AND CONFIDENTIAL

Ur. H. Lynn Edwards Federal Bureau of Investigation Nashington, D. C.

Dear Ur. Edwards:

As a result of the survey made into the handling of the Personnel Guidance Program of this Pureau, it has been noted that there were a number of glaring delinquencies in the supervision within the Administrative Division. and since this activity was under your over-all supervision as Chief of the Fersonnel Section, you were at fault for not having seen to it that the program was properly administered.

The failure of the Personnel Section to afford this project adequate supervision and to challenge and clarify the numerous questionable items reported is inexcusable. Accordingly, it will be your responsibility to make certain that the other functions of the Personnel Lection are being properly carried out and that no similar derelictions are permitted to occur in the operations of your section in the future.

> Very truly yours, J. Edgar Hoover

John Edgar Hoover Eirector

Mr. Glavin (PLRSONAL ATTENTION)

MAILED 8

add_ Nichols. Belmont -Clegg Harbo Rosen Tracy Gearty Mohr -Winterrowd ..

Holloman . Miss Gandy --

April 8, 1954

MEMORANDUM FOR MR. TOLSON

1 On March 22, 1954, I saw Special Agent H. Lynn Edwards of the Administrative Division, who called to see me concerning the handling of the Personnel Guidance Program in that Division, which was so poorly handled that we had to discontinue this program. Mr. Edwards stated he regretted this incident had arisen and that he assumed responsibility for it. I told Mr. Edwards that I likewise regretted that it had arisen because I believed the program itself was well worthwhile and a need to the operations of the Bureau but that obviously, since I had been unable to have it properly supervised in the Administrative Division, it had become necessary to discontinue it.

Very truly yours,

John Edgar Hoover Director

JEH:mpd

Tolson Ladd. Nichols Belmont Glavin Harbo _ Tracy Mohr. Winterrowd Holloman.

Miss Gandy __

	TO: MR. R. T. HARBO	4-9-54					
	FROM: MR. E. D. MASON						
Š	SUBJECT: CLERICAL SUPERVISOR POSITION CLASSIFICATION UNIT ADMINISTRATIVE DIVISION	b6 b7c					
	As you know, Bureau of Inspections and Classification Audits, Civil Service Commission, is auditing various Bureau positions. While auditing a position in this Division she advised me that the Bureau's Position Classification Unit in the Administrative Division does an excellent job. She stated that she was very pleased with the porgress that the Bureau has made in improving the position classifications since this responsibility was given to the Bureau in 1949.						
	She specifically commented upon the performance of Clerical Supervisor of the Position Classification Unit in the Administrative Division. If elt that does a superior job with regard to Position Classification Matters and has a better knowledge and sense of evaluation than most of the employees assigned to this duty working for the Civil b6 Service Commission.						
	She was also comme datory of the Personnel Officer H. L. Edwards, his pare Program, and his enthusiasm in seeking for the Land Work of and what	m. Piler Timbro. Over 1100					

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cc-Mr. W. R. Glavin

UNITED STAPES GOVERNMENT

-	TO : NH. TOLSON DATE: March 22, 1954
	FROM: W. R. GLAVIND
	FROM: W. R. GLAVIN
	Richolas
	SUBJECT: SURVEY OF THE POSITION OF SPECIAL AGENT
	GS-10, FEDERAL BUREAU OF INVESTIGATION
	DEPARTMENT OF JUSTICE Hos, tow Classe 16 Atrans Telemont
	Solitonas Gendy
	I am attaching hereto a copy of a report dated March 18, 1954,
	addressed to $ by $ Chief of $In-$
	spection Division, Civil Service Commission, concerning the above-
	mentioned matter.
	This copy of the report was confidentially furnished to Mr.
	H. L. Edwards, Personnel Officer of the Bureau, by
	the Position Classification Section of the Civil Service Commission.
	who has been checking this the entrance grade of GS-10 for Special
	Agents. above, is the superior of
	From a review of the report (see page 10 thereof), it will
	be notedrecommends that the entrance grade for Special
	Agents remain GS-10. The report in itself is very favorable insufar
į	as the Special Agent position is concerned.
	compares the duties of a Special Agent in grade
	GS-10 with the Civil Service classification to show that our position
	is properly classified. The charts attached to the report were
1	prepared at the suggestion of Mr. H. L. Edwards and are of particular interest.
L	
	Inasmuch as this copy of the report has been confidentially
	furnished to us, no comment can be made concerning it until such time
	as official notice is received from the Civil Service Commission of concerning the results of the survey.
*	
	GENERAL COMMENT:
	In outsity this papart I fan I that I stould mand in the
1	In submitting this report I feel that I should mention then fact that Mr. H. L. Edwards, who has worked very closely with
l	and furnished fer all the necessary information and guidance in by
ā	connection with this yourve <u>y, has perf</u> ormed an outstanding job. He
	to include in her report, and it was his suggestion to the suggest
	made to accompany the report which graphically furnish a "birdseye".
	view" of the qualifications footand work of a Special Agent.
	EBIO 1.
	Attachment & Eller Wall
	and the same of th
	WRG: mfs Lawards shall
	Sont 15 be commended,
	1 - 31 Change and the control of the

March 18, 1954 ICA: JBC: fkb

> .b6 .b7C

SURVEY OF THE POSITION OF SPECIAL AGENT GS 100 FEDERAL BUNEAU OF INVESTIGATION, DEPARTMENT OF JUSTICE

The Burow of Inspections and Classification Audite has comploted a survey of the Special Agent 6: 10 position in the Federal Bureau of Investigation, United States Department of Justice. Particular attention has been given to such factors as the qualification requirements, recruitment standards, initial training and actual assignments and to the incumbents of this position upon successful completion of the initial training course. A summary of the facts developed and a recommendation concerning the propriety of the grade level of the position are submitted for your consideration in this report.

initiated the survey by contacting Mr. W. R. Glaving Appletant Director in Charge of the Administrative Division of the Bureau. The investigation of this position which was conducted by of our staff, included interviews with the Bureau's personnel officer, officials of the Training and Inspection Division, Special Agent in Charge of the mashington Field Office, and his first assistant, agent supervisors and special Agents GS 10 assigned to the Washington Field Office. also interviewed officials and inspected phases of the activities and training facilities at the Special Agent Training Academy located on the United States Marine reservation at Quantico, Virginia, where firearms training, classroom instructions and practical problems, selected from real cases, are presented for solution. In addition, she made a detailed analysis of pertinent background material and historic data, and she also conducted desk audits of a representative sample of Special Agent GS 10 positions.

This position is located in the Federal Bureau of investigation, United States Department of Justice. The incumbents serve as Special Agents with responsibility for investigating violations of the laws of the United States, collecting evidence in cases in which the United States is or will be a party in interest and performing other duties imposed upon them by law. The investigative jurisdiction of the Bureau approximates one hundred-forty matters, involving several hundred statutes, and includes applicant, criminal, intelligence and civil cases.

The Federal Eureau of Investigation recruits all Special Agents at the grade GS 10 level. The formal education requirements are high, and applicants must meet rigid physical requirements equal to those required for an appointment to the united tates Naval Academy. Applicants must qualify first in specialized entrance tests, consisting of written examinations designed not only to test to a degree their technical knowledge and experience but also numerous personal traits and mental abilities, and an oral interview designed to evaluate the applicant's background, experience, personality, character, apparent aptitude, interest, enthusiasm, general intelligence and potential for development. (See exhibits A and B)

Applicants who qualify in the physical, oral and written tests are thoroughly investigated by the Bureau from the standpoint of suitability, background, character, fitness and loyalty before qualifying for initial appointment. Furthermore they must indicate an interest in the work and plan to enter the service on a career basis.

After meeting the qualification requirements outlined, the Special Agents GS 10 ere assigned to sixteen weeks of intensive training at the Bureau's headquarters in washington and the Special Agent Training Academy on the United States Marine Corps reservation at Quantico, Virginia. This training course is recognized as the equivalent of fifteen semester hours of postgraduate level work creditable toward a Master's degree. Bureau policies and procedures, investigative techniques, practical training in familiarizing the Special Agent with numerous types of technical equipment, and scientific methods of investigation and crime detection which utilize the facilities of the Fingerprint Identification Division and the FBI Laboratory, a complete course in the fundamentals of substantive law, court and administrative decisions, rules and regulations covering the investigative matters and statutes under the Bureau's jurisdiction; moot court training in the actual preparation and trial of cases, report writing, interview techniques, comprehensive firearms training, defensive tactice, general law enforcement ethics, theory and practice, rules of Federal criminal procedure, speech and the art of self expression plus intensive practical application of the training to problems based on actual cases are included in the training course. The Special Agent GS 10 in training is given help and guidance by experienced Special Agents and counselors (See exhibit C)

Upon successful completion of the training course, the Bureau assigns Special Agents to any of its fifty-two field offices throughout the continental or territorial United States, where they investigate any type of case which may come to their attention either from observation of apparent violations of law under the Bureau's jurisdiction or alleged violations reported by members of the public, or by assignment. Such cases include numerous applicant-type investigations as well as oriminal, domestic intelligence, civil rights and other civil cases. Special Agent is usually given an opportunity to observe and work with an experienced agent for a week or two after which he is "on his own" either in headquarters city or he may be sent on roadwork in other parts of the field office territory or to one of the resident agencies within the territory. Individual case loads are large and include unrelated types of cases which must be concurrently investigated and which require a high degree of independence in determining the proper investigative leads and techniques to use.

The Special Agent GS 10 is subject to transfer on general or special assignment within or cutside the continental limits of the United States; must work any hours either on regular or irregular basis; must maintain constant proficiency in firearms and be able to defend himself or his fellow agents with firearms as well as engage in defensive tactics when necessary. Apprehension of criminals, which is a regular duty of every Special Agent, requires full knowledge and application of rules governing arrest, requires full knowledge and application of rules governing arrest, search and seizure, pertinent court decisions which are subject to constant change and interpretation, judgment, and the planning to constant change and interpretation, judgment, and the planning and conducting of surveillances and raids. In addition the Special Agent GS 10 prepares reports of investigations and is responsible for determining the desirability of and directing investigative action to be taken by other field offices in connection with any assigned case.

The incumbents of this position remain at the grade GS 10 level usually for three years and are promoted to grade GS 11 when they meet the qualification requirements for that grade. Since many of the duties and responsibilities of the position compare favorably with grade GS-11 standards, the grade GS 10 provides additional training and experience required for promotion to the grade GS-11 position. The Eureau's experience indicates to the grade GS-11 position. The Eureau's experience indicates that compliance with these standards is necessary because of the

variety and importance of the work, and the fact that Special gents are hired on the basis of their long range career value to the Eureau. For example the selection of special Agents in the supervisor, and executive levels is from the rank and file and the dureau believes that the training and experience gained from actual investigative assignments is essential before promotion. Reference to the 1947 Committee Hearings on the proposed retirement benefits indicates that these facts were considered as an important part of the justification for passage of that bill. The appropriation hearings for the fiscal year 1955 include Flaller justifications. In addition the hearings reflect the special requirements needed by the Bureau's investigative staff to complete assignments. All Special Agents including the incumbents of grade GS 10 positions must be of unimpeachable character and reputation, observe civil rights of persons investigated, be able to secure evidence which will be admissible in court and avoid duress of any kind.

In addition to obtaining the information outlined previously we made desk audits of five Special Agent Go 10 positions at the washington field Office. We discussed the dutles and responsibilities of the positions with the incumbents as well as with the Special Agent in Charge and Assistant Special Agent in Charge.

The dashington Field Office is one of 52 separate Field Divisions of the bureau each covering a geographical area and which are located throughout the continental and territorial United Etates. The Special Agent in Charge is responsible to the Lirector of the Eureau for all official matters affecting or arising in the division. The Washington Field Office is responsible for investigating all matters under the Bureau's jurisdiction, collecting evidence in cases in which the United States is or may be a party in interest, and performing other duties imposed by law or other authority. Cases arise cither from information reported directly to the washington Field Office from members of the public, on the basis of leads from other field offices or by direct assignments from Headquarters. Each field office has the responsibility for opening and initiating cases, conducting investigations of such cases and for related operations in connection therewith.

Reference to the position description indicates that it is accurate and complete. Special Agents at this level investigate

violations involving applicant, criminal, domestic intelligence cones, civil violations and related subjects, covering approximately 140 matters involving several hundred statutes which are under the jurisdiction of the Federal Bureau of Investigation. (See exhibit D) The incumbents of this position plan, organize and conduct investigations of major crimos or violations of statutes. receive assignments from Agent supervisors consisting usually of only proliminary initial information alleging a violation of a law and dro responsible for taking necessary investigative action. These Special Agents GS 10 frequently receive information from membors of the public constituting new alleged violations and have the responsibility for determining whether the matter is one under the investigative jurisdiction of the Bureau. If this is true the Special Agent GS 10 has a case opened, initiates investigation or refers the matter to propor supervisory authority for appigmeont. In addition the incumbents of this position determine whother investigations outside the field office territory are mogoggary and send loads to other field offices to effect such investigations. When investigative reports are received from auxiliary offices the Special Agent GS 10, to whom the case is dosigned, correlates the information with the main case and decides any further action required.

Special Agento GS 10 nearch, the scene of crise for physical ovidence and cluss; approhome subjects; search arrested persons and promides, necessitating the application of numerous rules of law and procedure governing the necessity for and the use of Boorch carrants, false arrests, civil rights and similar subjects; conduct physical, fixed or spot surveillances of subjects and locations; interview subjects, including arrested persons or others likely to possess information or evidence related to the case; develop confidential informants and other sources of information; inspect files and records to secure evidence; photograph documents or other physical evidence; and participate in arrests and raids involving detailed planning, the use of firearms and dofensive tactics. In addition the incumbents of this position discuss results of investigations with United States Attorneys to secure prosecutive opinions and if prosecution is authorized they file complaints, make appearances before United States Commissioners and Grand Juries; prepare evidence for the use of United States Attorneys; testify in courts; and upon request cooperate in the preparation and trial of cases with officials of the Department of Justice.

these outles require considerable initiative and resourceconfronted with situation: such as the apprehension of dang rous
fulfives from justice requiring immediate action. The
foliatives from justice requiring immediate action. The
foliatives procedures to be followed. The incumbents of
this position prepare comprehensive investigative reports in
final form. Although investigative reports are approved by a
the general phases of the work, require investigative operations
require continual decisions which are not subject to review.

policy and procedure relating to the conduct of investigations and sust keep up with current provisions of statutes, court decisions and administrative instructions. Heports prepared by the incumbents are subject to review for adequacy and compliance with Eureau policy and instructions. Each general category of investigation requires a different type of report and the distribution governs both the number of copies and addition or design information. The special agent of is responsible for insuring the proper form and designation of copies of the reports for distribution.

The conduct of investigations requires the incumbents to meet and deal effectively with all types of persons and secure their confidence and cooperation. These Special Agents 10 meet know the laws relating to secret and selected and rules governing scalesible evidence. Since many persons being interrogeted are openly hostile or uncooperative, the pecial agents of 10 must be able to occure information under extremely treat the persons with respect and confidence.

The incumbents of this position are subject to call day or night; cannot leave an investigation at the end of a work period and must frequently decide which course of action is desirable under the circumstances of a given situation. They must secure cooperation of law enforcement officers and serve as a representative of the united states covernment at all times. For this reason, their private lives must be above represent.

-VALUATE N. N.

Criminal investigators indicates that the difficulty and responsibility are similar to those described at the grade of level. For example, the nonsupervisory positions in this class are characterized by the conduct of very difficult investigations requiring the use of specialized techniques and a working knowledge of applicable laws, regulations, decisions, policies, procedures and practices in a particular field of enforcement. Investigations include a wide variety of cases of great importance and high level of difficulty of a variety of cases of a wide scope but involving a more integrated subject matter field.

investigation of violations of a large number of diversified statutes, such as those dealing with employage, cabotage, treason against the United States and trusts or monopolies. Prequently these cases have national implications or represent concerted efforts of foreign organizations to undermine the United States lovernment. It is difficult to obtain swidence because subjects are thoroughly trained in strategy; possess large sums of money; and the cleverly forged documents and credentials.

sufficiently facilitar with lew to adapt a variety of techniques to the investigation of many different types of violations and to determine the most effective tactics to use under a variety of circumstances as required by the oal emples of different situations. It now have incumbent emerally discusses such matters as multiple arrests, close-out of investigations or admissibilit; of evidence with his supervisor, he conducts his unat evidence to seize, when to a ply for search warrants, what persons to interrocate and when to question these presents.

involve investi ations of complex violations in this class involve investi ations of complex violations where: (1) the subjects involved represent or animations of great size and value; (i) those are no leads with the original alleged violation; (3) there are few visible records and other sources of information available; (4) there is little or no concertion from persons involved, requiris reconstruction of transactions and events from

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various other sources or the use of specialized knowledge in a particular subject matter field such as accounting, auditing and business practices.

Criminal investigations at this level require a high degree of resourcefulness and originality to develop sources of information and reconstruct transactions or events covering a long period of time. The interrogations require ingenuity and skill and the success of the investigation depends to a great extent upon the investigator's ability to conceal the quality and amount of evidence and to refrain from letting third parties realize the subject of the investigation has allegedly violated a law. Improper questioning may result in the disqualifying of evidence in court and may encourage the subject to conceal or withhold information or destroy material of evidentiary value, change his practices or attempt to intimidate witnesses.

The subjects are frequently persons highly respected in their communities, with competent legal counsel or in a position to intimidate witnesses; or they may be hardened or experienced criminals with numerous aliases or practiced in deception. At all times the Criminal Investigator GS 11 must anticipate the defense and provide the prosecuting attorney with complete facts necessary to prove his case. Since many cases investigated at this level are without leads or apparently have no supporting evidence, the Criminal Investigator plans his own strategy, determining subjects to contact, possible sources of information and similar methods of successfully carrying a case to conclusion. He discusses problems such as prosecution of corporations versus the individual officers where both are involved in a fraud, matters of public interest, questions of jurisdiction, controversial subjects or where courts are divided in decisions and rulingo.

In contrast, the grade GS 9 Criminal Investigator conducts difficult investigations of alleged criminal offenses against the inited States, which entail a complete understanding of investigative techniques and knowledge of applicable laws, regulations, decisions, policies, procedures and practices in a particular field of enforcement. Cases investigated typically relate to: (1) various types of violations requiring the application of a working knowledge of a number of statutes under the jurisdiction of an enforcement agency; as well as, detections

underlining supplied

preservation and appropriate disposition of evidence and (2) involved conspiracies in violation of laws covering interrelated subjects, which require the use of specialized subject matter fields such as accounting, auditing or business methods. Elements of inherent difficulty and responsibility found in the first type of case (a) recurring violations, involving considerable amounts of money; (b) familiarity with characteristic methods used by subjects in order to recognize the importance of certain evidence or clues and (c) elapsed time between the actual crime and the start of the investigation resulting in difficulty of locating witnesses or obtaining reliable information. In the second type of case, elements of difficulty and responsibility found are: (a) two or more persons are involved (b) period of investigation is long (c) a series of transactions have been made to conceal conspiracy (d) evidence of connection between subjects of investigation is circumstantial and therefore difficult to prove. Some typical elements of difficulty in the third group are: (a) varied nature of methods used to conceal violations, (b) lack of complete records, (c) relative complexity and value involved in the case, (d) reputation of the subjects and the presence of competent legal and other advisors. Reconstruction of records to prove fraud is an example of this type of case.

The Criminal Investigator 68 9 receives general instructions covering unusual features of the case as well as suggestions for initial planning of the investigation from the supervising investigator. The incumbents of this position may initiate cases through leads furnished or from clues discovered during the course of related investigations. Although the Criminal investigator GS 9 fraquently works on cases with criminal investigators in the same or higher grades he must rely on his own judgment, skill and discretion during undercover investigations or field assignments. At this level supervisors review investigative reports for effectiveness of investigative methods, judgment, decisions and adequacy of evidence presented. The Criminal Investigator 9 must also maintain effective relationships with federal, state and local law enforcement officers, banking institutions, civic organizations, merchants, professional persons and the general public to produce evidence, obtain information and secure cooperation in crime prevention.

Based on facts developed during the survey the subject position appears correctly classified in grade CC 10. As a matter of fact the position contains many characteristics found in the GS 11 standards for Criminal investigator which have been

previously described in this report. The position far exceeds the grade G: 9 standards, in such factors as the variety and scope of the work performed, the different types of cases investigated, the numerous statutes under which investigations are made, and the independence of action required. The number of matters under the jurisdiction of the Sureau and the variety of cases assigned to the incumbents of the G: 10 position are of a much higher caliber than is found in the grade G: 9 standard.

Although the Special Agent G" 10 position compares favorably with the grade Gh 11 standards, no change from the present grade is recommended instance as in actual operation the incumbents are given a de ree of supervision and graduance as part of their seasoning and development not contemplated by the GS 11 standards. In consideration of the level of difficulty and scope of responsibility, the facts developed during the survey, as well as comparisons with applicable standards, it is concluded that the position is correctly classified.

Accordingly, it is recommended that the position remain in grade GS 10 of the GS 1011 Criminal Anvestigating Series. It is further recommended that the ANN-SAU be informed of this decision.

CERTIFI CATE

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E	lwaRds.	H.	L	Jun
Name	(Please	type	or/	print)

F.B.I. Administrative Div. Office or Division

Are you now or have you ever been a member of, contributed to, affiliated or associated with, any organization listed on the attachment to this certificate?

If your answer is "Yes" state the name of the organization, dates 2. of membership and extent of participation. An explanation re-garding membership in any of these organizations may be attached hereto on a separate sheet of paper, if you desire to explain the circumstances of your membership.

Name

Address

To Office Held

CERTIFI CATI ON

I hereby certify that the above information is correct and complete to the best of my knowledge and belief. I make this statement with the understanding that it will be used by the Department of Justice in carrying out the provisions of Executive Order 10450 and with knowledge that any false statement or omission of material fact may be sufficient cause for my dismissal or rejection of my application, and, further, may be cause for punishment as a violation of law including Section

1001, Title 18 5. S. Code.

(Date)

(Usual Signature)

Attachment 9 APR 16 2003

March 23, 1954

ORGANIZATIONS DESIGNATED BY THE ATTORNEY GENERAL OF THE UNITED STATES PURSUANT TO EXECUTIVE ORDER 10450.

Abraham Lincoln Brigade Abraham Lincoln School, Chicago, Illinois Action Committee to Free Spain Now Alabama People's Educational Association (See Communist Political Association) American Association for Reconstruction in Yugoslavia, Inc. American Branch of the Federation of Greek Maritime Unions American Christian Nationalist Party American Committee for European Workers' Relief (See Socialist American Committee for Protection of Foreign Born Workers Party) American Committee for the Settlement of Jews in Birobidjan, Ind. American Committee for Spanish Freedom American Committee to Survey Labor Conditions in Europe American Committee for Yugoslav Relief, Inc. American Council for a Democratic Greece, formerly known as the Greek American Council; Greek American Committee for National Unity American Council on Soviet Relations American Croatian Congress American Jewish Labor Council American League Against War and Fascism American League for Peace and Democracy American Lithuanian Workers Literary Association (also known as Amerikos Lietuviu Darbininku Literaturos Draugija) American National Labor Party American National Socialist League American National Socialist Party American Nationalist Party American Patriots, Inc. American Peace Crusade American Peace Mobilization American Poles for Peace American Polish League American Polish Labor Council American Rescue Ship Mission (a project of the United American Spanish Aid Committee) American-Russian Fraternal Society American Russian Institute, New York, also known as the American Russian Institute for Cultural Relations with the Soviet Union American Russian Institute, Philadelphia American Russian Institute of San Francisco American Russian Institute of Southern California, Los Angeles

American Slav Congress American Women for Peace American Youth Congress American Youth for Democracy Armenian Progressive League of America Associated Klans of America Association of Georgia Klans Association of German Nationals (Reichsdeutsche Vereinigung)
Association of Lithuanian Workers (also known as Lietuviu Darbininku Susivienijimas) Ausland-Organization der NSDAP, Overseas Branch of Nazi Party Baltimore Forum Black Dragon Society Boston School for Marxist Studies, Boston, Massachusetts Bulgarian American People's League of the United States of America Bridges-Robertson-Schmidt Defense Committee California Emergency Defense Committee California Labor School, Inc., 321 Divisadero Street, San Francisco, California Carpatho-Russian People's Society Central Council of American Women of Croatian Descent, Also known as Central Council of American Croatian Women, National Council of Croatian Women Central Japanese Association (Beikoku Chuo Nipponjin Kai) Central Japanese Association of Southern California Central Organization of the German-American National Alliance (Deutsche-Amerikanische Einheitsfront) Cervantes Fraternal Society China Welfare Appeal, Inc. Chopin Cultural Center Citizens Committee to Free Earl Browder Citizens Committee for Harry Bridges Citizens Committee of the Upper West Side (New York City) Citizens Emergency Defense Conference Citizens Protective League Civil Rights Congress and its affiliated organizations, including: Civil Rights Congress for Texas Veterans Against Discrimination of Civil Rights Congress of New York Columbians Comite Coordinador Pro Republica Espanola Committee to Aid the Fighting South Committee for Constitutional and Political Freedom Committee to Defend Marie Richardson Committee for the Defense of the Pittsburgh Six Committee for a Democratic Far Eastern Policy Committee for Nationalist Action Committee for the Negro in the Arts Committee for Peace and Brotherhood Festival in Philadelphia Committee for the Protection of the Bill of Rights Committee to Uphold the Bill of Rights

Committee for Wor Fouth Friendship and Cultur Exchange Commonwealth College, Mena, Arkansas Communist Party, U. S. A., its subdivisions, subsidiaries and affiliates. Communist Political Association, its subdivisions, subsidiaries and affiliates, including: Alabama People's Educational Association Florida Press and Educational League Oklahoma League for Political Education People's Educational and Press Association of Texas Virginia League for People's Education Congress of American Revolutionary Writers Congress of American Women Connecticut Committee to Aid Victims of the Smith Act Connecticut State Youth Conference Council on African Affairs Council of Greek Americans Council for Jobs, Relief and Housing Council for Pan-American Democracy Croatian Benevolent Fraternity Dai Nippon Butoku Kai (Military Virtue Society of Japan or Military Art Society of Japan) Daily Worker Press Club Daniels Defense Committee Dante Alighieri Society (between 1935 and 1940) Dennis Defense Committee Detroit Youth Assembly Emergency Conference to Save Spanish Refugees (founding body of the North American Spanish Aid Committee) Families of the Baltimore Smith Act Victims Families of the Smith Act Victims Federation of Italian War Veterans in the U. S. A., Inc. (Associazione Nazionale Combattenti Italiani, Federazione degli Stati Uniti d'America) Finnish-American Mutual Aid Society Florida Press and Educational League (See Communist Political Association) Frederick Douglass Educational Center Freedom Stage, Inc. Friends of the New Germany (Freunde des Neuen Deutschlands) Friends of the Soviet Union Garibaldi American Fraternal Society George Washington Carver School, New York City German-American Bund (Amerikadeutscher Volksbund) German-American Republican League German-American Vocational League (Deutsche-Amerikanische Berufsgemeinschaft) Harlem Trade Union Council Hawaii Civil Liberties Committee

Heimuska Kai, de o known as Nokubei Heieki Gesha Kai, Zaibel Nihonjin, Heiyaku Gimusha Kai, and Zaibei Heimusha Kai (Japanese residing in America Military Conscripts Association) Hellenic-American Brotherhood Hinode Kai (Imperial Japanese Reservists) Hinomaru Kai (Rising Sun Flag Society -- a group of Japanese War Veterans) Hokubei Zaigo Shoke Dan (North American Reserve Officers Association) Hollywood Writers Mobilization for Defense Hungarian-American Council for Democracy Hungarian Brotherhood Independent Socialist League Industrial Workers of the World International Labor Defense International Workers Order, its subdivisions, subsidiaries and affiliates Japanese Association of America Japanese Overseas Central Society (Kaigai Dobo Chuo Kai) Japanese Overseas Convention, Tokyo, Japan, 1940 Japanese Protective Association (Recruiting Organization) Jefferson School of Social Science, New York City Jewish Culture Society Jewish People's Committee Jewish People's Fraternal Order Jikyoku Iinkai (The Committee for the Crisis) Joint Anti-Fascist Refugee Committee Joint Council of Progressive Italian-Americans, Inc. Joseph Weydemeyer School of Social Science, St. Louis, Missouri Kibei Seinen Kai (Association of U. S. Citizens of Japanese Ancestry who have returned to America after studying in Japan) Knights of the White Camellia Ku Klux Klan Kyffhaeuser, also known as Kyffhaeuser League (Kyffhaeuser Bund), Kyffhaeuser Fellowship (Kyffhaeuser Kameradschaft) Kyffhaeuser War Relief (Kyffhaeuser Kriegshilfswerk) Labor Council for Negro Rights Labor Research Association, Inc. Labor Youth League League of American Writers Lictor Society (Italian Black Shirts) Macedonian-American People's League Mario Morgantini Circle Maritime Labor Committee to Defend Al Lannon Massachusetts Minute Vomen for Peace Maurice Braverman Defense Committee

Michigan Civil A hts Federation Michigan School of Social Science Nanka Teikoku Gunyudan (Imperial Military Friends Group or Southern California War Veterans) National Association of Mexican Americans (also known as Asociacion Nacional Mexico-Americana) National Blue Star Mothers of America (not to be confused with the Blue Star Mothers of America organized in February 1942) National Committee for the Defense of Political Prisoners National Committee for Freedom of the Press National Committee to Win the Peace National Conference on American Policy in China and the Far East (a conference called by the Committee for a Democratic Far Eastern Policy) National Council of Americans of Croatian Descent National Council of American-Soviet Friendship National Federation for Constitutional Liberties National Labor Conference for Peace National Negro Congress National Negro Labor Council Nationalist Action League Nationalist Party of Puerto Rico Nature Friends of America (since 1935) Negro Labor Victory Committee New Committee for Publications Nichibei Kogyo Kaisha (The Great Fujii Theatre) North American Committee to Aid Spanish Democracy North American Spanish Aid Committee North Philadelphia Forum Northwest Japanese Association Ohio School of Social Sciences Oklahoma Committee to Defend Political Prisoners Oklahoma League for Political Education (See Communist Political Association) Original Southern Klans, Incorporated Pacific Northwest Labor School, Seattle, Washington Palo Alto Peace Club Partido del Pueblo of Panama (operating in the Canal Zone) Peace Information Center Peace Movement of Ethiopia People's Drama, Inc. People's Educational Association (Incorporated under name Los Angeles Educational Association, Inc.), also known as People's Educational Center, People's University, People's School People's Educational and Press Association of Texas People's Institute of Applied Religion People's Radio Foundation, Inc. Philadelphia Labor Committee for Negro Rights Philadelphia School or Social Science and Art Photo League (New York City) Political Prisoners' Welfare Committee

Polonia Society of the IWO Progressive German-Americans, also known as Progressive German-Americans of Chicago Proletarian Party of America Protestant War Veterans of the United States, Inc. Provisional Committee of Citizens for Peace, Southwest Area Puertorriquenos Unidos (Puerto Ricans United) Quad City Committee for Peace Revolutionary Workers League Romanian-American Fraternal Society Russian American Society, Inc. Sakura Kai (Patriotic Society, or Cherry Association -composed of veterans of Russo-Japanese War) Samuel Adams School, Boston, Massachusetts Santa Barbara Peace Forum Schappes Defense Committee Schneiderman-Darcy Defense Committee School of Jewish Studies, New York City Seattle Labor School, Seattle, Washington Serbian-American Fraternal Society Serbian Vidoudan Council Shinto Temples Silver Shirt Legion of America Slavic Council of Southern California Slovak Workers Society Slovenian-American National Council Socialist Workers Party, including American Committee for European Workers' Relief Socialist Youth League Sokoku Kai (Fatherland Society) Southern Negro Youth Congress Suiko Sha (Reserve Officers Association, Los Angeles) Tom Paine School of Social Science, Philadelphia, Pennsylvania Tom Paine School of Westchester, New York Tri-State Negro Trade Union Council Ukrainian-American Fraternal Union Union of American Croatians Union of New York Veterans United American Spanish Aid Committee United Committee of Jewish Societies and Landsmanschaft Federations, also known as Coordination Committee of Jewish Landsmanschaften and Fraternal Organizations United Committee of South Slavic Americans United Harlem Tenants and Consumers Organization United May Day Committee United Negro and Allied Veterans of America Veterans of the Abraham Lincoln Brigade

Veterans Against Descrimination of Civil Rights Congress of New York (See Civil Rights Congress) Virginia League for People's Education (See Communist Political Association) Voice of Freedom Committee Walt Whitman School of Social Science, Newark, New Jersey Washington Bookshop Association Washington Committee to Defend the Bill of Rights Washington Committee for Democratic Action Washington Commonwealth Federation Washington Pension Union Wisconsin Conference on Social Legislation Workers Alliance (since April 1936) Workers Party, including Socialist Youth League Yiddisher Kultur Farband Young Communist League Yugoslav-American Cooperative Home, Inc. Yugoslav Seamen's Club, Inc.

FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

	()		
Name of Employee:	H. LYNN EDWARDS		
Where Assigned:	Administrative (Division)	Personnel Section (Section, Un	
Payroll Title:	Special Agent	. ,	<u> </u>
Rating Period: from _	4/1/53	to <i>3/31/54</i>	
. /			Employee's
ADJECTIVE RATING:		CTORY atisfactory, Unsatisfactory	Initials
Rated by:	Malain v Signature	Asst Air.	3/3/54 Date
Reviewed by:	Signature	Title	Date
Rating approved by:	Signature	Title	APR 30 1954 Date
a may au	TYPE OF	() Administrative () 60-day	9 1056

NARRATIVE COMMENTS

Note:

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

PERFORMANCE RATING GUIDE FOR INVESTIGATIVE PERSONNEL

(For use as attachment to Performance Rating Form No. FD-185)

Name of Employee H. LYNN EDWARDS	Title Special Agent
Administrative Division	. Rating Period: from 4/1/53 to 3/31/54
RATING GUIDE	AND CHECK-LIST
Rate items as follows: Outstanding (exceeding excellent and deserving special commendation of the statisfactory (ranging from good to excellent but not sufficient to rate Unsatisfactory. No opportunity to appraise performance during rating period. Guide for determining adjective rating: An Outstanding' rating conform TO 185	
(1) Personal appearance. (2) Personality and effectiveness of his personal contacts. (3) Attitude (including dependability, cooperativeness, loyalty, enthusiasm, amenability and willingness to equitably share work load). (4) Physical fitness (including health, energy, stamina). (5) Resourcefulness and ingenuity. (6) Forcefulness and aggressiveness as required. (7) Judgment, including common sense, ability to arrive at proper conclusions; ability to define objectives. (8) Initiative and the taking of appropriate action on own responsibility. (9) Planning ability and its application to the work. (10) Accuracy and attention to pertinent detail. (11) Industry, including energetic consistent application to duties. (12) Productivity, including amount of acceptable work produced and rate of progress on or completion of assignments. Also consider adherence to deadlines unless failure to meet is attributable to causes beyond employee's control. (13) Knowledge of duties, instructions, rules and regulations, including readiness of comprehension and 'know how' of application. (14) Technical or mechanical skills. (15) Investigative ability and results: (a) Internal security cases (b) Criminal or general investigative cases (c) Fugitive cases (d) Applicant cases (e) Accounting cases (f) Physical surveillance ability.	(17) Firearms ability. (18) Development of informants and sources of information. (19) Reporting ability: (a) Investigative reports (b) Summary aboute- (c) Memos, letters, wires (Consider: conciseness; clarity; organization thoroughness; accuracy; adequacy and pertinency of leads; administrative detail.) (20) Performance as a witness. (21) Executive ability: (a) Leadership (b) Ability to handle personnel (c) Planning (d) Making decisions (e) Assignment of work (f) Training subordinates (g) Devising procedures (h) Emotional stability (i) Promoting high morale (j) Getting results (22) Ability on raids and dangerous assignments: (23) Organizational interest, such as making of suggestions for improvement. (24) Ability to work under pressure. (25) Miscellaneous. Specify and rate: Dictation ability Automobile driving ability
, , ,	ch as security, criminal, applicant squad, or as resident Agent, supervisor, instruc-
B. Specify employee's most noteworthy special talents (such as investigator Desk Man	, desk man, research, instructor, speaker):
C. (1) Is employee available for general assignment wherever needs of services (2) Is employee available for special assignment wherever needs of services (2) is employee available for special assignment wherever needs of services (2) is employee available for special assignment wherever needs of services (2) is employee available for special assignment wherever needs of services (2) is employee available for special assignment wherever needs of services (2) is employee available for special assignment wherever needs of services (3) is employee available for special assignment wherever needs of services (3) is employee available for special assignment wherever needs of services (3) is employee available for special assignment wherever needs of services (3) is employee available for special assignment wherever needs of services (4) is employee available for special assignment wherever needs of services (4) is employee available for special assignment wherever needs of services (4) is employee (4) is employed (4) is employee (4) is employee (4) is employee (4) is employed	rice require? Yes (If answer is not 'yes', explain in narrative comments.) ice require? Yes (If answer is not 'yes', explain in narrative comments.)
D. Has employee had any abnormal sick leave record during rating period:	MO (If so, explain in narrative comments.)
ADJECTIVE RATING: SATISFACT Outs	ORY standing, Satisfactory, Unsatisfactory

H. LYNN EDWARDS
PERSONNEL OFFICER, GS-15
ADMINISTRATIVE DIVISION
EOD 2-10-41
ANNUAL PERFORMANCE RATING
APRIL 1, 1953 - MARCH 31, 1954

During the rating period Mr. Edwards has continued to perform his duties as Personnel Officer of the Bureau in an excellent manner.

During the year he received the following letters of censure:

April 14, 1953, failure of Personnel Section to prepare in advance a congratulatory letter and scroll to be presented to Lemuel H. Ferguson on the occasion of his completion of thirty years of service; April 28, 1953, eleven instances of inaccuracy found in a review of record cards set up covering service award letters; March 4, 1954, inexcusable negligence on part of employees of the Service Award Unit in failing to address an appropriate letter to Special Agent on the occasion of his tenth anniversary in

on the occasion of his tenth anniversary in the Bureau; March 17, 1954, as a result of a survey made into handling of the Personnel Guidance Program, which reflected a number of delinquencies in supervision within the Administrative Division.

None of the above censures were for shortcomings of Mr. Edwards in the personal performance of his duties but were because of certain employees in the Personnel Section not effectively performing their duties.

Mr. Edwards was commended on March 23, 1954, for valuable services rendered to the Bureau in connection with the survey of the grade GS-10 Special Agent position recently made by the Civil Service Commission.

Mr. Edwards consistently demonstrates his interest in the work of the Bureau. He has been exceptionally conscientious and painstaking in the performance of his duties as Personnel Officer. His sincere interest in, and appreciation of, the many problems confronting employees throughout the service merit the high degree of confidence placed in him. His ability to understand these problems and his untiring efforts to assist in solutions, together with his tact in handling the most delicate personnel matters, have been of invaluable service to the Bureau and its employees.

b6 b7C Due to his many contacts with representatives of the Civil Service Commission he has been able to guide Commission representatives in their audits of positions within the Bureau. He has been able to keep the Bureau abreast of many matters of interest due to his close liaison with such representatives.

He has performed an outstanding job in handling contacts with the Army, Navy and Air Force Medical Groups affording examinations to Special Agent personnel of the Bureau. Due to his contacts many services have been made available to Agent personnel by the above agencies which would not have been possible otherwise.

He has continued to perform long hours of voluntary overtime, being available day and night.

He is particularly conscientious concerning all of the duties performed in the Personnel Section and is constantly striving to insure that the duties performed in that Section are entirely satisfactory.

He has a deep loyalty to the Director and the Bureau and possesses the necessary qualifications to assume higher administrative and executive duties in the Bureau. I am well pleased with the manner in which he has performed his duties and feel that in his assignment as Personnel Officer he is doing an excellent job.

100

May 12, 1954

PERSONAL

Mr. H. Lynn Edwards Federal Bureau of Investigation mashington, D. C.

Dine Mir. milwards:

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Thank you so much for your letter of congraidlations upon my Thirdeth Anniversary. Your kind remarks were most heart warming and I am deeply appreciative of your remembering me on this occasion.

with best wishes, I am

Sinciscly,

15 1 - Sinding

JEH:EH:b

Mr. Tolson

Mr. Boardman

Mr. Nichols

Mr. Belmont

Mr. Glavin

Mr. Harbo

Mr. Rosen

Mr. Tracy

Mr. Nohr

Mr. Winterrowd

Mr. Holloman

Miss Gandy

77-13 - 771 P. ... DATS - 731 P. ... DATS - 731 P. ... بعشا يرشخ كم

H. LYNN EDWARDS

May 10, 1954 Mr. M.hr.

Mr. Boardman
Mr. Nichols
Mr. Belmont
Mr. Glavin
Mr. Harbo
Mr. Rosen
Mr. Temm
Mr. Trecy
Mr. M.hr
Mr. Winterrowd
Tele. Room
Mr. Hollman
Miss Gandy

Mr. Tolson.

Mr. J. Edgar Hoover, Director Federal Bureau of Investigation Washington, D. C.

Dear Mr. Hoover:

As one of your Bureau employees, I feel particularly privileged to be able to congratulate you on your 30th anniversary as Director of the Federal Bureau of Investigation which you celebrate today.

In this turbulent era when even fundamentals seem to be threatened with change, it is comforting that the high standards you defined for the Bureau 30 years ago have been its "ten commandments" with inexorable constancy. In my humble opinion, the FBI under your leader—ship has been truly like the parabolic "grain of mustard seed" and I am confident historians will have no difficulty assigning you and the great institution you have fashioned to an exalted spot in American, not to mention world, history.

For the public good, I trust you will see fit to continue as Director for many years to come.

Sincerely yours,

hynn (Edwards

relanister of 1/2/50

Office Memorindum . United STATE DATE: June 8, 1954)

FROM .

SUBJECT :

J. P. Mohr

REPLACEMENTS FOR PERFORMANCE RATING BOARD OF REVIEW AND ETFICIENCY AWARDS COMMITTEE

Prior to the retirement of Mr. Glavin on May 28, 1954, he had served as the Agency member of the Bureau's Performance Rating Board of Review and Mr. Tracy, prior to his retirement; and served as alternate for Mr. Glavin. In addition, Mr. Quinn Tamm been serving as the Agency representative, as distinguished from member, of the Performance Rating Board of Review.

You will recall that the Performance Rating Board of Review was set up in accordance with the provisions of the Performance Rating Act of 1950 as implemented by the Civil Service Commission. The purpose of the Board is to review the rating of any employee wherein an appeal has been made by the employee in connection with the rating afforded him. The purpose of the Agency member is to represent the Bureau on the Board whereas the Agency representative is responsible for presenting the Bureau's side of the case if an appear should be To date there have been no appeals to the Board by any Bureau employee.

The Civil Service Commission was advised by letter dated June 17, 1952, that Messrs. Glavin, Tracy and Tamm would berve in their respective capacities for an indefinite period.

In addition to Mr. Glavin's membership on the Performance Rating Board of Review he also had been designated by the Director to serve as a member of the Efficiency Awards Committee of the Department. A memorandum from Mr. S. A. Andretta, Administrative Assistant Attorney General, to all employees of the Department dated August 17, 1953, contained information to the effect that a new Efficiency Awards Committee had been established. This memorandum listed the Assistant Director, Administrative Division, FBI, Mr. W.
Richard Glavin as a member of the new Efficiency Awards Committee.

RECOMMENDATIONS

2000 BEEL SEED AREA In view of the recent retirement of Messrs. Glavin and Tracy the following recommendations are submitted: (1) That the Civil Service Commission be advised that I, as the Assistant Direction of the Civil Service Commission of Civil Service Commis

Attachments (2)

of the Administrative Division, have been designated to replace Mr. Glavin as the Agency member of the Performance Rating Board of Review and that Mr. Quinn Tamm has been designated to replace Mr. Tracy as the alternate.

(2) That the Civil Service Commission be advised that Mr.
1 L. Edwards, Personnel Officer, Administrative Division, has been usuignated to replace Mr. Tamm as the Agency representative.

(3) It is further recommended that the Department be advised that I, as the Assistant Director of the Administrative Division, have been designated to replace Mr. Glavin as the Bureau's member of the Efficiency Awards Committee. If you approve, appropriate letters to the Civil Service Commission and to the Department are attached.

John he

81 W

UNITED STATES CIVIL SERVICE COMMISSION WASHINGTON 25, D. C. June 14, 1954 Honorable John Edgar Hoover St. L. Brewsond Director, Federal Bureau of Investigation United States Department of Justice Washington 25, D. C. Dear Mr. Hoover: This is to acknowledge your letter of June 9, 1954, directed to Mr. Philip Young, Chairman, United States Civil Service Commission relative to the statutory performance rating board of review for the Federal Bureau of Investigation. It is noted that Mr. John P. Mohr has been designated to serve as Department Member and Mr. Quinn Tamm as Alternate Department Member for the Board. Edwards has been designated to It is also noted that Mr. (H. serve as Department Representative. The records of the Commission have been made to reflect these changes. Sincerely yours RECEIVED

U H

> Nichols: Belmont

Honorable Philip Young Chairman. U. S. Civil Service Commission Weshington 25, D. C.

RE: PERTURBANCE RATING BOARD OF REVIEW

Ny dear Kr. Youngs

With further reference to by letter dated June 17, 1952, opnorratny the membership of the VBI Performance Rating Board of Roulew, you are advised that Kr. T. R. Glavin, the Agency nember of the Board and Hr. J. J. Tracy, the alternate Agency member, have recently retired from the service of the Tederal Pureau of Investigation. Accordingly, Br. John F. Wehr has been designated to replace Ur. Clavin as Agency member and Mr. Quian Tamm hee been designated to replace Mr. Tracy as alternate. Since br. Team had been serving as Agency representative prior to his designation as alternate agency member it is necessary to designate a new Agency representative and Mr. H. L. Minards has been so designated.

> The above to subsitted for your infernation. Sincerely yours,

> > John Edgar Hoover Director

Clegg Glavin Harbo EJIzbak Rosen

Mohr Trotter

MELLOW DUPLICATE JUN 9 1954

MAILED

RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

I certify that I have received the following Government property for official usa:

Handbook for Personnel Assistants and Counselors #20

READ

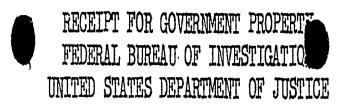
The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE

IT IN ANY WAY.

E Windowskins John MET

Very truly yours,

H. L. Edwards, S



I certify that I have people the following Government property for official use: returned

Key to closet in 5261

2 filing cabinet keys

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

7/le / WAD

Very truly yours,

H. Lynn Edwards, SAfur

TO

MR. GLAVIN

DATE: May 19,1954

b7C

FROM

N. P. Callahan

SUBJECT:

AVAILABILITY OF SPECIAL AGENT PERSONNEL

Reference is made to SAC Letter 54-25, dated May 14, 1954, setting forth the present Bureau policy regarding the requests for transfer for personal reasons. further, the SAC Letter points out that the Bureau should be advised by May 24, 1954, of those Agents who do not consider themselves available for assignment wherever their services may be needed.

Please be advised that the following Special Agents, assigned to the Administrative Division, have reviewed the contents of SAC Letter 54-25 and have stated that they are available for assignment anywhere their services are needed:

7h L1 -10 = 0 =

Adams, J. B.
Benjamin, G. G.

Callahan, N. P.
Cavanaugh, J. I.
Clark, W. E.
Davidson, C. R.
Davidson, L. L.
Edwards, H. L.
Gauthier, L. J.
Gunsser, A. P.
Hereford, F. D.

Hunsinger. R. J

Hyde, W. S.
Ingram, E. J.
Johnson, J. S.
*Leishear, W. E.
-McDaniel, N. E.
Morrell, D. C.
Nally, T. J.
Renneberger, R. C.
Rogers, C. L.
Smith, C. Q.

Tavel, W. S.

*As you know, Mr. Leishear is presently on limited duty and he is receiving treatments at the U. S. Naval Hospital, and he has stated that otherwise he is available for assignment whereever his services are needed.

Travers, P. G.

GHPGT: bja

30 JUN 381954

STANDARD FORM NO. 54





Office Memorandum • United States Government

TO

Mr. Mohr

DATE:

July 21,1954

FROM :

H.L. Edwards

SUBJECT:

H. LYNN EDWARDS Special Agent Personnel Officer Boardman
Nichols
Belmont
Glavin
Harbo
Rosen
Tamm
Tracy
Mohr
Winterrowd
Tele. Room
Holloman
Miss Gandy

For your information on Thursday, July 15, 1954, while on official business in my personally owned car I over parked at a meter on 15th Street between New York Avenue and H Streets, NW and received a ticket for which I have paid the customary \$3.00 fine at Precinct No. 3.

In my contact with the Precinct no mention was of course made of my employment with the Bureau.

This is submitted for information purposes only.

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SPECIAL AGENT

Edwards, H. Lynn

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Mr. Mohr

-Laboratory

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9-13-54

H. L. Edwards

BIWEEKLY CONFERENCE TO CORRELATE PERSONNEL MATTERS AMONG THE VARIOUS DIVISIONS

You will recall the Director's memorandum of August 27, 1954, addressed to all Seat of Government officials advising them that biweekly conferences would be held in the Administrative Division by the Personnel Officer with representatives of the various Seat of Government divisions designated by them; such conferences to have the purpose of promoting greater correlation and coordination through discussions of various personnel matters affecting all divisions.

Each Assistant Director has now submitted the names of the Special Agent representative for his division as well as the clerical representative in those divisions other than the Training and Inspection Division and the FBI Laboratory. The names submitted are as follows:

Special Agent R. C. Anderson, <u>EOD</u> 9-22-36, GS-14, dentification \$9600. Personnel Clerk (Employee Relations), EOD 10-15-34, GS-8 \$5245 raining & Inspection Special Agent P.H. Stoddard, EOD 7-1-40, GS-13,\$8360 Special Agent H. L. Edwards, Personnel Officer, EOD dministrative 2-10-41, GS-15, \$11,050 - Alternate: W.S. Tavel, Special Agent, EOD 9-8-41, GS-14, \$9600 Miss Hilda Guigon, Administrative Clerk, EOD 8-4-24, GS-9, \$5560 Records & Communications Special Agent Lester E. Short, EOD 6-16-41, GS-14 \$9800 Personnel Clerk (Employee EOD 2-7-33, GS-8 \$5120 Relations) b6 b7C Domestic Intelligence Special Agent Emory M. Gregg, EOD 9-14-42, GS-14, Clerk-stenographer, EOD 12-5-34 \$4955 Agent Roy E. Wood, EOD 1-3-42, GS-14, \$9800 Investigative Secretary-stenographer, EOD 8-10-42, GS-6, \$4170

Special Agent R. C. Feehan, EOD 1-10-35, GS-14,\$9600

Copy 46

The first of these meetings will be held Friday afternoon, September 17, 1954 at 2:30 P.M., and successive meetings according to instructions will be held at two-weekly intervals thereafter.

The foregoing is submitted for information purposes.

OK JPM 9/13

August 4, 1954

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Wach-	National ington 25, D. C	Scier	ice:	Four	dat:	ion
		• I				
Dear						

I have your letter of July 20, 1954 addressed to the Attorney General concerning the current study of the Foundation of the Nation's efforts and needs in the field of science covering activities of the Federal and State government in both the natural and social sciences.

Pursuant to your request for the designation of a liaison representative, Mr. H. Lynn Edwards has been designated for the Federal Bureau of Investigation and for the Immigration and Naturalization Service.

Mr. Edwards may be reached on Code 175, Extension 887, and on Code 1237, Extension 301.

On behalf of the Attorney General I wish to assure you of our full cooperation and interest in the study which you are making.

SF-54 removed

SF-54 removed

Souther Doubles

State 7-11-16-12

Sincerely yours,

Acting Administrative
Assistant Attorney General

D 3 OCT 14 1954

H. LYNN EDWARDS
Personnel Officer
Administrative Division
EOD 2-10-41
GS-15, \$11,050

ASSISTANT DIRECTOR MOHR: Mr. Edwards is presently Personnel Officer of the Bureau. He has been assigned to the Administrative

Division since June 2, 1943.

He is an excellent employee, has an excellent know-ledge of his duties and responsibilities as Personnel Officer of the Bureau, and I rate him as one of the most outstanding employees of the Bureau. He is extremely conscientious, loyal, and has a tremendous insight into the problems which arise in an organization the size of the Bureau. His every effort is directed toward the solution of any problems which arise and he exercises the best of judgment in his recommendations and arriving at solutions to the problems presented to him.

I not only feel that he should be continued in his present position as Personnel Officer of the Bureau because of the excellent job he is doing but I also feel that he has capacity for further advancement and more responsibility in an executive position in the Bureau.

INSPECTOR STRONG: Mr. Edwards has been assigned to the Personnel Section for several years and has been Personnel Officer since April 1947. He is conscientious and appears to be qualified for his present assignment. He has no problems and is interested in advancement. He is available but prefers his present assignment.

INSPECTION REPORT
ADMINISTRATIVE DIVISION
INSPECTOR F. H. STRONG
AUGUST 6, 1954
JPM:mfs

7 AUG 12 1954

n NW

October 6, 1954

PERSONAL AND CONFIDENTIAL

Ur. H. Lynn Edwards Federal Bureau of Investigation Jashington, D. C.

Dear Mr. Edwards:

As a result of a review and analysis of the facts relating to the excessive delay in the final submission of a memorandum recomending action to be taken in response to a letter from the Los Angeles Police Pepartment requesting information with respect to the Bureau's position clastification of fingerprint positions it has been noted that this matter was handled in the Personnel Section and was under your general supervision as Personnel Officer. As you know, there was a delay of two weeks before the memorandum recommending appropriate action was finally submitted and during this time the matter came to your attention and you instructed that a change be made in the originally proposed action.

It was incumbent upon you thereafter to exercise the necessary supervision and to follow upon the handling of the memorandum in order to insure that no unnecessary delay transpired. Fou failed to do this and, accordingly, it is desired to point out to you that in the future you will be expected to give more careful attention to such problems and to take appropriate action to prevent any similar delays in responding to correspondence the Bureau.

John Edgar Hoover
Lirector

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KIN BANK BANKS

Jic'ggs 72cc: Mr. Mohr

Mr. Mohr (Personal Attention)

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October 11, 1954

Personal and Confidential

Mr. H. Lynn Edwards Federal Dureau of Investigation Washington, D. C.

Dear Mr. Edwards:

I am taking this means to tell you how gratified I am with the highly complimentary report the Eureau has received from the Civil Service Commission on their post audit of Bureau nositions as I am aware this project was carried through under your very fine supervision.

To have accomplished this splendid job required the wholehearted concration and enthusiasm of those employees of the Classification Unit and it is certainly tribute to your splendid leadership and Entelligent guidance. I am happy to commend you.

Sincerely yours, Some Co. Mr. Mohr (Personal Attention)

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MAILED 4 OCT 1.2 1954 COMM-FEI

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Sizoo _____ Vinterrowd ___ Tele. Room __ Holloman ____ Jandy ____ Hr. Haar

DATE: 10-4-54

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SUBJECT:

LETTER FROM LOS ANGELES CHIEF OF POLICE W.H. PARKER REQUESTING

FINGERPRINT JOB CLASSIFICATION INFORMATION

This memorandum is submitted to answer the Director's inquiry as to why it took over two weeks to acknowledge a letter dated September 10, 1954, from the Office of Chief of Police W.H. Parker, los Angeles, requesting information concerning the sureau's job classification of fingerprint positions as well as work production standards covering fingerprint work, it being noted that the Bureau's reply went through by cover memorandum dated September 28, 1954.

Letter first routed by Records Section and received in Identification Division on September 14, and by routing slip of same date Special Agent Supervisor G.J. Engert of the Identification Division routed it to Special, Agent Supervisor L. L. / Davidson of the Position Classification Unit in the Administrative Division requesting that Mr. Davidson phone him in it. Upon receipt by Davidson on September 15, he called Engert that morning and it was agreed the acknowledgement should be prepared by the Administrative Division but Engert wanted certain information incorporated in the reply concerning Chief Parker's inquiry on Identification Division fin gerprint work production standards Davidson, pursuant to existing procedure in communicating with police departments, checked with Crime Records Section concerning our relationships with Chief Parker and was advised that the relationship has not been good and that current instructions require that there be no contact with Parker without prior Bureau authority in view of his criticism of the Bureau's civil rights investigations and his critical attitude toward the Director. Crime Records Section suggested using a blue notepaper letterhead addressed to Chief Parker but to have the letter delivered by the SAC. Accordingly Davidson assembled the detailed fingerprint information consisting of two typewritten pages of technical information concerning fingerprint classification standards of the Civiariservice Commission as applied to the Bureau fingerprint jobs and this together with the cover memorandum outlining the situation at the Los Angeles Police Department and the proposed letter dated Monday, September 20 to Chief Parker was transcribed and forwarded to me for review and initialing on Friday, September 17. It was reviewed by me on Saturday September 18, and returned to Davidson on "see me" because of my disagreement with the use of blue notepaper letterhead or any latter to which potter over the Director's signature and also Attachments YEAR OF THE

cc: Mr. Cavanaugh HLE:ep

RECEIVED - MOHR

7 8 OCT 25 1954

Tolson

because of horize to check all information being given out with the classification people at the Civil Service Commission to make certain it was current, I having been recently informed that Civil Bervice Commission was working on revision of certain of the job standards. Returned material received by Davidson, Monday September 20. discussed with me Tuesday September 21. Efforts made to check with contact at Civil Service Commission, which could not be done until Friday, September 24, because of her absence from Commission on "special" Letter redictated by Davidson Monday September 27 in form of no letter to Los Angeles Police Department and in lieu thereof sending all material to SAC, Los Angeles with instructions to personally handle. Material returned to me September 28 by Mr. Mohr to amend form of handling by instructing SAC at Los Angeles to deal directly with of the Records and Identification Division of Captain the Los Angeles Police Department who is in Chief Parker's office and who had signed the letter from Parker. Amendment made same date (September 28) and material went through after review by Mr. Mohr, Mr. Trotter for the Identification Division, Mr. Sizoo of Mr. Tolson's Office and Mr. Holloman of the Director's Office. b7C

I definitely feel there was too much delay in handling this matter although there are certain mitigating factors consisting of the strained relation between Chief Parker and the Bureau creating certain problems as to the most desirable way of handling the matter as well as the fact that information requested by him was highly technical and subject to change which made it most essential that we assure ourselves of the current accuracy of the information, nevertheless I believe the necessity for prompt acknowledgement of all communications should have been more completely appreciated by Special Agent Supervisor Davidson in making certain that he called my attention to the "see me" on Monday September 20 when he first received it rather than delaying until the following day; and by myself, in not having followed this matter to insure that the necessary information was immediately secured and the necessary changes immediately made so that the letter could go out at the earliest possible time. I have discussed this matter with Mr. Davidson and I myself realize fully the inexcusable delay which I am partially responsible for but I still believe that both Supervisor Davidson and myself should receive letters of censure for this delay and I so recommend.

HA Claret

AND L.L. DAVIDSON

PERMANENT BRIEFS OF THE FILES OF H. L.J.

Office Memorandum • United States Government

DATE:

10-6-54

TO	2	Ur.	Mohr
FROM) _{H• L}	Edwards /
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Formal Report of Civil Service Commission's Post Audit of Bureau Positions

There is attached a detailed memorandum analyzing the final report of the Civil Service Commission's post audit of Bureau position classifications which wastransmitted to us by the Department under cover memorandum of September 29, 1954, requesting that we advise them no later than October 15 of any action we contemplate so that the Department might prepare an overall reply to the Commission. Also summa rized in the attached memorundum is the Commission's report of inspection of the entire Department (other than the FBT) which I secured on 1 strictly confidential loan from a contact at the Commission and which is highly critical cf practically all phases of the personnel management program of the Department proper and of certain rhases of the program of the ther earts of the Bureaus in the Department other than the FPI. The Commission expressly states it did not conduct any inspection of the Bureau because our positions are excepted from the competitive service by law. The report covering the position classification matters consisted of two parts, one frhich was the survey of the Special Agent GS-10 position and which has transmitted to us several months ago from the Department (This you will recall arose from a complaint made by the Treasury Department because they cala not recruit investigators in 35-10. The Commission report showed and the Civil Service Commission Chairman stated that the agent position is correctly classified in GS-10 to which the Director noted "This is good news. The Tre. sury Department lost its present battle to cut us down but they rall try or lin"); the other report just received is the post audit revert covering a representative post audit of 4,964 positions at the Seat of Government and 587 positions in Washington Field Office. No positions found impresently graded and only action taken was submission of five new descriptions all lecause of recent changes in organizational setur or work assignments, none affecting existing grade. The Commission was very complimentary of Rureau's position classification operations and reportm.

Only pending items are: (1) request which we made it cipil Service Commission in August, 1954, Especial exception to the adoption of the 8-812 Commission in August, 1904, experience on the anouth of the Bedle uniform standardized personnel returns and file system which was covered in previously submitted memorandum and next model on this matter is up to the Commission and being closely ifallowed by us and (2) Commission had requested the august of place selected number things SCG supervisory besitions in the finite state of the continuing them on field rolls. Such positions to be those occupied by agents where assignments received and according to the continuing the continuing the continuing the continuing such according to the continuing ments require substantial continutity of incumbent such as specialized Attachment RECENSO-MORE RECT : D-MORE

scientific positions in the Laboratory, specialized positions in Training and Inspection Division and section chief positions. Bureau previously approved having this done at Commission request and division heads have submitted proposed descriptions which Commission has not yet reviewed or furnished advisory opinion regarding proper grade. These being closely followed with Commission.

RECOMMENDATIONS: (1) That a memorandum be sent to Andretta advising him that there is no classification action necessary by the Bureau and that our frequested exception to the adoption of the S-812 system is awaiting further action by the Commission.

Consist of the

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(2) That a notepape letter from the Director be sent to of the Commission who was the inspector who conducted the entire survey and post audit and has been a splendid centact working very diligently on this entire matter with the Burcau's best interests completely at heart. Her survey and post audit represented approximately four months of intermittent work.

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De John Mark

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(3) That letters be sent to Chairman of the Civil
Service Commission, Philip Young, and head of the Commission's Division
of Inspection and Classification Audits, transmitting
copies of our latter to and class monotoning appreciation for the
valuable advice and cooperation of the Commission's inspection staff and
particularly a very good Eureau contact who was incremental
in assigning to this post audit, gave us considerable off-therecord advice and is now handling the super grade positions currently

8).

pending at the Commission). Supple W (4) That letters of appreciation for their efforts which resulted in such a complimentary report be sent to Agent Supervisor

L.L. Davidson and Clerical Supervisor

fication Unit and through them to all clerical employees in the Classi-Dagne and recommend II. Wederada,

Personnel Office, be commended for

his fine supervisor and diciscons

on this project. The fication Unito Upon approval the necessary action will be prompily prepared. 0

HENRY R. PEAR, M. D. , 15 A. M. to 12 M. & 4 to 6 P. M. 400 Pennsylvania Avenue, S. E. Thurs. A. M. Sat. & Sun. Phone: LI. Washington, D. C. If No Answer Call RE. 7-6100 By Appointment Date 1087 iv A. M. to 12 M. & 4 to 6 P. M.

400 Pennsylvania Avenue, S. E. By Appointment Washington, D. C. Phone: Li. 3-M27 If No Answer Call RE. 7-6100 Lyn Edwar **b**6 b7C Date 10870 Refill 0-1-2

HENRY R. PEAR, M. D.

Thurs. A. M. Sat. & Sun.

By Appointment

Washington, D. C.

If No Answer Call RE. 7,6100

Name H. Lynn Edwards

Address

Phone: Lt. 3-7427

If No Answer Call RE. 7,6100

Name H. Lynn Edwards

Convenience

Convenience

Date

Date

10370

7/24/,-4

HENRY R. PEAR, M. D.

Phone: Lt. 3-7427

Phone:

JAN 17 1939

39mfe

b6 b7C February 10, 1955

PERSONAL

Mr. H. Lynn Edwards Federal Bureau of Investigation Washington, D. C.

Dear Mr. Edwards:

I did want to take this occasion to extend to you my best wishes and congratulations upon your fourteenth anniversary with the Bureau. You have contributed much to the Bureau's growth these many years and I am indeed proud to have you as one of my associates.

Sincerely,

Ic Rigar Hoover

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H. Lynn Edwards

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Film No. 805-55

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USNH, NNMC, Bethesda, Md.

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No. 11928

1-14-55

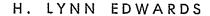
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Normal Electrocardiogram

USNH Bethesda, Maryland

A SOFE

CITION PAINS



February 11,

Mr. Nichols
Mr. Belmont
Mr. Raylo.
Mr. Passors
Mr. Rosen
Mr. Tamm
Mr. Sizoo
Mr. Winterrowd
Tele. Room
Mr. Holloman
Miss Gandy

Mr. Tolson Mr. Boardman

Mr. John Edgar Hoover
Director
Federal Bureau of Investigation
United States Department of Justice
Washington, D.C.

Dear Mr. Hoover:

Yesterday's personal note from you on my fourteenth year in the Bureau was again the high-light of the day and I shall never forget your thoughtfulness. For me, each anniversary strengthens my feeling that working for you has been a rare privilege and a sacred trust which I prize more highly with each passing day.

In my humble opinion, the example of stewardship and leadership you have set and the wisdom, knowledge and understanding which you have constantly provided will always transcend and defy human evaluation. It is my daily hope that my work performance will prove that the lessons you teach are bearing fruit. I trust my words, deeds, and thoughts might never disqualify me for a place on your Bureau team.

Respectfully yours,

1.

hym Edwards

RECORDED-146

5 FEB 15 1955 OFF

55 FEB 16 1955

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Standard Form 88 (Rev. Aug. 1950) PROMULGATED BY BUREAU OF THE BUDGET CIRCULAR A-24

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24. EVES—General (Front and under detection) 25. OPHYMALOSCOPE 26. PUPILS (Separating and reaction) 27. OCHLAR NOTHLY (Liescoints) arounds more action of the continuous content syndromy and conte	X		23. DRUM	S (Perforat	ion)												
25. OPHTMALMOSCOPIC 26. LUNGS AND CHEST (Canada fraction) 27. OCULAR MOTHUT (Lawsconstruments provided more) 28. LUNGS AND CHEST (Andued bereath) 29. HEART (Thrust, size, trightim, sounds) 30. VASCULAR SYSTEM (Vericotities, etc.) 31. ABDOMEN AND VISCEA (Include hersitin) X 32. ANUS AND RECTUM (Vericotities, etc.) 33. BEDOCRINE SYSTEM 34. G-U SYSTEM 35. UPPER EXTREMITIES (Canada france) 37. LOWER EXTREMITIES (Canada france) 38. SPINE, OTHER MUSCULORKELETIAL 38. SPINE, OTHER MUSCULORKELETIAL 39. As before — Appendectiomy (transverse inclision) 39. As before — Appendection 39. As before — Appe	X		24. EYES	-GENERAL	(Visual acus under items	ily and 1 59, 60, a	efraction rd 61)	_									
22. CULNGS AND CHEST (Include breath)	X							_		•							
22. CULNGS AND CHEST (Include breath)	X.							_[
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51. HEIGHT				MEASUREMENT	S AND	OTHER F	INDINGS							,	•	
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'4. SUMMARY OF DEFECTS A	ND DIAGNOSES	s (List diagnoses			s of pla	ain paper	· if nece	ssary)					•	· · · · · · · · · · · · · · · · · · ·		-
4. SUMMARY OF DEFECTS A	nd diagnoses	s (List diagnoses			's of ple	ain paper	if nece	ssary)					•			-
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5. RECOMMENDATIONS—FUR			with item a	numbers)	s of pla	ain paper	· if nece	ssary)		<u> </u>				,		s
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5. RECOMMENDATIONS—FUR	RTHER SPECIAL	LIST EXAMINATIO	o with item o	numbers) TED (Specify)					arms			U	L	,	Е	S
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5. RECOMMENDATIONS—FUR 7. EXAMINEE (<i>Check</i>) ☑ IS ☐ IS NOT QUALIFIED FOR	other special	IST EXAMINATION	owith item of the state of the	numbers) TED (Specify)					arms		P	U	L	H CATEGO	RY	
5. RECOMMENDATIONS—FUR 7. EXAMINEE (Check) 13. IS 15. NOT QUALIFIED FOR 8. IF NOT QUALIFIED, LIST D	RTHER SPECIAL STYPENU ISQUALIFYING	LOUS Phy	owith item of the state of the	numbers) TED (Specify)	and		of		arms		P	U	L	H CATEGO	RY	
75. RECOMMENDATIONS—FUR 77. EXAMINEE (Check) S IS IS QUALIFIED FOR 18. IF NOT QUALIFIED, LIST D	RTHER SPECIAL STYPENU ISQUALIFYING	LOUS Phy	owith item of the state of the	numbers) TED (Specify)	and	d use	of		arms		P	U	L	H CATEGO	RY	
75. RECOMMENDATIONS—FUR 77. EXAMINEE (Check) 18 IS 18 NOT QUALIFIED FOR 78. IF NOT QUALIFIED, LIST D	Strenu Squalifying of physiciai	LIST EXAMINATION IN THE COURT I	owith item of the state of the	numbers) TED (Specify)	and	d use	of		arms		P	U	L	H CATEGO	RY	
74. SUMMARY OF DEFECTS AN ANALYSIS IS QUALIFIED FOR PRINTED NAME 199. TYPED OR PRINTED NAME 199.	Strenu Squalifying of physiciai	LIST EXAMINATION IN THE COURT I	owith item of the state of the	numbers) TED (Specify)	and	d use	of		arms		P	U	L	H CATEGO	RY	E
75. RECOMMENDATIONS—FUR 77. EXAMINEE (Check) 13 IS 15 NOT QUALIFIED FOR 18. IF NOT QUALIFIED, LIST D 19. TYPED OR PRINTED NAME	Strenu Squalifying of physician	LOUS Phy DEFECTS BY ITI	ONS INDICAT	exertion	and	d use	of		arms		P	U	L	H CATEGO	RY	E
75. RECOMMENDATIONS—FUR 77. EXAMINEE (Check) 28 IS 18 NOT QUALIFIED FOR 18. IF NOT QUALIFIED, LIST D 19. TYPED OR PRINTED NAME	Strenu Squalifying of physician	LOUS Phy DEFECTS BY ITI	ONS INDICAT	exertion	and	d use	of		arms		P	U	L	H CATEGO	RY	E
75. RECOMMENDATIONS—FUR 77. EXAMINEE (Check) 13. IS 15. QUALIFIED FOR 18. IF NOT QUALIFIED, LIST D 19. TYPED OR PRINTED NAME 10. TYPED OR PRINTED NAME	Strenu Strenu OF PHYSICIAN OF PHYSICIAN	LOUS Phy DEFECTS BY ITH	Sical EM NUMBER	exertion	and si	d use	of		arms		P	U	L	H CATEGO	RY	E

ATIENT'S LAST NAME—FIRST NAME—MIDDLE NAME	-24		REGISTER NO.		WARD NO.	
,	_		FBT		STAFF CL.	
EDWARDS, HOWARD LYNN		SEX	(Check one)		1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	•
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	EXAM	INATION	REQUESTED			•
	CI	יייטקונ	PA AND LAT			
		ESTED B			DATE OF REQUEST	•
Lbove space for mechanical imprinting, if used)					1-14-55	
RTINENT CLINICAL HISTORY, OPERATIONS, PHYSICAL FINDINGS; AND PROVISIONAL DIAGNOS	s				<u> </u>	•
						b
aily exercises - arm - since Jan - Suspect	a Myo	sit:	is Intercost	alis.		b'
M NO. 805-55			DATE OF REPORT			
LM NO. 805–55 ADIOGRAPHIC REPORT			DATE OF REPORT	·		•
	s the	e hea		N	.b6 .b70	•

10000000 67/17/084-193

ATTACHMENT TO STANDARD FORM 88 (Revised July 21, 1952)

Report of Medical Examination

FOR INFORMATION AND GUIDANCE OF MEDICAL EXAMINER:

The following portions of the attached examination report form need not be completed:

2	67
3	68
11	69
14	71 (unless other
17	examination indi-
62	cates desirable)
65	72

Item 48, the electrocardiogram, is not required unless the examinee is over 35 years of age or unless other examination indicates such is desirable.

If the examinee is an applicant, the Chest X ray and blood type and Rh factor (Items 46 and 49) are not necessary unless the facilities for affording same are readily available to the examiner.

FOR ALL EXAMINEES, WHETHER CLERICAL OR SPECIAL AGENT APPLICANTS OR EMPLOYEES:

The medical examiner should answer the following question:

Examinee qualified for strenuous physical exertion. (Designate which)

FOR ALL MALE EMPLOYEES OR APPLICANTS:

The medical examiner is requested to answer the following:

Does examinee have any defects restricting or prohibiting his participation in defensive tactics and dangerous assignments which might entail the practical use of firearms?

If answer is "yes" please specify.

IT IS ESSENTIAL THAT ALL STATEMENTS IN ITEMS 59, 61, 64 AND 70 PERTAINING TO VISUAL ACUITY, COLOR VISION AND HEARING BE COMPLETED IN DESAILS

Works Trike

Signature Medical Exeminer)

b6 b7С

Date

" WARDER 12 121084-17.

March 17, 1955

PERSONAL AND GOVETRE TIAL

Mr. H. Lynn Edwards Federal Bureau of Investigation Washington, D. C.

Dear Mr. Edwards:

The Bureau has noted that during the past nine weeks you have reviewed and approved five items of outgoing mail containing errors which you failed to detect. apparent that you have not been discharging your responsibilities in this regard with sufficient attention to detail and accuracy.

As you are undoubtedly aware, it is imperative that official correspondence be free from errors. Accordingly, you will be expected to perform this phase of your duties with more care in the future so that it will not again be : necessary to point out to you such shortcomings on your part.

Very truly yours,

2

J. Edgar Hoover

COMM - FBI 1111 - 1000 MAILED 31

John Edgar Hoover Director

DCM: klm (4) 10 W

Tolson . Boardman _ Nichols _

Belmont

Harbo Mohr Parsons Rosen Tamm Sizoo Winterrowd Tele. Room Holloman. Gandy _

Mr. Mohr (Personal Attention) CC:

This letter is based on memorandum from Note: to Mr. Tolson dated 3-11-55, ERC: akc.

55 MAR 24 1955

TANDARD FORM NO. 64

fice Memorandum • UNITED STATES GOVERNMENT

MR. TOLSON TO

DATE: March 11, 1955 Boardman Nichole

FROM :

J. P. MOHR

Tamm'

SUBJECT:

H. LYNN EDWARDS Personnel Officer Administrative Division Sizoo Winterrowd Tele. Room Holloman

ERRORS IN CORRESPONDENCE

During the past nine weeks Mr. Edwards has initialed five items of correspondence containing errors. Three of the errors were strictly typographical in nature and two occurred when the stenographer indicated an incorrect middle initial of a Congressman and Mr. Edwards failed to detect it.

Although Mr. Edwards handles a heavy volume of work on a daily basis, I feel that he has not afforded the processing of signature mail the proper attention it deserves. He has assured me that he fully understands that signature mail should be carefully read prior to approval and that he will do everything possible in the future to detect errors in correspondence.

Mr. Edwards is an excellent employee and I am sure that he will wholeheartedly do his very best to avoid these mistakes in the future.

RECOMMENDATION:

That Mr. Edwards receive a letter of censure for initialing five items of correspondence containing errors during the past nine weeks.

A PERMANENT BRIEF OF MR. EDWARDS! FILE IS ATTACHED.

Attachment

March 25, 1955

Lieutenant	, ·	·	200	JOUR
Chief Staff Clinic	nji uga	26	l van de san	
National Naval M Seth es da Id, Mor	octoca Vicad	Canti	9 9	
Dogr				

Tour kind letter of Berch 13, 1955, hos been received, and I vertainly appropriate your very generous comments.

By association and I have anjoyed our contacte with you and your staff, and it was especially pleasing to be able to extend you a tour of our facilities.

You may be sure that my contetante who not year group will also appreciate your thoughtfulness in writing.

Sincerely yours,

cc - Personnel file of John P. Mohr, with copy of incoming.
cc - Personnel file of Rolf T. Berbo, with copy of incoming.
Loc - Personnel file of H. Lynn Edwards, with copy of incoming.

oc - Personnel file of William B. Hershey, Jr., with copy of incoming oc - Personnel file of Bernard M. Suttler, with copy of incoming.

NOTE: H. Lynn Edwards EOD 2-10-41, GS-15, assigned Administrative Division. William B. Hershey, Jr., EOD 4-1-41, GS-13, assigned Administrative Division. Bernard M. Suttler EOD 7-6-36, GS-14, Administración Becorderow DUFFICATE

MAR 28 1955

HEH sewsekksmbk

W. MOR RECORDED

55 APR 4

true copy

NATIONAL MATAL MEDICAL CENTER

BETHERIA 14, MARY AND

in reply refer to Staff Clinic

March 18, 1955

Ur. J. Edgar Hoover, Director Federal Bureau of Investigation Rashington 25, D. C.

Dear Mr. Hoover:

I wish to express my thanks for the exceptional hospitality extended to the Staff Clinic by your Bureau on last Thursday afternoon,

Our reception by Messrs. Nohr, Edwards, Harbo and Hershey was most gracious and, of course, Mr. Suttler was at his usual best as he conducted us through the Bureau.

It has been extremely satisfying to have the apportunity of working with the members of the Bureau. I have been greatly impressed by these gentlemen and you are certainly to be commended for having molded such a fine organization.

Trusting that we may be of continued service, we are

Respectfully yours,

/s/			
	Lt. MC	PSNE Staff	

b6 b7C RECEIPT FOR GOVERNMENT PROPERTY
FEDERAL BUREAU OF INVESTIGATION
UNITED STATES DEPARTMENT OF JUSTICE

I certify that I have received the following Government property for official use: rethried

OPERATIONS AND PROCEDURES MANUAL ON PERSONNEL MATTERS No. 26

APR 61935

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

Very truly yours,

H. L. Edwards

-			
The Administration	ROS PROSE	t 172	(;s

Office Memorandum . United states government

Teleso

to :	Ur. Nohr	DATE:	4-13-55	Nichols
FROM :	H. L. Edwards	· /	,	Rosen
SUBJECT:	EOD 1-22-51	J.h. 34	timendo	Sizoo Winterrowd Tele. Room
	· Personnel Clerk. GS-	0. 30340		Gandy
	Personnel Section, A	dministrative Division		
	Non-Veteran, Not on	Probation		
		NSMITTING CONTRIBUTION	TO 1955 CANCE.	R DRIVE
	BECAUSE OF IMPROPER	ADDRESS		b6
GTVA DGT	a			b7C
SYNOPSI	2			
Charity gone ou	transmitting the \$1200 Fund to the D. C. canc t under date of 4-8-55 the addressee	rror and recommends app	yees Consolida laving previou led to the Bur at the addres	ted sly cou s. This ip li nary
action.		j	, — · » # _	
address dated 4 precedi	who is the proceed been ascertained to see in reliance on a new -2-55 indicating that had a speech at the same news item no	of 2 parts: (1) address esident of the American not be located in Washi spaper clipping from the had launched the Dist he campaign luncheon in med the crusade chairman	N'Eancer Socie ington. He wa Te Washington trict drive on the Statler	ty but who s made the Star the Hotel ICN
the emp	lovee prepared the cove	r memorandum and letter	r of transmitt	al, relied
an nast	practice of directing	the communication to th	ie president o	f the

This address was obtained from the telephone directory but a subsequent check of the general file on the American Cancer Society contains a mineographed letter dated 1-3-55 enclosing the minutes of their 11,17-54 neeting and states that their offices are now located in the Otis Building at 810 18th Street. Northwest. The proposed move to this new space was also reported to the Bureau in a previous report of their 9-24-54 executive

HLE: lar

"13 3 60 51,32

is located but since the American Cancer Society's headquarters have since been ascertained to be in New York City he is undoubtedly there; and (2) the use of an obsolete office address for the D. C. cancer society chaper.

charitable organization wherever his name is in our possession and where he is located in the same area, this practice being based upon the fact that correspondence from the other charities has ordinarily been over the signature of the president. The news article did not indicate where the president

(2) Enclosures

26 APR 22 1955

committee meeting. Employee prepared the efroneous communication, saw the 9-24 report, but the 1-3-55 report was not seen in the Administrative Division. It has not been the practice to review the administrative file on the charity to obtain information for the purpose of transmitting our be contribution. The indices, however, were checked on as it is byccustomary with all individual addressees before a communication is sent. The error could have been avoided had a telephonic check been made with the D. C. chapter of the society to confirm propriety of sending the contribution to as well as to check the correctness of the address in the telephone directory. This seems to be the most logical and simple way of averting such errors in the future and instructions have been issued placing this into effect.

<u>The cou</u>er memo and the letter in question were prepared by **Mr.**. who is the clerical employee having responsibility for handling the numerous clerical duties in connection with the year-round administration of the FBI Employees Consolidated Charity Fund. the very first error known to me that he has committed in connection with administering this fund, and I think that record speaks for itself because there is an enormous amount of detail day in and day out over the year for which he is responsible. has numerous other responsibilities, and during the period in question which covered his handling of this matter he was engaged practically full time during the work week in conducting tours during the cherry blossom and pre-Easter rush. He came into the office early in the morning before the official beginning of the working day and voluntarily averaged at least 3 hours a night overtime in order to keep his regular work current which he could not do while being detailed to the tour room. This not only helped to avert delinquencies but also solved the otherwise difficult problem of reassigning this work to someone else who would have had to be trained and which would have been difficult because of the generally heavy work load. I have carefully gone over the weaknesses with which caused this error, and I believe the corrective measures will prevent any recurrence. I have a strongly reprimanded him because of the seriousness of any errors which occur.

I also share direct responsibility for this error because I initialled the cover memo and the outgoing letter and did not make any independent checks to confirm the correctness of the addressee and the address. Had I done this the errors would have been detected. I do not think it is logical to require everyone who reviews this mail to make such checks but in view of this error I will insure in the future that at least I will confirm the check with the employee who prepares the communications that such verifications have been made. I have no excuse to advance.

RECOUVENDATIONS			
(1) That the cor	rected letter address address of the D. C	sed to the cruso chapter of the	de chairman, cancer socie
be approved for transmitted	il.		*
ally 1	rank 20	V,	9 d.
Onorth White	113	N. C.	b7C
Contido 14 MM	, A	for. of.	J
in this instance be mitigating circumstances	inistrative action be ecause it is felt the outlined above are su	ifficient.	and the
•	Recommend	Peter	Laure,
	of censure 4/13	-	d'
·	V V	*	
(3) That I rece the fact that the address this instance.	ive a letter of censuee and address verif	ure for failure ications had bee	to confirm n made in
	Jagar	1 2	
	78m V	me.	
	•	A.	
			Ъ6 Ъ7С
A DEDUANTUM ROTER OF THE	PERSONNEL FILE OF		S ATTACHED.

- 3 -

A PERMANENT BRIEF OF THE PERSONNEL FILE OF

April 7, 1955

Mr. H. L. Edwards Federal Bureau of Investigation Washington, D. C.

Dear Mr. Edwards:

I am pleased to acknowledge receipt of a suggestion which you have made concerning memoranda. Your suggestion will be carefully considered and you will be advised in the event it is adopted.

The Bureau appreciates your attention to methods for improving the efficiency of its operations and I hope you will continue to submit such ideas as may come to you.

Sincerely yours,

J. Edgar Hoover

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	1		ILE	D 3:	Į.

Boardman Nichols ...

Belmont

Harbo _

Mohr ___ Parsons

losen .

amm ______ izoo _____ interrowd _ iele. Room ____ iolloman ____ cc: Mr. Mohr

hod (Suggestion # 182-55)

Referred to Divisions 1, 2, 3, 4, 5, 6, and 7 for views 4/6/55 - hcc

(4) Based on Merra H.L. Edwards To AIR, Mohr

B

F6 APR 13 1955

Win 150

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UNITE STATES DEPARTMENT OF JUST E

WASHINGTON 25, D. C.

In Reply, Please Refer to File No.

May 10, 1955

Director Federal Bureau of Investigation United States Department of Justice Washington, D. C. 1 b. a. Frank

Dear Sir:

For inclusion in the fund to be paid to the designated beneficiary of any Special Agent of the FBI who has previously contributed to this fund and who dies from any cause except self-destruction while employed as a Special Agent, I amforwarding herewith (by CHECK - MONEY ORDER) the sum of \$10, payable to the Assistant Director, Administrative Division, FBI, to be included in said fund. Payment will be made for death by self-destruction after the Agent has been a member of the fund for a continuous period of two years. It is understood and agreed that the sum tendered herewith is a voluntary, gratuitous contribution to said fund which I understand is to be administered in the following manner.

The Director of the FBI will appoint a committee which shall consider all matters pertaining to the acquisition, safe keeping and expending of said fund, which committee will recommend appropriate action to the Director in pertinent matters. The Assistant Director of the Administrative Division of the FBI shall receive all contributions and account for same to the Director. Upon the death of any Special Agent who is a member of said fund the appointed committee will consider the case and submit a recommendation to the Director as to its conclusions. Appropriate instructions will then be issued to the Assistant Director of the Administrative Division, directing him to pay to the designated beneficiary the sum of \$10,000. The liability of the fund shall not under any circumstances exceed the amount of monies in the fund at the time any liability shall occur. The following person is designated as my beneficiary for FBI Agents' Insurance Fund:

any liability shall occur. The following person is de	signated as my be	neficiary for FB	I Agents'	Insurance Fund
Name Constance N. Edwards	_Relationship	Wife	Date5	-10-55
Address 2707 Longstreet Court, Falls				
The following person is designated as my ben death benefit to beneficiary of agents killed in the 1	eficiary under the			
Neme Constance M. Edwards	Relationship	Wife	_Date	5-10-55
Address 2707 Longstreet Court, Falls	Church, Va.	•		<u> </u>
3/15 MAY 15 1966		Very truly	Edwar	



May 23, 1955

PERSONAL AND CONFIDENCIAL

Mr. H. Lynn Edwards Federal Fureau of Investigation Washington, D. C.

Dear hr. Edwards:

I am indeed grateful for your services in connection with the attorney General's Staff Conference which was held at the FBI Academy on May 20-21, 1955. Thank you for your interest and valued help.

Sincerely yours, J. Edgar Hoover

TECEIVED SI SCHOOL PARTY P. T.

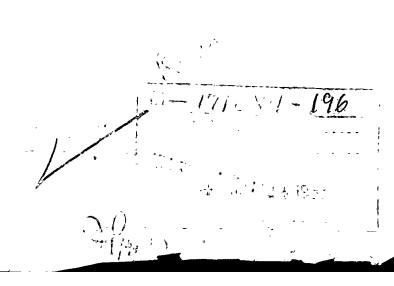
cc: Mr. Mohr Mr. Harbo

EDM: hec (5)

MAY 20 1955

10150n
Boardman
Nichols
Belmont
Harbo
Mohr
Parsons
Rosen
Tamm
Sizoo
Winterrowd
Tele. Room
Holloman
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FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

REPORT OF PERFORMANCE RATING

	O				
Name of Employee:	H. LYNN ED	WARDS			
Where Assigned:	ADMINISTRA (Division		SION, PERSONNEL (Section, U		
Payroll Title:	PERSONNEL	OFFICER			
Rating Period: from	<i>APRIL 1, 19</i>	<i>54</i>	to <u>MARCH</u> 31, .	1955	
ADJECTIVE RATING:	Out	SATISFAC standing, Satisfa	TORY actory, Unsatisfactory	E	Employee's Initials
Rated by:	Signature	hr	Assistant Dire	ctor 3/3 Dat	1/55 te
Reviewed by:	Signature	alson	Associate Dire	ctor <u>3/3</u> Da	1/55 te
Rating approved by:	Signature	rhr_	Assistant Director Title	JÜN 13	
		TYPE OF R	PORT 67-/	7.1.1.1.4.4	197
	(x) Official (x) Annual	RECORDED - L	() Administrative () 60-day () Transfer	gial and	
26 JUN 16 1955			() Separation () Special	infrom service	Papper.

NARRATIVE COMMENTS

Note:

The regulations require that OUTSTANDING ratings be supported by a statement in writing setting forth IN DETAIL the performance IN EVERY ASPECT and the REASONS for considering each worthy of SPECIAL COMMENDATION.

UNSATISFACTORY ratings must be supported by a statement in writing stating (1) WHEREIN the performance is unsatisfactory, (2) the facts of the (90 day) PRIOR WARNING, and (3) the efforts made AFTER THE WARNING TO HELP the employee bring his performance up to a satisfactory level.

PERFORMANCE RATING GUIDE FOR INVESTIGATIVE PERSONNEL

(For use as attachment to Performance Rating Form No. FD-185)

Name of Employee H. LYNN EDWARDS	Title PERSONNEL OFFICER
The of Employee.	Rating Period: from <u>4/1/54</u> to <u>3/31/5</u> 5
RATING GUIDE A	ND CHECK-LIST
Note: Only those items having pertinent bearing on employee's performance Rate items as follows: Outstanding (exceeding excellent and deserving special commendation) Satisfactory (ranging from good to excellent but not sufficient to rate of Unsatisfactory. No opportunity to appraise performance during rating period. Guide for determining adjective rating: An Outstanding' rating cannot be justified unless all elements rated are 'plus', and as set out on the reverse of form FD-185. So far as 'Satisfactory' and 'Unsatisfactory' ratings are concerned, it is impossible to marks because such would presume equal weight for all elements rated. Good judglight of the elements rated. All minus marks must be supported by narrative detail set out on the reverse of form FD-185.	utstanding). in addition, of course, supporting comments must comply with the requirements
(1) Personal appearance. (2) Personality and effectiveness of his personal contacts. (3) Attitude (including dependability, cooperativeness, loyalty, enthusiasm, amenability and willingness to equitably share work load). (4) Physical fitness (including health, energy, stamina). (5) Resourcefulness and ingenuity. (6) Forcefulness and aggressiveness as required. (7) Judgment, including common sense, ability to arrive at proper conclusions; ability to define objectives. (8) Initiative and the taking of appropriate action on own responsibility. (9) Planning ability and its application to the work. (10) Accuracy and attention to pertinent detail. (11) Industry, including energetic consistent application to duties. (12) Productivity, including amount of acceptable work produced and rate of progress on or completion of assignments. Also consider adherence to deadlines unless failure to meet is attributable to causes beyond employee's control. (13) Knowledge of duties, instructions, rules and regulations, including readiness of comprehension and 'know how' of application. (14) Technical or mechanical skills. (15) Investigative ability and results: (a) Internal security cases (b) Criminal or general investigative cases (c) Fugitive cases (d) Applicant cases (e) Accounting cases (16) Physical surveillance ability. A. Specify general nature of assignment during most of rating period (such a tor, etc.):	
B. Specify employee's most noteworthy special talents (such as investigator, de C. (1) Is employee available for general assignment wherever needs of service (2) Is employee available for special assignment wherever needs of service (2)	require? <u>Yes</u> (If answer is not 'yes', explain in narrative comments.)
D. Has employee had any abnormal sick leave record during rating period?	
ADJECTIVE RATING:	SFACTORY ding Satisfactory Unsatisfactory

H. LYNN EDWARDS Personnel Officer

Mr. Edwards during the rating period has functioned as Personnel Officer of the Bureau. He is intelligent, alert, and has made it a point to thoroughly learn all of his duties. I regard him as one of the best informed employees on personnel matters in the Bureau. He is a loyal, devoted employee who is extremely sincere and conscientious. I have a great deal of confidence in his ability and he could very well assume and discharge more important positions in the Bureau. He has considerable executive and administrative ability which he endeavors to utilize to the best advantage of the Bureau at all times.

I am thoroughly satisfied with his work and I feel that he is performing his duties in an outstanding manner.

Employee's Initials



RÉCEIPT FOR GOVERNMENT PROP FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

7-1	9-	55	

I certify that I have received the following Government property for official use: returned/

TIME AND ATTENDANCE MANUAL # 206

RETURNED

MANUAL OF LEAVE REGULATIONS #_

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

Very truly yours,

H. L. Edwards



RECEIPT FOR GOVERNMENT PROPERTY FEDERAL BUREAU OF INVESTIGATION UNITED STATES DEPARTMENT OF JUSTICE

7-8-55

I certify that I have received the following Government property for official use:

DISTRICT OF COLUMBIA OFFICIAL PARKING PERMIT

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

S.W.

67-NOT RECORDED.6

Very traly yours,

H. L. Edwards

1. Agency and organizational designations U.S. Department of Justice Federal Bureau of Investigation			2. P8	T period	3. Block No.	4. Slip No.		
		security account numbe	r when appropriate)		6. Grade	6. Grade and salary		
To desirable and a second seco			1.5	7 L. 11,50				
			PAY RO	OLL CHANGE DA	i A	,		
	BASE PAY	OVERTIME	GROSS PAY	RET. TAX	BOND	F. I. C. A.		NET PAY
7. Previous normal								
3. New normal								
Pay this period								
). Remarks:					11. Appro	priation(s)	12. Pre	pared by
						Li	13. Au	dited by
Periodic s	tep-increase	Pay adjustment	Other step-increase	*****************	************************)		<u> </u>
l. Effective date	15. Date last equivalent increase	16. Old salary rate	17. New salary rate					
#17# P	1-17-	77.67			***************************************	, (Signature or	other authentication)	*****************
	Fill in appropriating periods):	e spaces covering LWC	p × ·	(C		in case of excess	•	
Period(s):	G katigasts					at end of waiting		
		xcess LWOP 6.5. annuesties				us at end of waitin	g period.	initials of Cle

October 3, 1955

	Deparimen	tof Cor	rections	
	f Columbia			
District B	uilding			
Pannsylva Dashingto	nia Avenus n. D. G.	and Mth	Street,	Northwest
		•		
Dear				

Your kind letter of September 23, 1955, concerning Special Agent H. Lynn Edwards, has been received.

It was indeed thoughtful of you to comment so favorably regarding Mr. Edwards' appearance before the kickoff rally for the District Employees One Fund Drive. I am very gratified to receive such generous remarks, and I am advising Mr. Edwards of them.

Thank you very much for writing.

Sincerely yours,

VELLOW DUPLICATE OCT 41955 MAILED

cc - Mr. H. Lynn Edwards, with copy of incoming.

_cc - Personnel file of H. Lynn Edwards, with copy of incoming.

NOTE: H. Lynn Edwards, EOD 2/10/41 as SA, Personnel officer in Administrative Division, GS-15.

Bureau files contain no derogatory information

concerning Address set up per U. S. Government

Organization Manual call to agency.

HEH: rcw

T: Ma

b6 b7C

b6 b7C District Employees

ONE FUND DRIVE -- TO HELP OTHERS

Standing Committee

Donald Clemmer, Chairman
Director of Corrections

Barney Farber, Secretary
Deputy Accounting Officer

J. J Krohr, Treasurer
Disbursing Officer

David V. Auld
Director of Sanitary Engineering

Milo F. Christiansen
Superintendent of Recreation

Hobart M. Coining Superintendent of Schools

John Duncan
Recorder of Deeds

Henry F. Hubbard
Personnel Officer

Robert V. Murray

Harry N Peterson
Librarian

John N. Robertson
Director of Highways

Daniel L. Seckinger, M. D. Director of Public Health

Gerard M Shea
Director of Public Welfare

Mill ad H. Sutton

Leon et I P. Walsh

(seef Judge, Municipal Court

Sub-Committee on Admissions Gerard M. Shea, Chan man

Sali-Comnattee on Methods . . John Dunean, Chairman

Sab-Comm: .. on Finances
David V Auld, Chairman

Campaign Director
Donald Clemmer

Publicity Director
J. Edgar Caswell.
Department of Public Health

OFD-6

September 2 ...

J. Edgar Hoover, Director Federal Bureau of Investigation U. . Department of Justice Washington 25, D. C.

Dear Mr. Hoover:

Your Special Agent and Personnel Officer, Mr. H. L. Edwards, with your approval I know, spoke before a kick-off Rally of 200 District Employees on Friday last and gave a most informatice and melpful talk. He told us of the methods and policy in your Bureau and his remarks were most stimulating and well received by the 200 people present.

Mr. Edwards also has been most helpful to us in less formal ways in this matter and on behalf of the Standing Committee and the Officials of the District of Columbia Government, I wish to thank you for approving his aid to us.

Sincerely.	

b6 b7C

Office Memorandum • united states government

TO	:	Mr. Mohr
FROM	:	H. L. Edwards N

SUBJECT:

This is to advise you that, effective September 28, 1955, Gandy-I renewed my membership in the American Bar Association which had lapsed for a number of years because the pressure of other matters did not permit me to keep up with the activities and literature of the Association.

HLE:hup
(3)

C: Vocation Records Unit

AMU 18

PAR CANADA IN THE STATE OF THE

Tolson

Sizoo _____ Winterrowd _

Tele. Room _ Holloman

DATE: 10-7-55

74.0CT 13 1955



RECEIPT FOR GOVERNMENT PROJECTY
FEDERAL BUREAU OF INVESTIGATION
UNITED STATES DEPARTMENT OF JUSTICE

I certify that I have received the following Government property for official use:

OPERATIONS & PROCEDURES MANUAL ON PERSONNEL MATTERS # 232

READ

The Government property which you hereby acknowledge is charged to you and you are responsible for taking care of it and returning it when its use has been completed. DO NOT MARK OR WRITE ON IT OR MULTILATE IT IN ANY WAY.

Very truly yours,

H. Lynn Edwards